

Terry McKee, IS & Procurement Director

901 Broadway, N.E. • Knoxville, TN 37917-6699 865.403.1133 • Fax 865.594.8858 purchasinginfo@kcdc.org www.kcdc.org

Requests for Quotes

MASS MAILING & PRINTING SERVICES

Proposal Number: Q1620

Due Date: 11:00 a.m. (Eastern Standard Time) on March 1, 2016

Check KCDC's web page for addenda and changes before submitting your quote

Pre-Quote Meeting: None. Submit questions to purchasinginfo@kcdc.org

Deliver Quotes to: Knoxville's Community Development Corporation

Purchasing Division 901 Broadway N.E.

Knoxville, Tennessee 37917

Faxed/Emailed Responses are acceptable: Yes ⊠ No □

Award Results: KCDC posts both a summary of the quotes received and the award

decision to its web page at:

http://www.kcdc.org/en/DoingBusiness/SolicitationResults.aspx

Electronic Copies: Vendors are encouraged to use the MS Word version of this

document. If you need an electronic copy, send an email requesting

it to purchasinginfo@kcdc.org.







General Information and Scope of Work

1. **BACKGROUND AND INTENT**

- a. Knoxville's Community Development Corporation (KCDC) is the public housing and redevelopment agency for the City of Knoxville and for the County of Knox in Tennessee. KCDC's public housing property portfolio includes seventeen housing properties with approximately 3,500 dwelling units. KCDC also administers approximately 3,800 vouchers through our Section 8 department and has three tax credit properties.
- b. This is a request for quotes-not sealed bids. KCDC could simply contact three vendors, obtain quotes and move forward but KCDC has chosen to solicit written bids from all interested parties. However, this is not a formal sealed bid and the normal formal sealed bidding requirements do not apply to this solicitation.
- c. The intent of this solicitation is to obtain fixed price proposals from firms to provide mass mailing services and such other needs for various KCDC departments and divisions on an as-needed basis. Service includes receipt of KCDC's mailings (inserts & addresses) via electronic transfer (PDF, Word or Excel, etc.), printing of the correspondence, folding, inserting in envelopes, imprinting the envelopes, applying postage, mailing and providing a monthly invoice broken out by property/Housing Dept., Section 8, et cetera.
- d. For each task order, the vendor will receive a file containing the batch letters and mail list via electronic transfer (PDF, Excel or Word) along with instructions regarding the timeframe for completing the job request.
- e. Vendor shall provide all labor, supplies and materials to perform all print-related services.
- f. Vendor shall produce exact copies of a quality equal to the original camera-ready copy in the most cost effective manner acceptable to KCDC.
- g. Vendor will fold and insert the printed documents into #10 window envelopes. The vendor will direct imprint the KCDC Logo, Equal Housing Logo and return address on each envelope. The vendor will then apply first-class pre-sorted postage for each mail piece. Mail as directed.
- h. Vendor will perform quality assurance during all aspects of the printing and mass mailing process. The vendor will clarify any issues (pertaining to printing, mailing and quality assurance) with KCDC staff before finalizing the work.
- i. If KCDC needs additional items that are not listed herein and if KCDC desires to add them to this solicitation and award, the vendor and KCDC will negotiate an agreeable price for the items.





j. The table below provides information on the monthly volume and the type of mail processed during the 2015 calendar year. KCDC anticipates the volume of mailings to increase during the 2016 calendar year due to special notifications planned for all KCDC tenants. This example is only a guideline for preparing an offer and does not represent actual or guaranteed request for services.

| Month | Item | Average |
|-------|--|-----------|
| | | Volume |
| Jan | Recertification Letters & Waiting List Letters | 450-500 |
| Feb | Recertification Letters & Waiting List Letters | 450-500 |
| Mar | Recertification Letters & Waiting List Letters | 450-500 |
| Apr | Recertification Letters & Waiting List Letters | 450-500 |
| May | Recertification Letters/ Late Letters/ LIPH Minimum Rent Letters | 5600-6800 |
| Jun | Recertification Letters & Waiting List Letters | 450-500 |
| Jul | Recertification Letters & Waiting List Letters | 450-500 |
| Aug | Recertification Letters & Waiting List Letters | 450-500 |
| Sept | Recertification Letter/Waiting List Update & 6 BR Screening Hold Letters | 2500-3500 |
| Oct | Recertification Letters/Application Letters/Re-Exam Letters | 1650-1800 |
| Nov | Premier Notification Letters | 650-700 |
| Dec | 30-Day RCC Letter | 250-300 |

k. A brief description of the various type letters KCDC sends to tenants is below. A sample of each type letter is available upon request. Note that Fair Housing regulations require all correspondence and advertising materials for our agency be imprinted with the Equal Housing Opportunity logo (see page one of this document). Please coordinate with KCDC staff if any forms or correspondence they send for processing are not imprinted with the Equal Housing logo.

Section 8 Department

- Recertification Letter –One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- Waiting List Letter One page, single side letter printed b/w ink on 8-1/2 x 11 white paper

Housing Department

- Late Letters One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- LIPH Minimum Rent Letters One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- Premier Notification Letters One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- 30 Day RCC Letter One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- 6 BR Screening Hold Letter One page, single side letter printed b/w ink on 8-1/2 x 11 white paper
- Notice of Annual Re-Examination One page, single side letter printed b/w ink on 8-1/2 x 11 white paper





2. CHANGES AFTER AWARD

It is possible that after award KCDC will need to revise the service needs or requirements specified in this document. KCDC reserves the right to make such changes after consultation with the vendor. Should additional costs arise, KCDC reserves the right to accept these charges provided the vendor can document the increased costs. KCDC reserves the right to add or delete sites (properties) as needs change.

3. **CONTACT PERSONNEL**

The vendor will not have more than two persons to handle billing inquiries and service related issues. In the event one or both contacts leave the KCDC account, the successful vendor will introduce the new contacts to KCDC personnel.

4. **CONTACT POLICY**

The vendor may not contact anyone other than the KCDC's Purchasing Division from the issuance of this solicitation until award about matters pertaining to this solicitation. Information obtained from an unauthorized officer, agent, or employee of KCDC will not affect the risks or obligations assumed by the vendor or relieve the vendor from fulfilling any of the conditions of the resulting award for the purpose of this project. Additionally, such contact can disqualify the vendor from participation in the solicitation process.

5. **EVALUTION:**

KCDC will arrive at the "lowest and best" solution for the final award. This may or may not entail simply awarding to the vendor quoting the lowest cost.

All responses are subject to a determination of "responsive" and "responsible" prior to award. KCDC is the sole judge as to "responsiveness" and "responsibility" of vendors.

KCDC reserves the right to request additional information from vendors to assist in the evaluation process. This includes references and business capacity information.

6. **GENERAL INSTRUCTIONS**

KCDC no longer inserts "General Instructions to Vendors" in the solicitation document. Instead, these instructions are at www.kcdc.org. Click on "Doing Business With KCDC" where you will find a link to the instructions. By submitting a response to this solicitation, the vendor accepts the responsibility for downloading, reading and abiding by the terms and conditions set forth in KCDC's "General Instructions to Vendors." Vendors may wish to review certain applicable HUD instructions on KCDC's webpage.

7. INVOICING/ORDERING

- a. Until a purchase order is in place, work is not to be performed nor are goods to be delivered. As purchase orders authorize work and obligate payment, if a vendor performs work without a purchase order in place, KCDC does not have a legal obligation to pay for the work.
- b. Invoices must:





- 1. Be numbered
- 2. Have a date on them that is after the work is completed or goods delivered
- 3. Show the purchase order number
- 4. Breakdown pricing according to the award structure. For instance, if the award is priced by the hour, then the invoice needs to show the hours and rates. This is important so that KCDC can quickly compare the rates charged with the approved rates. For example:

| ACME Company 123 Any Street Sometown, TN 37999 865.555.1212 | | | | | | |
|---|----------------|-------|----------|--|--|--|
| Invoice Date 01-10-16 | | | | | | |
| Invoice Number | 12345 | 12345 | | | | |
| Purchase Order Number | 123456-123456 | | | | | |
| Service/Delivery Date | 12-31-15 | | | | | |
| Service/Goods D | Details | | | | | |
| Item Rate Quantity | | | | | | |
| Labor Hours-Laborer (per bid) | \$20.00 | 6 | \$120.00 | | | |
| Labor Hours-Technician (per bid) | \$25.00 | 4 | \$100.00 | | | |
| Rock (per ton with 8% discount) | \$50.00 | 1 | \$50.00 | | | |
| Dumping Fee | \$100.00 | 1 | \$100.00 | | | |
| Boards, 2 x 4, pressure treated (per bid) | \$1.00 | 75 | \$75.00 | | | |
| Grand Total | | | \$445.00 | | | |

5. Be suitable for scanning since KCDC does not maintain paper records.

Note: KCDC strongly encourages vendors to supply computer generated or otherwise typed invoices instead of hand completed invoices.

- c. Invoices must be submitted within 90 days of the date the goods or services were. KCDC reserves the right to not pay invoices submitted after the 90-day threshold.
- d. KCDC is exempt from all taxes levied by the State of Tennessee, its cities and counties, as well as most federally imposed taxes. However if vendors purchase goods for KCDC, the vendor must pay sales or "use tax." Upon the placement of a purchase order or the award of a contract, KCDC will provide a State of Tennessee Governmental Sales Tax Exemption form to the vendor. Taxes shown on KCDC's invoices will not be paid.
- e. KCDC normally pays by electronic transfer (ACH) only. KCDC does not issue checks. Vendors will need to set up their access to KCDC's Vendor Portal to track actual payments made.





8. **LENGTH OF AWARD**

The length of the award will initially be 12 months. The award has four one-year optional renewals that can be exercised upon KCDC's request.

9. **PRICE STRUCTURE**

- a. At the end of the award term, the successful vendor may request a price increase. Proof of increased cost to the successful vendor must accompany price increase requests. KCDC may, at its option:
 - 1. Accept the proposed price increase.
 - 2. Reject the proposed price increase.
 - 3. Suggest an alternative price increase.
- b. If KCDC rejects a proposed price the successful vendor may:
 - 1. Continue with the existing pricing.
 - 2. Suggest an alternative price increase.
 - 3. End the award.
- c. Price decreases are allowed at any time with or without notice.

10. **QUESTIONS**

Submit questions pertaining to this document via email with "Questions about Mass Mailing Services" in the subject line, at least five days prior to the due date to purchasinginfo@KCDC.org.

11. SECTION 3 OF THE HUD ACT OF 1968

Section 3 is a provision of the Housing and Urban Development Act of 1968 which requires that programs of direct financial assistance administered by the U.S. Department of Housing and Urban Development (HUD) provide, to the greatest extent feasible, opportunities for job training and employment to lower income residents in connection with projects in their neighborhoods. Further, to the greatest extent feasible, contracts in connection with these projects are to be awarded to local businesses. Section 3 is a tool for fostering local economic development, neighborhood economic improvement and individual self-sufficiency.

- a. Recipients and vendors must make a good faith effort to utilize Section 3 area residents as trainees and employees in connection with the project. Targeted recruitment and the selection of Section 3 area residents for available positions are two examples of good faith efforts to meet this requirement.
- b. Recipients and vendors must make a good faith effort to award contracts to Section 3 business concerns for work in connection with the project. An example of a good faith effort to meet this requirement is the implementation of an affirmative action plan, which includes targets for the number and dollar value for awarding contracts to Section 3 business concerns.





- c. Recipients and vendors must keep records and submit reports to HUD documenting the good faith efforts taken and the results of these actions. Examples of such documentation include letters to community organizations, employment development and business development centers, copies of solicitations for bids or proposals; and copies of affirmative action plans.
- d. How can businesses find Section 3 residents to work for them? By recruiting in the neighborhood and public housing developments to tell about available training and job opportunities. Distributing flyers, posting signs, placing ads, and contacting resident organizations and local community development and employment agencies to find potential workers are a few effective ways of getting jobs and people together.
- e. All contracts awarded are subject to Section 3 requirements. Vendor shall seek to fill any and all position that are needed and unfilled with residents of KCDC communities. For additional information, please go to http://www.hud.gov/offices/fheo/section3/Section3.pdf. The successful vendor will supply KCDC with job announcements for any position that must be filled as a result of the award of KCDC work. Additionally the successful vendor will supply the same job announcement to the Knoxville-Knox County Committee Action Committee's Workforce Connections group. These can be faxed to 544-5269.
- f. A Section 3 resident is one who lives within a public housing authority's site. It is also people who live in an area with a HUD assisted program and whose income is below HUD's low income requirements.
- g. A Section 3 business is one that:
 - 1. Is at least 51% owned by a Section 3 resident; or
 - 2. Employs Section 3 residents for at least 30% of its employee base; or
 - 3. Makes a commitment to sub contract at least 25% of the project's dollars to a Section 3 business.
- h. Upon award, the successful vendor will supply two documents to KCDC:
 - 1. A Section 3 Business determination (forms supplied by KCDC) provided one is not already on file.
 - 2. A Section 3 Business plan for this work.

THIS AND THE PREVIOUS PAGES DO NOT NEED TO BE RETURNED





Mass Mailing and Printing Services Q1620 Solicitation Document A General Response and Cost Section

| General Information about the Vendor | | | | | | | | | |
|--|--|-----------------|---|-------------------|-----------------|------------|------------------------------|-------------------|---------------------|
| Sign Your Name to the Right of the Arrow | | | | | | | | | |
| Your signature indicates that you have read and agree to "KCDC's | | | | | | | | | |
| General Instructions to Vendors" on www.kcdc.org. | | | | | | | | | |
| Printed Nam | e and | d Title 🔽 | | | | _ | | | |
| Company Na | me | | | | | | | | |
| Street Addre | ess = | | | | | | | | |
| City/State/Z | ip = | | | | | | | | |
| Contact Pers | on (P | lease Print | Clear | ly) | - | | | | |
| Telephone N | lumb | er ==== | | | | | | | |
| Fax Number | | | | | | | | | |
| Cell Number | | | | | - | > | | | |
| Vendor's e-n | nail a | ddress (P | ease I | Print Clearly | _{/)} — | _ | | | |
| | | | | | Add | enda | | | |
| Addenda are | at <u>w</u> | ww.kcdc.o | rg. Cl | ick on "Doi | ng Bus | iness W | ith KCDC | " and then on " | Open Solicitations" |
| to find adde | nda. I | Please che | k for | addenda pr | ior to | submitti | ing a quo | te. | |
| | Ack | nowledge | adder | nda have be | en issu | ed by c | hecking l | below as appro | oriate: |
| None 🗆 | Adde | endum 1 🗆 | ndum 1 🗆 Addendum 2 🗆 Addendum 3 🗆 Addendum | | | Addendum 4 | Addendum 5 🗆 | | |
| | | | | Stati | istical I | nforma | tion | | |
| This bus | iness | is owned a | & ope | rated by pe | rsons a | at least! | 51% of th | ne following eth | nic background: |
| Asian/Pacific | c 🗆 | Black \square | Hasi | dic Jew \square | Hispa | anic 🗆 | □ Native □ Americans White □ | | White □ |
| As defined o | n KCI | OC's webpa | ige (se | ee the "Gen | eral In | structio | ns to Ver | ndors"), this bus | siness qualifies |
| as being: | | | | | | | | | |
| Se | ection | ı 3 🗌 | | Small Business | | | | Wom | an Owned \square |
| | | | | | Co | ost | | | |
| Processing C | Processing Cost Per Mail Piece (Includes electronic receipt of n | | | | | eipt of m | ailings, al | I | |
| labor & materials for printing, folding, inserting into envelopes, imp | | | | | printing | \$ | | | |
| return address & logo on envelope, applying postage & mailing) | | | | | | | | | |
| Postage Cost Per Mail Piece (Meter, First-Class Pre-Sorted) | | | | | \$ | | | | |
| TOTAL COST PER MAIL PIECE | | | | \$ | | | | | |





Solicitation Document B

Mass Mailing and Printing Services Q1620 Affidavits

| Vendor: | |
|---------|--|
| | |

- 1. Vendor fully understands the preparation and contents of the attached offer and of all pertinent circumstances respecting such offer;
- 2. Such offer is genuine and is not a collusive or sham offer;
- 3. Neither the said vendor nor any of its officers, partners, owners, agents, representatives, employees or parties interest, including this affiant, has in any way colluded conspired, connived or agreed, directly or indirectly, with any other responder, firm, or person to submit a collusive or sham offer in connection with the award or agreement for which the attached offer has been submitted or to refrain from making an offer in connection with such award or agreement, or collusion or communication or conference with any other firm, or, to fix any overhead, profit, or cost element of the offer price or the offer price of any other firm, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against KCDC or any person interested in the proposed award or agreement; and
- 4. The price or prices quoted in the attached offer are fair, proper and not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the firm or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.
- 5. The vendor is not ineligible for employment on public contracts because of a conviction or guilty plea or a plea of nolo contender to violations of the Sherman Anti-Trust Act, mail fraud or state criminal violations with an award let by the State of Tennessee or any political subdivision thereof.
- 6. No commissioner or officer of KCDC or other person whose duty it is to vote for, let out, overlook or in any manner superintend any of the work for KCDC has a direct interest in the responder.
- 7. No employee, officer or agent of the grantee or subgrantee will participate in selection, or in the award or administration of an award supported by Federal funds if a conflict of interest, real or apparent, would be involved. Such a conflict would arise when the employee, officer or agent, any member of his immediate family, his or her partner, or an organization, which employs, or is about to employ, any of the above, has a financial or other interest in the firm selected for award.
- 8. The grantee's or sub-grantee's officers, employees or agents will neither solicit nor accept gratuities, favors or anything of monetary value from vendors, potential vendors, or parties to sub-agreements.
- 9. By submission of this form, the vendor is certifying that no conflicts of interest exist.

The undersigned hereby acknowledges receipt of the above applicable laws and verifies that the proposal submitted in response to this solicitation is in full compliance with the listed requirements.

| Signed by | |
|---|--|
| Printed Name | |
| Title | |
| Subscribed and sworn to before me this date | |
| By (Notary Public) | |
| My Commission Expires on | |





Mass Mailing and Printing Services Q1620 HUD Form 5369C

Solicitation Document C

Certifications and Representations of Offerors

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Non-Construction Contract

Public reporting burden for this collection of information is estimated to average 5 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

This form includes clauses required by OMB's common rule on bidding/offering procedures, implemented by HUD in 24 CFR 85.36, and those requirements set forth in Executive Order 11625 for small, minority, women-owned businesses, and certifications for independent price determination, and conflict of interest. The form is required for nonconstruction contracts awarded by Housing Agencies (HAs). The form is used by bidders/offerors to certify to the HA's Contracting Officer for contract compliance. If the form were not used, HAs would be unable to enforce their contracts. Responses to the collection of information are required to obtain a benefit or to retain a benefit. The information requested does not lend itself to confidentiality.

1. Contingent Fee Representation and Agreement

- (a) The bidder/offeror represents and certifies as part of its bid/offer that, except for full-time bona fide employees working solely for the bidder/offeror, the bidder/offeror:
 - (1) [] has, [] has not employed or retained any person or company to solicit or obtain this contract; and
 - (2) [] has, [] has not paid or agreed to pay to any person or company employed or retained to solicit or obtain this contract any commission, percentage, brokerage, or other fee contingent upon or resulting from the award of this contract.
- (b) If the answer to either (a)(1) or (a) (2) above is affirmative, the bidder/offeror shall make an immediate and full written disclosure to the PHA Contracting Officer.
- (c) Any misrepresentation by the bidder/offeror shall give the PHA the right to (1) terminate the resultant contract; (2) at its discretion, to deduct from contract payments the amount of any commission, percentage, brokerage, or other contingent fee; or (3) take other remedy pursuant to the contract.

2. Small, Minority, Women-Owned Business Concern Representation

The bidder/offeror represents and certifies as part of its bid/ offer that it:

- (a) [] is, [] is not a small business concern. "Small business concern," as used in this provision, means a concern, including its affiliates, that is independently owned and operated, not dominant in the field of operation in which it is bidding, and qualified as a small business under the criteria and size standards in 13 CFR 121.
- (b) [] is, [] is not a women-owned small business concern. "Women-owned," as used in this provision, means a small business that is at least 51 percent owned by a woman or women who are U.S. citizens and who also control and operate the business.
- (c) [] is, [] is not a minority enterprise which, pursuant to Executive Order 11625, is defined as a business which is at least 51 percent owned by one or more minority group members or, in the case of a publicly owned business, at least 51 percent of its voting stock is owned by one or more minority group members, and whose management and daily operations are controlled by one or more such individuals.

For the purpose of this definition, minority group members are:

| (C | Che | eck the block applicable | e to | yc | ou) |
|----|-----|--------------------------|------|----|--------------------------|
| L | 1 | Black Americans | I. | 1 | Asian Pacific Americans |
| I |] | Hispanic Americans | L | | Asian Indian Americans |
| I | 1 | Native Americans | Ι | 1 | Hasidic Jewish Americans |

3. Certificate of Independent Price Determination

- (a) The bidder/offeror certifies that-
 - (1) The prices in this bid/offer have been arrived at independently, without, for the purpose of restricting competition, any consultation, communication, or agreement with any other bidder/offeror or competitor relating to (i) those prices, (ii) the intention to submit a bid/offer, or (iii) the methods or factors used to calculate the prices offered;
 - (2) The prices in this bid/offer have not been and will not be knowingly disclosed by the bidder/offeror, directly or indirectly, to any other bidder/offeror or competitor before bid opening (in the case of a sealed bid solicitation) or contract award (in the case of a negotiated solicitation) unless otherwise required by law; and
 - (3) No attempt has been made or will be made by the bidder/ offeror to induce any other concern to submit or not to submit a bid/offer for the purpose of restricting competition.
- (b) Each signature on the bid/offer is considered to be a certification by the signatory that the signatory:
 - (1) Is the person in the bidder/offeror's organization responsible for determining the prices being offered in this bid or proposal, and that the signatory has not participated and will not participate in any action contrary to subparagraphs (a)(l) through (a)(3) above; or
 - (2) (i) Has been authorized, in writing, to act as agent for the following principals in certifying that those principals have not participated, and will not participate in any action contrary to subparagraphs (a)(l) through (a)(3) above (insert full name of person(s) in the bidder/offeror's organization responsible for determining the prices offered in this bid or proposal, and the title of his or her position in the bidder/offeror's organization);
 - (ii) As an authorized agent, does certify that the principals named in subdivision (b)(2)(i) above have not participated, and will not participate, in any action contrary to subparagraphs (a)(1) through (a)(3) above; and

form **HUD-5369-C** (8/93) ref. Handbook 7460.8

or. Hanabook 1 400.



Previous edition is obsolete



- (iii) As an agent, has not personally participated, and will not participate in any action contrary to subparagraphs (a)(l) through (a)(3) above.
- (c) If the bidder/offeror deletes or modifies subparagraph (a)2 above, the bidder/offeror must furnish with its bid/offer a signed statement setting forth in detail the circumstances of the disclosure.

4. Organizational Conflicts of Interest Certification

- (a) The Contractor warrants that to the best of its knowledge and belief and except as otherwise disclosed, it does not have any organizational conflict of interest which is defined as a situation in which the nature of work under a proposed contract and a prospective contractor's organizational, financial, contractual or other interest are such that:
 - (i) Award of the contract may result in an unfair competitive advantage;
 - (ii) The Contractor's objectivity in performing the contract work may be impaired; or
 - (iii) That the Contractor has disclosed all relevant information and requested the HA to make a determination with respect to this Contract.
- (b) The Contractor agrees that if after award he or she discovers an organizational conflict of interest with respect to this contract, he or she shall make an immediate and full disclosure in writing to the HA which shall include a description of the action which the Contractor has taken or intends to eliminate or neutralize the conflict. The HA may, however, terminate the Contract for the convenience of HA if it would be in the best interest of HA.
- (c) In the event the Contractor was aware of an organizational conflict of interest before the award of this Contract and intentionally did not disclose the conflict to the HA, the HA may terminate the Contract for default.
- (d) The Contractor shall require a disclosure or representation from subcontractors and consultants who may be in a position to influence the advice or assistance rendered to the HA and shall include any necessary provisions to eliminate or neutralize conflicts of interest in consultant agreements or subcontracts involving performance or work under this Contract.

5. Authorized Negotiators (RFPs only)

The offeror represents that the following persons are authorized to negotiate on its behalf with the PHA in connection with this request for proposals: (list names, titles, and telephone numbers of the authorized negotiators):

6. Conflict of Interest

In the absence of any actual or apparent conflict, the offeror, by submission of a proposal, hereby warrants that to the best of its knowledge and belief, no actual or apparent conflict of interest exists with regard to my possible performance of this procurement, as described in the clause in this solicitation titled "Organizational Conflict of Interest."

7. Offeror's Signature

The offeror hereby certifies that the information contained in these certifications and representations is accurate, complete, and current

| Signature & Date: | |
|------------------------|--|
| | |
| Typed or Printed Name: | |
| Title: | |

form HUD-5369-C (8/93)
Previous edition is obsolete ref. Handbook 7460.8



