



# Hamilton County Sheriff's Office



## FUSE

**Choosing the BHO Partner**  
November 4, 2019



## TODAY'S PURPOSE

- Answer RFP Questions
- Meet the FUSE Team
- FUSE Overview
- Discuss the FUSE ACT Model
- Review the Supportive Housing Plan
- Outline “The Data Piece”
- Review FUSE Finance and Funding
- Discuss the Road Ahead



## FUSE EXECUTIVE COMMITTEE

NAME	ORGANIZATION	TITLE
Gino Bennett	<b>Hamilton County Sheriff's Office</b>	Chief of Staff
Janna Jahn	<b>Hamilton County</b>	FUSE Project Director
Cheryl McClatchey	<b>BlueCross BlueShield of TN</b>	VP Behavioral Health Programs
Betsy McCright	<b>Chattanooga Housing Authority</b>	Executive Director
Dan Saieed	<b>Hamilton County</b>	Development Director
Bob Scheri	<b>CHI Memorial</b>	VP of Mission Integration
Carol Newton	<b>CHI Memorial</b>	Director of Integration
Cheyenne Wright	<b>Peer Community Board</b>	Chairperson & Peer Rep.
Tyler Yount	<b>City of Chattanooga</b>	Director of Special Projects
Molly Cooper	<b>Erlanger Health Systems</b>	Director, Veterans & Corporate Affairs
Mary Young	<b>State of TN/Moccasin Bend</b>	Chief Executive Officer



## FUSE SUPPORT & TECHNICAL ADVISORS

NAME	ORGANIZATION	TITLE
Barb Bowen	<b>Bowen &amp; Bowen, LLC</b>	Development Consultant
Joe Fowler	<b>Hamilton County Sheriff's Office</b>	Deputy Chief of Corrections
Ron Bernard	<b>Hamilton County Sheriff's Office</b>	Director of IT/Finance
Karen Guinn	<b>Homeless Healthcare Clinic</b>	Executive Director
Sam Wolfe	<b>City of Chattanooga</b>	Homeless Program Coordinator
Susan Greene	<b>Creating Homes Initiative, TDMHSAS</b>	Regional Housing Facilitator
Elliot Pinsly	<b>Pinpoint Consultants</b>	Consultant - Behavioral Health in Tennessee
Carol Sainthilaire	<b>Corporation for Supportive Housing</b>	Consultant - Supportive Housing & FUSE
Ric Kruszynski	<b>Case Western Reserve University</b>	Consultant - ACT Teams



# FUSE: Breaking the Cycle

- 50 frequent users of jails AND hospitals  
homeless, SMI
- Existing apartments
- 24 / 7 / 365 support
- Independent evaluation





## Jail Stays: 2012-2016

Inmate	1 <sup>st</sup> Arrest	Age	Bookings	Jail Days	Cost
Joe	1989	57	29	477	\$41,499
Tim	2011	40	30	931	\$80,997
John	1993	61	52	1315	\$114,405
Angie	2006	40	9	215	\$18,705
Amelia	1999	40	5	272	\$23,664
Shelly	2011	31	7	299	\$26,013
Mark	1992	43	17	1311	\$114,057

**Total: \$419,340+**



# Who is in our jail?

5,243 w/MH “Indicator”

DECADE OF FIRST ARREST	
2010-2014	2,923
2000-2009	1,289
1990-1999	821
1980-1989	218
1970-1979	2
1-1-16 through 12-31-18	



# Who is in our hospitals?

1.1.16 – 12.31.18

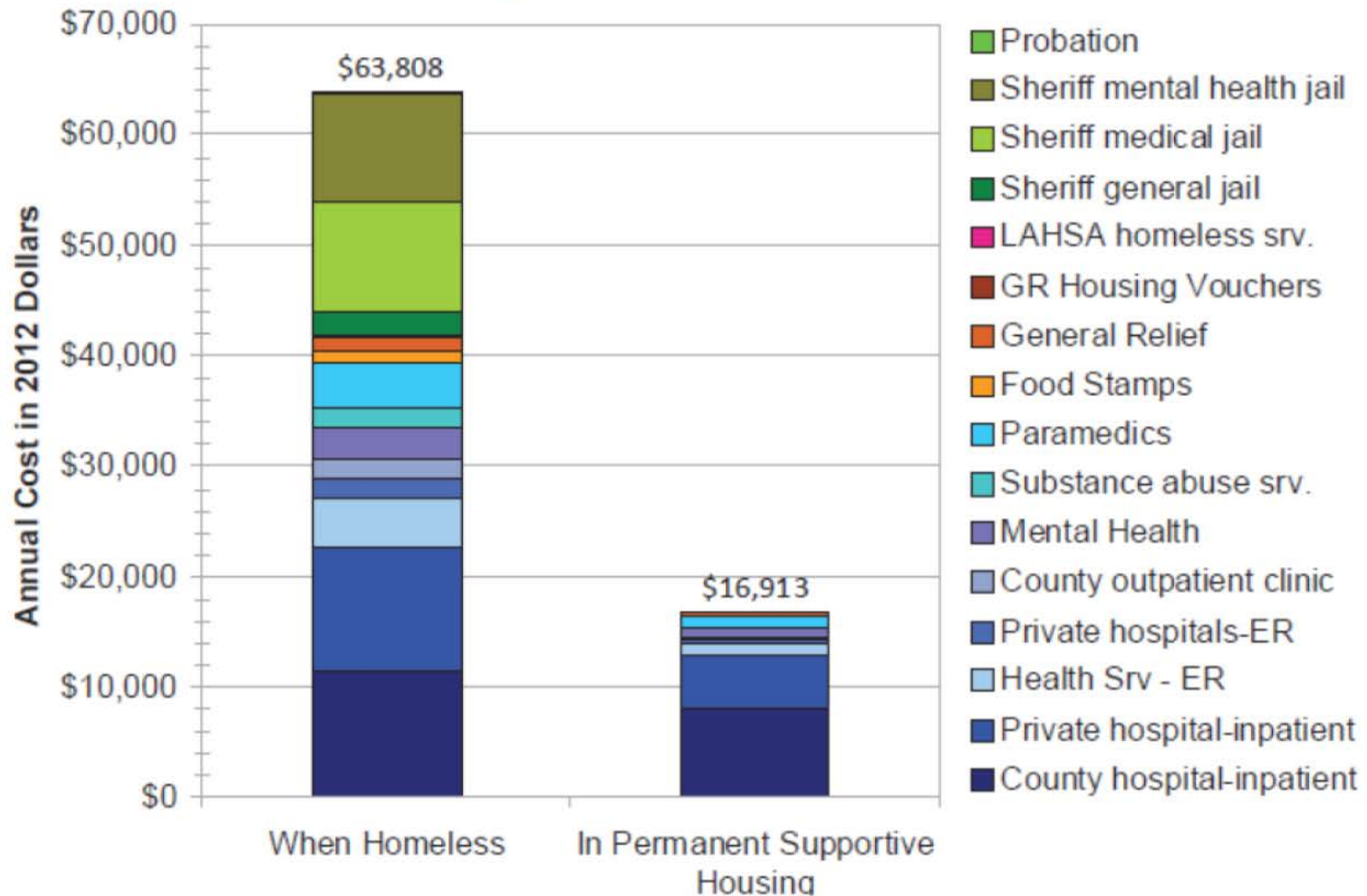
- 5,243 inmates with MI
- 3,940 individuals
  - 25,278 ER visits
  - 2,524 inpatient days
- **\$161 million, including \$72 million in ER charges**
- 211 inmates accumulated \$8.9 million
  - 68 covered by TennCare
  - **86 uninsured**
  - 57 commercial or other

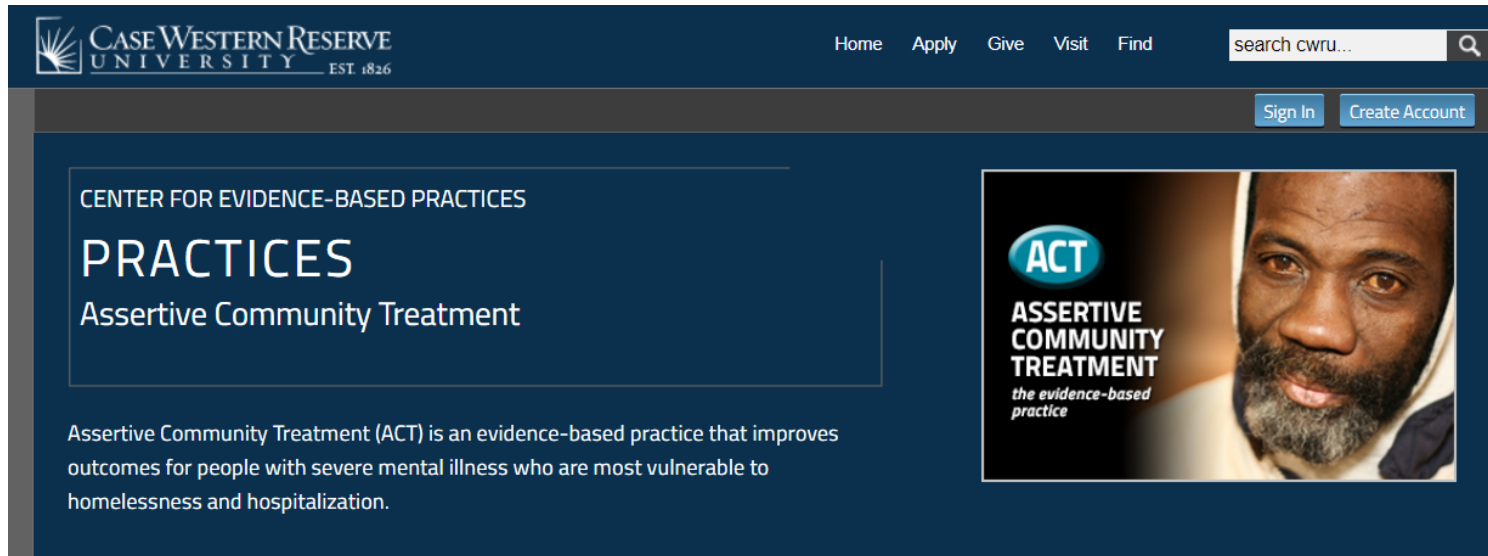




# SUPPORTIVE HOUSING VS. HOMELESSNESS

Figure 13  
Pre- and Post-Housing Costs for 10<sup>th</sup> Decile Patients who were Housed





- Introduction to Case Western Reserve CEBP
- ACT trends in the US
- Tricks of the trade for high-performing teams
- Lessons learned from ACT implementation
- Fidelity to the model



# ACT is a Treatment Model for People with SMI, NOT Case Management.

- Team Approach
- In Vivo Services
- Small Caseload
- Time-Unlimited Services
- Shared Caseload
- Flexible Service Delivery
- Fixed Point of Responsibility\*
- 24/7 Crisis Availability

***\*Rather than sending people to other organizations for services, the ACT Team provides whatever services the person needs. In rare instances when they can't, the Team is responsible for following through to make sure the service is provided.***



## FUSE SUPPORTIVE HOUSING PLAN

- 50 to 100 Housing Choice Vouchers
  - Set aside at AIM and at other places
  - Landlords who want to serve this population
- Best practices from CSH and other communities
- Barrier removal
  - Client Bridge Funding
  - Landlord Mitigation Fund
- Dedicated FUSE resources to help with implementation
  - Unit identification
  - Landlord recruitment
- ACT housing specialist
  - Search and placement
  - Landlord/tenant liaison
- Coming soon... new supportive housing development



- Role of data in FUSE
- Data sharing efforts so far
- Data sharing partners
- Data needs and expectations
  - Data requirements for the evaluation
  - Data collection for the FUSE team
- Challenges
  - HIPAA
  - Legal agreements
  - Staff time and resources



### **Two-year Pilot - \$1.7 million**

- Project Infrastructure
- ACT Team Implementation
- Bridge Funding
- Mitigation Fund
- TBD - ACT House
- Evaluation

### **On-going Operations**

- TennCare
- Safety Net
- Other?



### **December**

- Choose our FUSE partner
- Finalize the implementation plan
- Finalize the contract

### **January**

- Contract approved
- Team ramp up

### **DOJ Grant announcement**

### **Fundraising and community engagement!**



# Final Questions? Discussion