

AGREEMENT BETWEEN SANTA ROSA COUNTY, FLORIDA
AND TFR ENTERPRISES, INC.
(Federal Funding)

THIS AGREEMENT (hereinafter referred to as the "Agreement") is made this 13th day of July, 2021 by and between Santa Rosa County, a political subdivision of the state of Florida, (hereinafter referred to as the "County"), with a mailing address of 6495 Caroline Street, Milton, FL 32570, and TFR Enterprises, Inc. a for profit organization, authorized to do business in the State of Florida (hereinafter referred to as "Contractor") whose Federal I.D. # is 72-1149862.

RECITALS

WHEREAS, the County is in need of a contractor to provide Disaster Debris Removal Services ("Services"); and

WHEREAS, Invitation to Bid 21-040 and;

WHEREAS, Contractor is a certified and insured entity with the necessary experience to provide the desired Services; and

WHEREAS, the County wishes to enter into this Agreement with Contractor to provide the Services to the County fully described in the exhibits attached to this contract.

NOW THEREFORE, in consideration of the promises and the mutual covenants herein, the parties agree as follows:

1. Recitals and Attachments. The Recitals set forth above are hereby incorporated into this Agreement and made part hereof for reference. The following documents are attached to this Agreement and are incorporated herein.

Attachment "A" – Invitation to Bid 21-040 and Contractors Scope of Services
Attachment "B" – Insurance Requirements;
Attachment "C" – Title VI list of pertinent nondiscrimination acts and authorities;
Attachment "D" – Scrutinized Companies Certification;
Attachment "E" – Special Conditions – Additional Federal Requirements;

2. Services. Contractor agrees to perform the following services, provide disaster debris removal services, which shall consist of collection, removal, and lawful disposal of disaster-generated debris from public property and public right of way in response to an emergency event such as, but not limited to, hurricane, tornado, or other natural or man-made disaster. The Services to be provided are further detailed in the Contractor's proposal attached as Attachment "A" and incorporated herein by reference. The Services shall be performed by Contractor to the full satisfaction of the County. Contractor agrees to have a qualified representative to audit and inspect the Services provided on a regular basis to ensure all Services are being performed in accordance with the County's needs and pursuant to the terms of this Agreement and shall report to the County accordingly. Contractor agrees to immediately inform the County via telephone and in writing of any problems that could cause damage to the County. Contractor will require its employees to perform their work in a manner befitting the type and scope of work to be performed.

3. **Mobilization.** When a written Notice to Proceed has been received by the Contractor it will make arrangements to mobilize a minimum of 25% of the required resources within 48 hours and 100% within 7 days of receipt of the notice of commencement.

4. **Term and Renewal.** The term of this Agreement shall begin July 13, 2021 and shall continue for a period of Three (3) years from the date of full execution of this Agreement, subject to the County's ability to terminate in accordance with Section 7 of this Agreement. The terms of Section 23 entitled "Indemnification and Waiver of Liability" shall survive termination of this Agreement.

This agreement may be renewed upon mutual written agreement of the parties for a period of up to two, one year renewals.

5. **Compensation.** The Contractor agrees to provide the Services to the County, including materials and labor, in a total amount Not to Exceed Twelve Million, Eight Hundred Ninety-Six Thousand, One Hundred Dollars (\$ 12,896,100.00)

a. Contractor shall submit an invoice to the County upon completion of each task order provided. The invoice shall indicate that all services have been completed for that invoice period. In addition, Contractor agrees to provide the County with any additional documentation requested to process the invoices.

b. **Disbursement.** Check one:

There are no reimbursable expenses associated with this Agreement.

c. **Payment Schedule.** Invoices received from the Contractor pursuant to this Agreement will be reviewed by the initiating County Department. Payment will be disbursed as set forth above. If services have been rendered in conformity with the Agreement, the invoice will be sent to the Finance Department for payment. Invoices must reference the contract number assigned by the County after execution of this Agreement. Invoices will be paid in accordance with the State of Florida Local Government Prompt Payment Act.

d. **Availability of Funds.** The County's performance and obligation to pay under this Agreement is contingent upon annual appropriation for its purpose by the County Commission.

Contractor shall make no other charges to the County for supplies, labor, taxes, licenses, permits, overhead or any other expenses or costs unless any such expenses or cost is incurred by Contractor with the prior written approval of the County. If the County disputes any charges on the invoices, it may make payment of the uncontested amounts and withhold payment on the contested amounts until they are resolved by agreement with the Contractor. Contractor shall not pledge the County's credit or make it a guarantor of payment or surety for any contract, debt, obligation, judgment, lien, or any form of indebtedness. The Contractor further warrants and represents that it has no obligation or indebtedness that would impair its ability to fulfill the terms of this Agreement.

6. Ownership of Documents and Equipment. All documents prepared by the Contractor pursuant to this Agreement and related Services to this Agreement are intended and represented for the ownership of the County only. Any other use by Contractor or other parties shall be approved in writing by the County. If requested, Contractor shall deliver the documents to the County within fifteen (15) calendar days.

7. Insurance. Contractor shall, at its sole cost and expense, during the period of any work being performed under this Agreement, procure and maintain the minimum insurance coverage required as set forth in Attachment "B" attached hereto and incorporated herein, to protect the County and Contractor against all loss, claims, damages and liabilities caused by Contractor, its agents, or employees.

8. Termination and Remedies for Breach.

- a. If, through any cause within its reasonable control, the Contractor shall fail to fulfill in a timely manner or otherwise violate any of the covenants, agreements or stipulations material to this Agreement, the County shall have the right to terminate the Services then remaining to be performed. Prior to the exercise of its option to terminate for cause, the County shall notify the Contractor of its violation of the particular terms of the Agreement and grant Contractor Fifteen (15) days to cure such default. If the default remains uncured after Thirty (30) days the County may terminate this Agreement, and the County shall receive a refund from the Contractor in an amount equal to the actual cost of a third party to cure such failure. If Contractor fails, refuses or is unable to perform any term of this Agreement, County shall pay for services rendered as of the date of termination.
 - i. In the event of termination, all finished and unfinished documents, data and other work product prepared by Contractor (and sub-Contractor (s)) shall be delivered to the County and the County shall compensate the Contractor for all Services satisfactorily performed prior to the date of termination, as provided in Section 4 herein.
 - ii. Notwithstanding the foregoing, the Contractor shall not be relieved of liability to the County for damages sustained by it by virtue of a breach of the Agreement by Contractor and the County may reasonably withhold payment to Contractor for the purposes of set-off until such time as the exact amount of damages due the County from the Contractor is determined.
 - b. Termination for Convenience of County. The County may, for its convenience and without cause immediately terminate the Services then remaining to be performed at any time by giving written notice. The terms of Paragraph a(i) and a(ii) above shall be applicable hereunder.
 - c. Termination for Insolvency. The County also reserves the right to terminate the remaining Services to be performed in the event the Contractor is placed either in
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voluntary or involuntary bankruptcy or makes any assignment for the benefit of creditors.

- d. Termination for failure to adhere to the Public Records Law. Failure of the Contractor to adhere to the requirements of Chapter 119 of the Florida Statutes and Section 9 below, may result in immediate termination of this Agreement.

9. Governing Law, Venue and Waiver of Jury Trial. This Agreement shall be interpreted and construed in accordance with and governed by the laws of the State of Florida. All parties agree and accept that jurisdiction of any dispute or controversy arising out of this Agreement, and any action involving the enforcement or interpretation of any rights hereunder shall be brought exclusively in the First Judicial Circuit in and for Santa Rosa County, Florida, and venue for litigation arising out of this Agreement shall be exclusively in such state courts, forsaking any other jurisdiction which either party may claim by virtue of its residency or other jurisdictional device. In the event it becomes necessary for the County to file a lawsuit to enforce any term or provision under this Agreement, then the County shall be entitled to its costs and attorney's fees at the pretrial, trial and appellate levels. BY ENTERING INTO THIS AGREEMENT, CONTRACTOR AND COUNTY HEREBY EXPRESSLY WAIVE ANY RIGHTS EITHER PARTY MAY HAVE TO A TRIAL BY JURY OF ANY CIVIL LITIGATION RELATED TO THIS AGREEMENT. Nothing in this Agreement is intended to serve as a waiver of sovereign immunity, or of any other immunity, defense, or privilege enjoyed by the County pursuant to Section 768.28, Florida Statutes.

10. Public Records. Any record created by either party in accordance with this Contract shall be retained and maintained in accordance with the public records law, Florida Statutes, Chapter 119. Contractor must comply with the public records laws, Florida Statute chapter 119, specifically Contractor must:

- a. Keep and maintain public records required by the County to perform the service.
 - b. Upon request from the County's custodian of public records, provide the County with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in chapter 119 Florida Statutes or as otherwise provided by law.
 - c. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract if the contractor does not transfer the records to the County.
 - d. Upon completion of the contract, transfer, at no cost, to the County all public records in possession of the contractor or keep and maintain public records required by the County to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the contractor keeps and maintains public records upon
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completion of the contract, the contractor shall meet all applicable requirements for retaining the public records. All records stored electronically must be provided to the public agency, upon the request from the public agency's custodian of public records, in a format that is compatible with the information technology systems of the public agency.

IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS WANDA PITTS, (850) 963-1925, wandap@santarosa.fl.gov, 6945 Caroline Street, Milton, FL 32570.

11. Audit. The County and/or its designee shall have the right from time to time at its sole expense to audit the compliance by the Contractor with the terms, conditions, obligations, limitations, restrictions, and requirements of this Contract and such right shall extend for a period of three (3) years after termination of this Contract.

12. Notices. All notices and other communications required or permitted to be given under this Agreement by either party to the other shall be in writing and shall be sent (except as otherwise provided herein) (i) by certified mail, first class postage prepaid, return receipt requested, (ii) by guaranteed overnight delivery by a nationally recognized courier service, or (iii) by facsimile with confirmation receipt (with a copy simultaneously sent by certified mail, first class postage prepaid, return receipt requested or by overnight delivery by traditionally recognized courier service), addressed to such party as follows:

If to the County:		With a copy to: Public Works 6075 Old Bagdad Highway Milton, FL 32583
If to the Contractor:		TFR Enterprises, Inc. 601 Leander Dr Leander, TX 78641

13. Assignment. Contractor shall not assign this Agreement or any part thereof, without the prior consent in writing of the County. If Contractor does, with approval, assign this Agreement or any part thereof, it shall require that its assignee be bound to it and to assume toward Contractor all of the obligations and responsibilities that Contractor has assumed toward the County.

14. Subcontracting. Contractor shall not subcontract any services or work to be provided to County without the prior written approval of the County's Representative. The County reserves the right to accept the use of a subcontractor or to reject the selection of a particular subcontractor and to inspect all facilities of any subcontractors in order to make a determination as to the capability of the subcontractor to perform properly under this Agreement. The County's acceptance of a subcontractor shall not be unreasonably withheld. The Contractor is encouraged to seek minority and women business enterprises for participation in subcontracting opportunities. Additionally, any subcontract entered into between the Contractor and subcontractor will need to be approved by the County prior to it being entered into and said agreement shall incorporate in all required terms in accordance with local, state and federal regulations.

15. Civil Rights. The Contractor agrees to comply with pertinent statutes, Executive Orders and such rules as are promulgated to ensure that no person shall, on the grounds of race, creed, color, national origin, sex, age, or disability be excluded from participating in any activity conducted with or benefiting from Federal assistance. This provision binds the Contractor and subcontractors from the bid solicitation period through the completion of the contract. This provision is in addition to that required by Title VI of the Civil Rights Act of 1964.

16. Compliance with Nondiscrimination Requirements. During the performance of this Agreement, the Contractor, for itself, its assignees, and successors in interest, agrees as follows:

a. **Compliance with Regulations:** The Contractor will comply with the Title VI List of Pertinent Nondiscrimination Acts and Authorities, as they may be amended from time to time, which are herein incorporated and attached hereto as Attachment "C".

b. **Nondiscrimination:** The Contractor, with regard to the work performed by it during the Agreement, will not discriminate on the grounds of race, color, or national origin in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The Contractor will not participate directly or indirectly in the discrimination prohibited by the Nondiscrimination Acts and Authorities, including employment practices when the contract covers any activity, project, or program set forth in Appendix B of 49 CFR part 21.

c. **Solicitations for Subcontracts, including Procurements of Materials and Equipment:** In all solicitations, either by competitive bidding or negotiation made by the Contractor for work to be performed under a subcontract, including procurements of materials, or leases of equipment, each potential subcontractor or supplier will be notified by the Contractor of the contractor's obligations under this contract and the Nondiscrimination Acts and Authorities on the grounds of race, color, or national origin.

d. **Information and Reports:** The Contractor will provide all information and reports required by the Acts, the Regulations, and directives issued pursuant thereto and will permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by the County or other governmental entity to be pertinent to ascertain compliance with such Nondiscrimination Acts and Authorities and instructions. Where any information required of a contractor is in the exclusive possession of another who fails

or refuses to furnish the information, the Contractor will so certify to the County or the other governmental entity, as appropriate, and will set forth what efforts it has made to obtain the information.

e. Sanctions for Noncompliance: In the event of a Contractor's noncompliance with the non-discrimination provisions of this contract, the County will impose such contract sanctions as it or another applicable state or federal governmental entity may determine to be appropriate, including, but not limited to:

a. Withholding payments to the Contractor under the Agreement until the Contractor complies; and/or

b. Cancelling, terminating, or suspending the Agreement, in whole or in part.

f. Incorporation of Provisions: The Contractor will include the provisions of paragraphs one through six in every subcontract, including procurements of materials and leases of equipment, unless exempt by the Acts, the Regulations, and directives issued pursuant thereto. The Contractor will take action with respect to any subcontract or procurement as the County may direct as a means of enforcing such provisions including sanctions for noncompliance. Provided, that if the Contractor becomes involved in, or is threatened with litigation by a subcontractor, or supplier because of such direction, the Contractor may request the County to enter into any litigation to protect the interests of the County. In addition, the Contractor may request the United States to enter into the litigation to protect the interests of the United States.

17. Procurement of Recovered Materials. Contractor and any subcontractors agree to comply with Section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act, and the regulatory provisions of 40 CFR Part 247. In the performance of this contract and to the extent practicable, the Contractor and subcontractors are to use products containing the highest percentage of recovered materials for items designated by the Environmental Protection Agency (EPA) under 40 CFR Part 247 whenever:

1) The contract requires procurement of \$10,000 or more of a designated item during the fiscal year; or

2) The contractor has procured \$10,000 or more of a designated item using Federal funding during the previous fiscal year.

The list of EPA-designated items is available at www.epa.gov/smm/comprehensive-procurement-guidelines-construction-products.

Section 6002(c) establishes exceptions to the preference for recovery of EPA-designated products if the contractor can demonstrate the item is:

a) Not reasonably available within a timeframe providing for compliance with the contract performance schedule;

- b) Fails to meet reasonable contract performance requirements; or
- c) Is only available at an unreasonable price.

18. Debarment and Suspension. Contractor as part of the procurement response, Attachment "A" has submitted to the County a certification that Contractor and its principals, if applicable, are not presently debarred or suspended by any Federal department or agency from participating in this transaction. Contractor now agrees to verify, to the extent applicable, that for each lower tier subcontractor that exceeds \$25,000 as a "covered transaction" under the Services to be provided is not presently disbarred or otherwise disqualified from participating in the federally assisted services. The Contractor agrees to accomplish this verification by:

1. Checking the System for Award Management at website: <http://www.sam.gov>.
2. Collecting a certification statement similar to the Certification of Offerer /Bidder Regarding Debarment, above.
3. Inserting a clause or condition in the covered transaction with the lower tier contract.

19. Minority/Women's Business Enterprises. Contractor must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible, in accordance with 2 CFR 200.321. If subcontracts are to be let, prime contractor will require compliance by all sub-contractors. Information regarding certified M/WBE firms can be obtained from (the following list is not exhaustive):

- Florida Department of Management Services (Office of Supplier Diversity);
- Florida Department of Transportation;
- Minority Business Development Center in most large cities; and
- Local Government M/DBE programs in many large counties and cities.

20. Compliance with Laws. Contractor shall secure any and all permits, licenses and approvals that may be required in order to perform the Services, shall exercise full and complete authority over Contractor's personnel, shall comply with all workers' compensation, employer's liability and all other federal, state, county, and municipal laws, ordinances, rules and regulations required of an employer performing services such as the Services, and shall make all reports and remit all withholdings or other deductions from the compensation paid to Contractor's personnel as may be required by any federal, state, county, or municipal law, ordinance, rule, or regulation.

21. Conflict of Interest. The Contractor covenants that it presently has no interest and shall not acquire any interest, directly or indirectly which could conflict in any manner or degree with the performance of the Services. The Contractor further covenants that in the performance of this Agreement, no person having any such interest shall knowingly be employed by the Contractor.

The Contractor guarantees that he/she has not offered or given to any member of, delegate to the Congress of the United States, any or part of this contract or to any benefit arising therefrom.

22. Independent Contractor. Contractor enters into this Agreement as, and shall continue to be, an independent contractor. All services shall be performed only by Contractor and Contractor's employees. Under no circumstances shall Contractor or any of Contractor's employees look to the County as his/her employer, or as partner, agent or principal. Neither Contractor, nor any of Contractor's employees, shall be entitled to any benefits accorded to the County's employees, including without limitation worker's compensation, disability insurance, vacation or sick pay. Contractor shall be responsible for providing, at Contractor's expense, and in Contractor's name, unemployment, disability, worker's compensation and other insurance as well as licenses and permits usual and necessary for conducting the services to be provided under this Agreement.

23. Third Party Beneficiaries. It is specifically agreed between the parties executing this Agreement that it is not intended by any of the provisions of any part of the Agreement to create in the public or any member thereof, a third party beneficiary under this Agreement, or to authorize anyone not a party to this Agreement to maintain a suit for personal injuries or property damage pursuant to the terms or provisions of this Agreement.

24. Indemnification and Waiver of Liability. The Contractor agrees, to the fullest extent permitted by law, to defend, indemnify and hold harmless the County, its agents, representatives, officers, directors, officials and employees from and against claims, damages, losses and expenses (including but not limited to attorney's fees, court costs and costs of appellate proceedings) relating to, arising out of or resulting from the Contractor's negligent acts, errors, mistakes or omissions relating to professional Services performed under this Agreement. The Contractor's duty to defend, hold harmless and indemnify the County its agents, representatives, officers, directors, officials and employees shall arise in connection with any claim, damage, loss or expense that is attributable to bodily injury; sickness; disease; death; or injury to impairment, or destruction of tangible property including loss of use resulting therefrom, caused by any negligent acts, errors, mistakes or omissions related to Services in the performance of this Agreement including any person for whose acts, errors, mistakes or omissions the Contractor may be legally liable. The parties agree that TEN DOLLARS (\$10.00) represents specific consideration to the Contractor for the indemnification set forth herein.

The waiver by a party of any breach or default in performance shall not be deemed to constitute a waiver of any other or succeeding breach or default. The failure of the County to enforce any of the provisions hereof shall not be construed to be a waiver of the right of the County thereafter to enforce such provisions.

25. Taxes and Assessments. Contractor agrees to pay all sales, use, or other taxes, assessments and other similar charges when due now or in the future, required by any local, state or federal law, including but not limited to such taxes and assessments as may from time to time be imposed by the County in accordance with this Agreement. Contractor further agrees that it shall protect, reimburse and indemnify County from and assume all liability for its tax and assessment obligations under the terms of the Agreement.

The County is exempt from payment of Florida state sales and use taxes. The Contractor shall not be exempted from paying sales tax to its suppliers for materials used to fulfill contractual obligations with the County, nor is the Contractor authorized to use the County's tax exemption number in securing such materials.

The Contractor shall be responsible for payment of its own and its share of its employees' payroll, payroll taxes, and benefits with respect to this Agreement.

26. Prohibition Against Contracting with Scrutinized Companies. Pursuant to Florida Statutes Section 215.4725, contracting with any entity that is listed on the Scrutinized Companies that Boycott Israel List or that is engaged in the boycott of Israel is prohibited. Contractors must certify that the company is not participating in a boycott of Israel. Any contract for goods or services of One Million Dollars (\$1,000,000) or more shall be terminated at the County's option if it is discovered that the entity submitted false documents of certification, is listed on the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or has been engaged in business operations in Cuba or Syria after July 1, 2018.

Any contract entered into or renewed after July 1, 2018 shall be terminated at the County's option if the company is listed on the Scrutinized Companies that Boycott Israel List or engaged in the boycott of Israel. Contractors must submit the certification that is attached to this agreement as Attachment "D". Submitting a false certification shall be deemed a material breach of contract. The County shall provide notice, in writing, to the Contractor of the County's determination concerning the false certification. The Contractor shall have ninety (90) days following receipt of the notice to respond in writing and demonstrate that the determination was in error. If the Contractor does not demonstrate that the County's determination of false certification was made in error, then the County shall have the right to terminate the contract and seek civil remedies pursuant to Florida Statute Section 215.4725.

27. Special Conditions – Additional Federal Requirements. As some or all of the Services to be provided under this Agreement may be funded with federal funds. Contractor agrees to adhere to the required additional federal requirements set forth in Attachment "E" and incorporated herein by reference.

28. Grant or Agreement Requirements. Through the course of this Agreement the County may be awarded state or federal grants that may fund some or all of the Services to be provided under this agreement. Contractor will be provided a copy of the executed grant agreement and agrees to comply with all the requirements of the grant agreement.

29. Inconsistencies and Entire Agreement. If there is a conflict or inconsistency between any term, statement, requirement, or provision of any attachment attached hereto, any document or events referred to herein, or any document incorporated into this Agreement, the term, statement, requirement, or provision contained in this Agreement shall prevail and be given superior effect and priority over any conflicting or inconsistent term, statement, requirement or provision contained in any other document or attachment, including but not limited to Attachments listed in Section 1.

30. Severability. If any term or condition of this Contract shall be deemed, by a court having appropriate jurisdiction, invalid or unenforceable, the remainder of the terms and conditions of this Contract shall remain in full force and effect. This Contract shall not be more strictly construed against either party hereto by reason of the fact that one party may have drafted or prepared any or all the terms and provisions hereof.

31. Entire Agreement. This Agreement contains the entire agreement of the parties, and may be amended, waived, changed, modified, extended or rescinded only by in writing signed by the party against whom any such amendment, waiver, change, modification, extension and/or rescission is sought.

32. Representation of Authority to Contractor/Signatory. The individual signing this Agreement on behalf of Contractor represents and warrants that he or she is duly authorized and has legal capacity to execute and deliver this Agreement. The signatory represents and warrants to the County that the execution and delivery of this Agreement and the performance of the Services and obligations hereunder have been duly authorized and that the Agreement is a valid and legal agreement binding on the Contractor and enforceable in accordance with its terms.

33. Access to Records. The following access to records requirements apply to this contract:

1. The Contractor agrees to provide (insert name of state agency or local or Indian tribal government), (insert name of recipient), the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions.
2. The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
3. The Contractor agrees to provide the FEMA Administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the contract.
4. In compliance with the Disaster Recovery Act of 2018, the (write in name of the non-federal entity) and the Contractor acknowledge and agree that no language in this contract is intended to prohibit audits or internal reviews by the FEMA Administrator or the Comptroller General of the United States.

The contractor shall not use the DHS seal(s), logos, crests, or reproductions of flags or likenesses of DHS agency officials without specific FEMA pre- approval.

This is an acknowledgement that FEMA financial assistance will be used to fund all or a portion of the contract. The contractor will comply with all applicable Federal law, regulations, executive orders, FEMA policies, procedures, and directives

"The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the non-Federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

"The Contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the Contractor's actions pertaining to this contract.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement in duplicate on the day and year first written above.

WITNESS:

Tiffany Jean
Signature

BY: *[Signature]*
Tipton F. Rowland, CEO

Tiffany Jean
Print Name

ATTEST:



SANTA ROSA COUNTY, FLORIDA

Donald C. Spencer
Donald C. Spencer, Clerk of Court

BY: *David C. Piech*
David C. Piech, Chairman

Attachment "A"

SANTA ROSA COUNTY, FLORIDA



ITB 21-040 Disaster Debris Removal Services

June 2021

**OWNER: BOARD OF COUNTY COMMISSIONERS
SANTA ROSA COUNTY, FLORIDA**

**SAM PARKER
ROBERT A. "BOB" COLE
JAMES CALKINS
DAVE PIECH
COLTEN WRIGHT**

**-DISTRICT I
-DISTRICT II
-DISTRICT III
-DISTRICT IV
-DISTRICT V**

SECTION I.
Invitation to Bid

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SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

MEMORANDUM

TO: Company Addressed DATE: June 9, 2021

FROM: Santa Rosa County Procurement Office

SUBJECT: **ITB 21-040 Disaster Debris Removal Services**

Santa Rosa County is seeking proposals from qualified Contractors to provide disaster debris removal services, which shall consist of collection, removal, and lawful disposal of disaster-generated debris from public property and public right of way in response to an emergency event such as, but not limited to, hurricane, tornado, or other natural or man-made disaster. The Contractor must have the capability and ability to rapidly respond to wide-scale debris volumes typically produced in natural and man-made disasters as well as small scale debris removal.

It is the intent of the County to enter into a three (3) year term contract, with a renewal clause for two (2) additional one (1) year renewal terms for services. The County may award more than one contractor.

All bids must be in writing and delivered by hand, overnight courier service, or U.S. Mail to the Santa Rosa County Procurement Department, 6495 Caroline Street, Suite M, Milton, Florida 32570, and **must be received by 10:15 a.m. on June 24, 2021**, at which time will be publicly opened. Only bids received by the afore stated time and date will be considered. E-mailed bid responses will be rejected. All bids shall be sealed and clearly labeled, "**ITB 21-040 Disaster Debris Removal Services**". Please provide the original bid, labeled "ORIGINAL", and one copy labeled "COPY" along with one (1) electronic file in OCR (readable) PDF format.

Specifications may be secured by download from the Santa Rosa County Website: <https://www.santarosa.fl.gov/391/Procurement-Office> "Bid Opportunities". Questions concerning this request should be directed to the Santa Rosa County Procurement Office in writing at bidinfo@santarosa.fl.gov prior to **4:30 p.m. on June 16, 2021**.

Santa Rosa County Board of County Commissioners encourages all segments of the business community to participate in its procurement opportunities, including small businesses, minority/women owned businesses, and disadvantaged business enterprises. The Board does not discriminate on the basis of race, color, religion, national origin, disability, sex, or age in the administration of contracts.

The Board of County Commissioners reserves the right to waive irregularities in bids, to reject any or all bids with or without cause, and to award the bid that it determines to be in the best interest of Santa Rosa County.

By order of the Board of County Commissioners of Santa Rosa, Florida

SECTION II.
INSTRUCTIONS AND SUBMITTAL
REQUIREMENTS

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PRE-BID ACTIVITY

Except as provided in this section, respondents are prohibited from contacting or lobbying the County, County Administrator, Commissioners, County staff, and Review Committee members, or any other person authorized on behalf of the County related or involved with the solicitation. All inquiries on the scope of work, specifications, additional requirements, attachments, terms and general conditions or instructions, or any issue must be directed in writing, by US mail or email to: Santa Rosa County Procurement Office, 6495 Caroline Street, Suite L Milton Fl. 32570. Email; Bidinfo@santarosa.fl.gov.

All questions or inquiries must be received no later than the last day for questions stated in the ITB & Legal Notice. Any addenda or other modification to the bid documents will be issued by the County five (5) days prior to the date and time of bid closing, as written addenda, and will be posted to the Santa Rosa County website at <https://www.santarosa.fl.gov> keyword; Bids.

Such written addenda or modification shall be part of the bid documents and shall be binding upon each respondent. Each respondent is required to acknowledge receipt of any and all addenda in writing and submit with their bid. No respondent may rely upon any verbal modification or interpretation.

PROPOSED SCHEDULE

Bid Published	June 9, 2021
Deadline for Questions	June 16, 2021 @ 4:30 p.m.
Proposals Due	June 24, 2021 @ 10:15 a.m.

PREPARATION OF ITB

The respondent shall submit proposals in accordance with the public notice.

Any bid which contains any omissions, erasures, alterations, additions, irregularities of any kind, or items not called for which shall in any manner fail to conform to the conditions of public notice may be rejected.

A bid submitted by a partnership shall be executed in the partnership name and signed by a partner (whose title must appear under the signature). The official address of the partnership shall be shown below the signature.

A bid submitted by a limited liability company shall be executed in the name of the firm by a member and accompanied by evidence of authority to sign. The state of formation of the firm and the official address of the firm must be shown below the signature.

A bid submitted by an individual shall show the respondent's name and official address.

A bid submitted by a joint venture shall be executed by each joint venture in the manner indicated on the bid form. The official address of the joint venture must be shown below the signature.

It is preferred that all signatures be in blue ink with the names type or printed below the signature. Santa Rosa County does not accept electronic signatures in bid submissions.

The bid shall contain an acknowledgment of receipt of all Addenda, the numbers of which shall be filled in on the form. The address and telephone # for communications regarding the bid shall be shown.

If the respondent is an out-of-state corporation, the bid shall contain evidence of respondent's authority and qualification to do business as an out-of-state corporation in the State of Florida. A state contractor license # for the State of Florida shall also be included on the bid form. Respondent shall be licensed in accordance with the requirements of Chapter 489, Florida Statutes.

The bid shall be based upon the completion of the Work according to the drawings and specifications, together with all addenda thereto.

SUBMITTAL OF BID

A bid shall be submitted no later than the date and time prescribed and at the place indicated in the advertisement or invitation to bid and shall be sealed and clearly labeled with the words "**ITB 21-040 Disaster Debris Removal Services**", name of respondent/firm and date and time of opening so as to guard against premature opening of any bid and shall be accompanied by the bid security and other required documents. It is the respondent's responsibility to assure that its bid is delivered at the proper time and place. Offers by email, facsimile, or telephone will NOT be accepted.

INTEGRITY OF BID DOCUMENTS

Respondents shall use the original documents provided by the Santa Rosa County Procurement Office and enter information only in the spaces where a response is requested. Respondents may use an attachment to the documents if sufficient space is not available. Any modifications or alterations to the original documents by the respondent, whether intentional or otherwise, will constitute grounds for rejection of a bid. Any such modification or alteration that a respondent wishes to propose must be clearly stated in the respondent's response in the form of an addendum to the original bid documents.

WITHDRAWAL OF SUBMITTALS

Any Respondent may withdraw its Submittal, either personally or by written request, at any time prior to the scheduled time for opening Submittals.

INTERPRETATION

No oral interpretation will be made to any Respondent as to the meaning of the drawings or specifications. Every interpretation made to a Respondent will be in the form of an Addendum to the specifications. Addenda will be furnished to each Respondent, but it shall be the Respondent's responsibility to make inquiry as to Addenda issued. All such addenda shall become part of the contract and all Responders shall be bound by such Addenda whether or not received by the Responders.

BIDS TO REMAIN SUBJECT TO ACCEPTANCE

All responses will remain subject to acceptance or rejection by Santa Rosa County for sixty (60) calendar days after the day of the response opening. The County may, in its sole discretion, release any response and return the response security prior to the end of this period.

CONDITIONAL & INCOMPLETE BIDS

Santa Rosa County specifically reserves the right to reject any conditional response.

ADDITION/DELETION OF ITEM

The County reserves the right to add or delete any item from this response or resulting contract when deemed to be in the County's best interest.

SPECIFICATION EXCEPTIONS

Specifications are based on the most current literature available. Respondent shall clearly list any change in the manufacturer's specifications which conflict with the bid specifications. Respondent must also explain any deviation from the bid specification in writing, as a foot note on the applicable bid page and enclose a copy of the manufacturer's specifications data detailing the changed item(s) with their bid. Failure of the respondent to comply with these provisions will result in respondents being held responsible for all costs required to bring the equipment in compliance with bid specifications.

FAMILIARITY WITH LAWS

All applicable Federal and State laws, County and municipal ordinances, orders, rules and regulations of all authorities having jurisdiction over the project shall apply to the bid throughout, and they will be deemed to be included in the contract the same as though they were written in full therein.

EXAMINATION OF DOCUMENTS AND SITE

Before submitting their bid, the Respondent shall familiarize themselves with the nature and extent of the work and any local conditions that may in any manner affect the work to be done and the equipment, materials, and labor required. Respondent shall also examine all drawings, specifications, addenda and other Contract Documents to be thoroughly informed regarding any and all conditions and requirements that may in any manner affect the work to be performed under the contract.

RIGHT TO REJECT BID

The Owner reserves the right to waive informalities in bids to reject any or all proposals with or without cause and accept the bid that in its judgment is in the best interest of the County.

DISQUALIFICATION OF RESPONDENTS

Any of the following reasons may be considered as sufficient for the disqualification of a respondent and the rejection of its bid:

Submission of more than one bid for the same work from an individual, firm or corporation under the same or different name. Evidence that the respondent has a financial interest in the firm of another respondent for the same work.

Evidence of collusion among respondents. Participants in such collusion will receive no recognition as respondents for any future work of the County until such participant has been reinstated as a qualified respondent.

Uncompleted work which in the judgment of the County might hinder or prevent the prompt completion of additional work if awarded.

Failure to pay or satisfactorily settle all bills due for labor and material on former contracts in force at the time of advertisement of proposals. Default under previous contract.

Listing of the respondent by any Local, State or Federal Government on its barred/suspended vendor list.

DISCRIMINATION

An entity or affiliate who has been placed on the discriminatory vendor list may not submit a response on a contract to provide goods or services to a public entity, may not submit a response on a contract with a public entity for the construction or repair of a public building or public work, may not submit responses on leases of real property to a public entity, may not award or perform work as a contractor, supplier, subcontractor, or consultant under contract with any public entity, and may not transact business with any public entity.

REVIEW OF PROCUREMENT DOCUMENTS

Per Florida Statute 119.071 (1) 2, sealed bids, proposals, or replies received by the County pursuant to a competitive solicitation are exempt from public disclosure until such time as the County provides notice of an intended decision or until 30 days after opening the responses, proposals, or final replies, whichever is earlier.

COMPLIANCE WITH FLORIDA STATUTE 119.0701

The Respondent shall comply with all the provisions of section 119.0701, Florida Statutes relating to the public records which requires, among other things, that the Respondent: (a) Keep and maintain public records; (b) Provide the public with access to public records on the same terms and conditions that the public agency would provide the records; (c) ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law; and (d) Meet all requirements for retaining public records and transfer, at no cost, to the public agency all public records in possession of the respondent upon termination of the contract.

IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE

CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT (850) 983-1925, wandap@santarosa.fl.gov; 6495 CAROLINE STREET, SUITE C, MILTON, FLORIDA 32570.

SUSPENSION OR TERMINATION FOR CONVENIENCE

The County may, at any time, without cause, order Respondent in writing to suspend, delay or interrupt the work in whole or in part for such period of time as the County may determine, or to terminate all or a portion of the Contract for the County's convenience. Upon such termination, the Contract Price earned to the date of termination shall be paid to Respondent, but Respondent waives any claim for damages, including loss of profits arising out of or related to the early termination. Those Contract provisions which by their nature survive final acceptance shall remain in full force and effect. If the County orders a suspension, the Contract price and Contract time may be adjusted for increases in the cost and time caused by suspension, delay or interruption. No adjustment shall be made to the extent that performance is, was or would have been so suspended, delayed or interrupted by reason for which Respondent is responsible; or that an equitable adjustment is made or denied under another provision of this Contract.

FAILURE OF PERFORMANCE/DELIVERY

In case of default by the Vendor, the County after due notice (oral or written) may procure the necessary supplies or services from other sources and hold the Vendor responsible for difference in cost incurred. Continuous instances of default shall result in cancellation of the award and removal of the Vendor from the response list for duration of one (1) year, at the option of the County.

AUDIT

If requested, respondent shall permit the County or an authorized, independent audit agency to inspect all data and records of respondent relating to its performance and its subcontracts under this bid from the date of the award through three (3) years after the expiration of contract.

NON-COLLUSION

Respondent certifies that it has entered into no agreement to commit a fraudulent, deceitful, unlawful or wrongful act, or any act which may result in an unfair advantage over other respondents. See Florida Statute 838.22.

PUBLIC ENTITY CRIME INFORMATION

Pursuant to Florida Statute 287.133, a respondent may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity; and may not transact business with any public entity in excess of the threshold amount provided

in s. 287.017 for CATEGORY TWO for a period of 36 months following the date of being placed on the convicted vendor list.

Note: For respondent's convenience, this certification form is enclosed and is made a part of the bid package.

INVESTIGATION OF RESPONDENT

The County may make such investigations, as it deems necessary to determine the stability of the respondent to perform the work and that there is no conflict of interest as it relates to the project. The respondent shall furnish to the Owner any additional information and financial data for this purpose as the County may request.

CONE OF SILENCE CLAUSE

The Santa Rosa County Board of County Commissioners has established a solicitation silence policy (Cone of Silence Clause) that prohibits oral and written communication regarding all formal solicitations for goods and services (formal bids, Request for Proposals, Requests for Qualifications) issued by the Board through the Procurement Office. The period commences from the date of advertisement until award of contract. All communications shall be directed to the Procurement Office.

Note: For respondent's convenience, this certification form is enclosed and is made a part of the bid package.

EVALUATION OF PROPOSALS AND AWARD OF CONTRACT

Santa Rosa County Staff will review all bids and will provide the recommendation to award to the Procurement Office, the County Administrator and the Board of County Commissioners. The County will award the bid to the responsive and responsible vendor(s) with the lowest responsive bid(s). The County reserves the right to award the bid to the respondent submitting a responsive bid with a resulting negotiated agreement which is most advantageous and in the best interest of the County, and to reject any and all bids or to waive any irregularity or technicality in bids received. Santa Rosa County shall be the sole judge of the bid and the resulting negotiated agreement that is in its best interest and its decision shall be final.

Santa Rosa County reserves its right to reject any or all Responses, including without limitation nonconforming, nonresponsive, unbalanced or conditional Bids. The County further reserves the right to reject the Response of any Responder whom it finds after reasonable inquiry and evaluation to not be responsible. In evaluating Responses, the County may consider the qualifications of Responders and may consider the qualifications and experience of Subcontractors, Suppliers, and other individuals or entities proposed for those portions of the Work for which the identity of Subcontractors, Suppliers, and other individuals or entities must be submitted with the Response.

Santa Rosa County reserves the right to waive any informalities or reject any and all Responses, in whole or part, to utilize any applicable state contracts in lieu of or in addition to this Response and to accept the Response that in its judgment will best serve the interest

of the County.

FORM OF AGREEMENT

The Contract form shall be provided by the Procurement Office. The successful contractor shall, within 10 days after receipt of the Notice of Award and the contract forms or documents, sign and deliver to the County Procurement Office all required contract documents. The awarded contractor shall also deliver the policies of insurance or insurance certificate as required. All insurance documents shall be approved by Santa Rosa County Procurement Office before the successful contractor may proceed with the work.

SYSTEM OF AWARD MANAGEMENT

All respondents must be registered with the Federal System of Award Management (SAM) and be up to date on all registration requirements at the time of submitting a response to this Request for Bids. Failure to do so will result in respondent's submittal being deemed as unresponsive.

PROCUREMENT OF RECOVERED MATERIALS

All respondents must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

DOMESTIC PREFERENCE

Although the County has no local preference, in accordance with 2 C.F.R. 200.322, the County may consider preference for the use of products and materials produced in the United States.

CONTRACT WITH THE ENEMY

In accordance with 2 C.F.R. 200.215, it is acknowledged that no services under this contract are to be performed outside the United States and its territories nor in support of a contingency operation in which members of the Armed Forces are actively engaged in hostilities.

MISC. FEDERAL REQUIREMENTS

All respondents should be aware that some federal funds may be utilized in the course of services being performed under this agreement, as such, respondent agrees that it shall adhere to all necessary federal regulations. Further, the respondent acknowledges that the Federal

government is not a party to this agreement and is not subject to any obligations or liabilities to the non-federal entity, Respondent, or any other party pertaining any matter resulting from any award. Should a federal awarding agency require adherence to Supplemental Standard Terms and Conditions relevant to any award hereunder, such conditions will be included for review and approval as a condition any amendment or task order.

UNAUTHORIZED ALIENS/PATRIOT'S ACT

The knowing employment by respondent or its subcontractors of any alien not authorized to work by the immigration laws is prohibited and shall be a default of the contract. In the event that the respondent is notified or becomes aware of such default, the respondent shall take steps as are necessary to terminate said employment with 24 hours of notification or actual knowledge that an alien is being employed. Respondent's failure to take such steps as are necessary to terminate the employment of any said alien within 24 hours of notification or actual knowledge that an alien is being employed shall be grounds for immediate termination of the contract. Respondent shall take all commercially reasonable precautions to ensure that it and its subcontractors do not employ persons who are not authorized to work by the immigration laws.

PROTECTION OF RESIDENT WORKERS

The Santa Rosa County Board of County Commissioners actively supports the Immigration and Nationality Act (INA) which includes provisions addressing employment eligibility, employment verifications, and nondiscrimination. Under the INA, employers may hire only persons who may legally work in the United States (i.e., citizens and nationals of the U.S.) and aliens authorized to work in the U.S. The employer must verify the identity and employment eligibility of anyone to be hired, which includes completing the Employment Eligibility Verifications. The respondent shall establish appropriate procedures and controls so no services or products under the Contract Documents will be performed or manufactured by any worker who is not legally eligible to perform such services or employment. Santa Rosa County reserves the right to request documentation showing compliance with the requirements.

Respondents doing construction business with Santa Rosa County are required to use the Federal Government Department of Homeland Security's website and use the E-Verify Employment Eligibility Verifications System to confirm eligibility of all employees to work in the United States.

SECTION III.
SANTA ROSA COUNTY DOCUMENTS AND FORMS

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SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

BID SUBMISSION CHECKLIST

ITB 21-040 Disaster Debris Removal Services

Contractor Name: _____

- _____ Sealed Bid Package with Bid Name and Number, Firm name and Address with Contact information clearly marked on the outside of envelope/box.
- _____ 1 Original Bid Package and 1 Copy with 1 Electronic Copy in .pdf on a CD or USB Drive
- _____ Bid Submittal Checklist attached to top of Original Bid Package
- _____ Bid Form
- _____ Cone of Silence
- _____ Sworn Statement Public Entity Crimes
- _____ Debarment Form
- _____ References Form
- _____ Conflict of Interest Form
- _____ Copy of current Required Insurance declaration page with Santa Rosa County named interest, or, Letter of Insurability from Carrier stating that the levels of coverage will be obtained.
- _____ Proof of business registration with the state of Florida
- _____ Proof of registration with the Federal System of Award Management (SAM)

All required documentation submitted must be updated with most current and complete information from date of bid opening) including notarizations where required. Failure to submit all required forms may result in your submittal being deemed non-responsive. **ATTACH THIS PAGE TO THE TOP OF YOUR BID SUBMISSION**

Firm: _____

By: _____
(Print)

Signature: _____

Title: _____

Date: _____



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

CONE OF SILENCE FORM

SRC Procurement Form COS 013_01_091619

The Board of County Commissioners have established a solicitation silence policy (Cone of Silence) that prohibits oral and written communication regarding all formal solicitations for goods and services (ITB, RFP, ITQ, ITN, and RFQ) or other competitive solicitation between the bidder (or its agents or representatives) or other entity with the potential for a financial interest in the award (or their respective agents or representatives) regarding such competitive solicitation, and any County Commissioner or County employee, selection committee member or other persons authorized to act on behalf of the Board including the County's Architect, Engineer or their sub-consultants, or anyone designated to provide a recommendation to award a particular contract, other than the Procurement Department Staff.

The period commences from the time of advertisement until contract award.

Any information thought to affect the committee or staff recommendation submitted after bids are due, should be directed to the Procurement Officer or an appointed representative. It shall be the Procurement Officers decision whether to consider this information in the decision process.

Any violation of this policy shall be grounds to disqualify the respondent from consideration during the selection process.

All respondents must agree to comply with this policy by signing the following statement and including it with their submittal.

I, _____ representing _____

(Print)

(Company)

On this _____ day of _____ 2021 hereby agree to abide by the County's "Cone of Silence" clause and understand violation of this policy shall result in disqualification of my bid/submittal.

(Signature)



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

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SWORN STATEMENT UNDER SETION 287.133 (3) (A) FLORIDA STATUTE ON PUBLIC ENTITY CRIMES

SRC Procurement Form SSPEC 016 01 091619

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with Bid, Proposal or Contract for: _____

2. This sworn statement is submitted by, _____, whose business address is, _____, and (if applicable) Federal Employer Identification Number (FEIN) is _____ (if the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement).
3. My name is _____ and my relationship to the entity named above is _____ (title).
4. I understand that a "public entity crime" as defined in paragraph 287.133 (1) (g) Florida Statute, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States including, but not limited to , any bid or contract for goods or services to be provided to any public entity or any agency or public subdivision of any other state or of the United States and involved antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.
5. I understand that "convicted" or "convicted" as defined in paragraph 287.133 (1) (b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime with or without an adjudication of guilt, in any federal or state trial court of records relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
6. I understand that an "affiliate" as defined in Paragraph 287 .133 (1) (a), Florida Statutes, means:
 - a. A predecessor or successor of a person convicted of a public entity crime; or
 - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one of shares constituting a controlling income among persons when not for fair interest in another person, or a pooling of equipment or income among persons when not for fair market value under an length agreement, shall be a prima facie case that one person controls another person. A person who knowingly convicted of a public entity crime, in Florida during the preceding 36 months shall be considered an affiliate.
7. I understand that a "person" as defined in paragraph 287 .133 (1) (e), Florida Statutes, means any natural person or entity organized under the laws of the state or of the United States with the legal power to enter into a binding contract provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.



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8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies)

- Neither the entity submitting this sworn statement, nor any officers, directors, executive, partners, shareholders, employees, member, or agents who are active in management of the entity, nor affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989 And (please attach a copy of the final order)
- The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order)
- The person or affiliate has not been placed on the convicted vendor list. (Please describe any action taken by, or pending with, the department of General Services)

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM

Name

Signature

Date

PERSONALLY APPEARED BEFORE ME, the undersigned authority, who, after first being sworn by me, affixed his/her signature at the space provided above on this day of _____, 20____, and is personally known to me, or has provided _____ as identification.

STATE OF FLORIDA
COUNTY OF: _____
My Commission expires: _____

Notary Public



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

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DEBARMENT FORM

SRC Procurement Form Debar 022_00_082719

Certification Regarding Debarment, Suspension, And Other Responsibility Matters

1. The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
 - a. Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
 - b. Have not within a three-year period preceding this proposal been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or Local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - c. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or Local) with commission of any of the offenses enumerated in paragraph (1)(b) of this certification; and
 - d. Have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State, or Local) terminated for cause or default.
2. Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

Name: _____ Title: _____

Signature: _____

Firm: _____

Street Address: _____

City: _____

State: _____ Zip Code: _____

Solicitation Name _____ # XX-XXX _____



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

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REFERENCES FORM

SRC Procurement Form Memo 024_00_082719

List work which best illustrates current qualifications relevant to this solicitation accomplished by personnel that will be assigned to the County's project. List at least three but no more than five (5) projects. (This form may be reproduced.)

YOUR FIRMS NAME _____
BID POINT OF CONTACT _____ PHONE _____ EMAIL _____

REFERENCE I.

PROJECT NAME: _____

AGENCY: _____

ADDRESS: _____

CITY, STATE, ZIP CODE: _____

CONTACT PERSON: _____

TITLE: _____

EMAIL: _____

TELEPHONE: _____

PROJECT COST: _____

COMPLETION DATE: _____

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items:
(You may attach information to this form)

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):



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REFERENCE II.

PROJECT NAME: _____

AGENCY: _____

ADDRESS: _____

CITY, STATE, ZIP CODE: _____

CONTACT PERSON: _____

TITLE: _____

EMAIL: _____

TELEPHONE: _____

PROJECT COST: _____

COMPLETION DATE: _____

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items:
(You may attach information to this form)

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):

REFERENCE III.

PROJECT NAME: _____

AGENCY: _____

ADDRESS: _____

CITY, STATE, ZIP CODE: _____

CONTACT PERSON: _____

TITLE: _____

EMAIL: _____

TELEPHONE: _____

PROJECT COST: _____

COMPLETION DATE: _____

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items:
(You may attach information to this form)

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

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CONFLICT OF INTEREST DISCLOSURE FORM

SRC Procurement Form COS 027_00_091319

For purposes of determining any possible conflict of interest, all respondents, must disclose if any Santa Rosa Board of County Commissioner, employee(s), elected officials(s), or if any of its agencies is also an owner, corporate officer, agency, employee, etc., of their business.

Indicate either "yes" (a county employee, elected official, or agency is also associated with your business), or "no". If yes, give person(s) name(s) and position(s) with your business.

Yes: _____ No: _____

Name(s)

Position(s)

All respondents must agree to comply with this policy by signing the following statement and including it with their submittal.

FIRM NAME: _____

BY (PRINTED): _____

BY (SIGNATURE): _____

TITLE: _____

ADDRESS: _____ State _____ Zip Code _____

PHONE NO: _____

E-MAIL: _____

Date: _____

Santa Rosa County
Insurance Requirements
March 2021

Workers' Compensation – meet statutory limits in compliance with the Workers Compensation Laws of Florida. This policy must include Employer Liability with a limit of \$100,000 for each accident, \$500,000 disease policy limit and \$100,000 disease each employee limit.

Commercial General Liability – coverage shall provide minimum limits of liability of \$1,000,000 per occurrence, \$2,000,000 Aggregate, for bodily injury and property damage. This shall include coverage for:

- a. Premises/operations
- b. Products/complete operations
- c. Contractual liability
- d. Independent contractors

Business Auto Liability – coverage shall provide minimum limits \$500,000. Combined Single Limit for bodily injury and property damage. If Split limit coverage is provided Limits of **1,000,000** per person/**1,000,000** per accident and **1,000,000** for property damage are required.

This shall include coverage for:

- a. Owned autos
- b. Hired autos
- c. Non-owned autos

Special Requirements:

- 1) Prior to execution of a contract or agreement, certificates of insurance will be produced that shall provide for the following:
 - a. Santa Rosa County shall be named as an additional insured on all coverages except workers' compensation.

b. Santa Rosa County will be given thirty (30) days' notice prior to cancellation or modification of any stipulated insurance.

2) It is the responsibility of the contractor to ensure that all subcontractors comply with all insurance requirements.

3) It should be noted that these are minimum requirements which are subject to modification in response to specialized or high hazard operations.

In the event of unusual circumstances, the County Administrator, or his designee, may adjust these insurance requirements.

Insurance Checklist

Bid/Project Reference__ **ITB 21-040 Disaster Debris Removal Services**

Required Coverage (Marked by "X")	Minimum Limits
1. ___ Workers Compensation Proprietor/Executive Officers Exclusion not allowed	\$100,000. Employers Liab. \$100,000. Accident –Disease \$500,000. Disease policy Limit
2. ___ Commercial General Liability Including Premises operations-Products completed ops Contractual Liability and Personal and advertising Liability	\$1,000,000. CSL \$2,000,000. Annual Aggregate
3. <u>X</u> Automobile Liability – including Hired and Non-Owned	\$1,000,000. CSL
4. ___ Professional Liability coverage	\$1,000,000. Per Occurrence
5. ___ Asbestos Removal Liability	\$2,000,000. Per Occurrence
6. ___ Medical Malpractice	\$1,000,000 Per Occurrence
7. ___ Garage Liability	\$1,000,000. BI/PD- Occurrence
8. ___ Garage Keepers Liability	\$500,000. Comprehensive \$500,000. Collision
9. ___ Inland Marine- Bailee’s Insurance	\$_____
10. ___ Moving and Rigging Floater	Endorsement to CGL
11. ___ Crime/Dishonesty Bond	\$_____
12. ___ Builders Risk/Installation Floater – Provide coverage in Full amount of Contract.	
13. ___ Owner’s Protective Liability	\$_____
14. ___ Excess/Umbrella Liability	\$_____

General Requirements

- A. Carrier rating shall be A.M. Best rating of B++V or Better.
- B. Notice of Cancellation or Non-renewal or material change in coverage shall be provided to Santa Rosa County at least 30 days prior to action.
- C. Santa Rosa County shall be named as Additional Insured on all policies except Workers' Compensation.

Approved by the BOCC March 23, 2021

SECTION IV.
PROJECT MANUAL, SPECIFICATIONS, PLANS AND
SUPPORTING DOCUMENTATION

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BACKGROUND:

The purpose of this solicitation is to establish one or more contracts to provide services to remove, process, and lawfully dispose of disaster generated debris including Household Hazardous Waste (other than Characteristic and Listed Hazardous Wastes and household putrescible garbage) from public property and public right of way in Santa Rosa County, Florida in response to an emergency event such as, but not limited to, hurricanes or other natural or manmade disasters. The County is seeking proposals from highly qualified Contractors with experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery and mitigation phases of any emergency or disaster. Contractor must have the capability and ability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes and other disaster types as well as small scale debris volumes.

The Contractor must handle debris management activities in Santa Rosa County in accordance with applicable regulations of the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), and the Florida Department of Environmental Protection (FDEP) in conjunction with the County's needs. The Contractor must have an excellent understanding of the documentation involved for the reimbursement from FEMA, FHWA, or Other Federal Agencies, and the State relief programs to make the process of cost recovery efficient and accurate. The processes and documentation required will be in strict compliance with FEMA, FHWA, or Other Federal Agencies, and other State relief programs regulations regarding eligibility.

Contracts must meet rules for all Federal grants, including but not limited to as provided for in Title 2 Code of Federal Regulations (CFR) Part 200 or most current version in order to be eligible for reimbursement under the Public Assistance Program.

The Contractor shall not be paid to collect, remove, process or dispose of debris that is unrelated to disaster damage without written authorization from the County or designee. Each pay item under this Scope of Services shall be hauled separately. Debris removal from private property may be authorized by County at the same rates as Right-of-Way (ROW) and public property debris removal.

NOTE: This solicitation is not a request for Emergency Debris Monitoring Services. This ITB is specifically for Emergency Debris Removal Services. Contractor shall not include proposals that include Debris Monitoring Services. Santa Rosa County reserves the right to award to multiple Contractors. One or more Contractors may be selected to provide differing elements or levels of scope of work in accordance with the capabilities and extent of involvement each Contractor proposes. Contracts issued resulting from this ITB will only be activated in the event of a declared emergency. There is no guarantee any contract resulting from this ITB will be activated or any work will be performed.

GENERAL SCOPE OF WORK:

The awarded Contractor(s) must be capable of assembling, directing and having the capacity to manage a major workforce, with multiple subcontractors, that can be fully operational in debris management operations and to cover the expenses of a major recovery prior to being paid by the

County. Established management teams must be in place. The Contractor must have the resources to provide the equipment and personnel necessary to cover a major disaster.

Before work begins, the County must issue an electronic Notice to Proceed. Within twenty-four (24) hours of receiving the electronic Notice to Proceed, the Contractor will send a management team to report to the County Debris Manager to begin planning for the operation and mobilizing of the personnel and equipment as necessary to perform the work. Mobilization by the Contractor must begin within forty-eight (48) hours of electronic Notice to Proceed by the County. Within forty-eight (48) hours of receipt of the electronic Notice to Proceed, the Contractor shall submit the plan for debris removal. The plan must include the number of debris hauling units, types of units and size of units to complete debris removal and a completion time frame. The County may have minimum preference to size requirements of debris hauling units, types of hauling vehicles, number of units and completion time frame. Within seventy-two (72) hours of receipt of the electronic Notice to Proceed, the Contractor shall be half established and start debris removal operations. Within one hundred and forty-four (144) hours, Contractor shall be fully established. The Contractor shall make every effort to be at the disaster site within the stated time frame. Failure to do so, will result in damages. The removal and disposal work must be conducted in a systematic, efficient, and predictable manner.

Under the contract, work will consist of coordinating and mobilizing an appropriate number of cleanup crews, as agreed upon by the County's Debris Manager. Work will also include the clearing and removing of any and all "eligible" debris as most currently defined (at the time Notice to Proceed is issued and executed by the County for the Contractor) by the Public Assistance grant program guidelines, Federal Emergency Management Agency (FEMA) Publication 321 – Public Assistance Policy Digest, FEMA Publication 322 – Public Assistance Guide, FEMA Publication 323 – Public Assistance Applicant Handbook, FEMA Publication 325 – Debris Management Guide, all applicable state and federal Disaster Specific Guidance (DSG) documents, FEMA fact sheets and policies and as directed by the County Debris Manager. "Eligible" also includes meeting any changes in definition, rules or requirements regarding debris removal reimbursement as stipulated by FEMA during the course of a debris removal project.

In addition, work will include but not be limited to:

1. Examining debris to determine whether or not debris is eligible;
2. Loading the debris;
3. Hauling debris to County approved Debris Management Sites (DMS), County approved Final Disposal Sites or both;
4. Reducing disaster related debris, not exclusive to vegetative;
5. Hauling reduced or non-reduced debris to a County approved Final Disposal Site; and
6. Disposing of reduced or non-reduced debris at a County approved Final Disposal Site.

Debris not defined as eligible by FEMA Publication 325, state or federal DSGs or policies will not be loaded, hauled, or dumped under the contract unless written instructions are given to the Contractor by the County Debris Manager. If the County determines that ineligible debris was removed/disposed of by the hauler and their actions, Contractor will be responsible for payment resulting from the disposal of this material. It will be the Contractor's responsibility to load, transport, reduce and properly dispose of any and all disaster generated debris which is the result of the event under which the Contractor was issued Notice to Proceed, unless otherwise directed by the County Debris Manager in writing.

The Contractor may be required to conduct one (1) day or up to eight (8) hours annual planning and training activities with the County throughout the term of the agreement. This planning and training must include, at a minimum, preliminary DMS or Temporary Disposal Staging and Reduction Site (TDSRS) site selections, review and update of debris collection maps, review and update of primary road clearance routes, local subcontractor coordination, and items such as hazardous waste handling, and FEMA guidelines. The cost for this planning and training must be included in the unit cost for each activity is paid only upon activation of the contract at no additional cost to the County, even if the contract is not activated by an event.

General Scope of services under the contract includes, but is not limited to:

1. Removal and Hauling Vegetative Debris:

As identified by and directed by the County or Monitor, the Contractor shall accomplish the pickup, loading, and hauling of all vegetative debris from public property and ROW. In some instances, the County will authorize the Contractor to pickup, load, and haul vegetative debris from private property. The Contractor shall haul vegetative debris to a Debris Management Site (DMS) or disposal site, at the County's direction. This pay item includes fallen tree and limb debris that is located on public or private property and ROW, as well as hazardous limbs and trees removed by the Contractor under other pay items and placed on public property or ROW. Payment under this pay item shall be based on a per cubic yard quantity.

2. Site Management and Reduction of Vegetative Debris by Grinding:

The Contractor shall manage one or more DMS sites and shall reduce eligible vegetative debris by grinding, as directed by the County. This may include vegetative debris delivered to the DMS by the Contractor, by the County, or by others. The Contractor shall have the ability to meet the particle size and specification for ground material for approved recycling methods available in the region. Site management, debris reduction, and site closure shall be the responsibility of the Contractor and shall comply with all laws and regulations. The Contractor shall be responsible for all site permitting requirements. Compliance with site closure requirements must be confirmed in writing by the state environmental agency prior to final payment to the Contractor. DMS management shall include site security and shall include segregation of types and sources of debris, as directed by the County and required by law. DMS management shall also include the full restoration of any DMS site to its pre-project condition. Survey and establishment of the existing condition of DMS sites is the responsibility of the Contractor. Payment under this pay item shall be based on a per cubic yard quantity.

3. Loading and Hauling of Vegetative Debris Reduced by Grinding:

Contractor shall load and haul all reduced (by grinding) vegetative debris for recycling or disposal at a final disposal site approved by the state environmental agency. The Contractor may be required to remove and haul reduced vegetative debris from a DMS site or sites managed by others, to an approved landfill. Transportation shall comply with all federal, state, and local laws and regulations. Anticipated revenues from the recycling of vegetative debris or reduced vegetative debris shall be reflected in the unit price bid on this pay item. Payment under this pay item shall be based on a per cubic yard quantity.

4. Disposal of Vegetative Debris Reduced by Grinding:

Contractor shall dispose all reduced (by grinding) vegetative debris at a final disposal site approved by the state environmental agency. The Contractor may be required to dispose reduced vegetative debris from a DMS site or sites managed by others, at a site approved by the state environmental agency. Disposal shall comply with all federal, state, and local laws and regulations. The Contractor shall be responsible for all site permitting requirements. The Contractor shall be responsible for all tipping and disposal fees. Anticipated revenues from the recycling of vegetative debris or reduced vegetative debris shall be reflected in the unit price bid on this pay item. Payment under this pay item shall be based on a per cubic yard quantity.

5. Site Management and Reduction of Vegetative Debris by Burning:

The Contractor shall manage one or more DMS sites and shall reduce eligible vegetative debris by burning, as directed by the County and in accordance with Florida Department of Environmental Protection Guidance for Establishment, Operation, and Closure of Disaster Debris Management Sites (DDMS) Section 15.h. Burning for reduction and disposal will be decided at the time of the event. This may include vegetative debris delivered to the DMS by the Contractor, by the County, or by others. Site management, debris reduction, and site closure shall be the responsibility of the Contractor and shall comply with all laws and regulations. Compliance with site closure requirements must be confirmed in writing by the state environmental agency prior to final payment to the Contractor. DMS management shall include site security and shall include segregation of types and sources of debris, as directed by the County and required by law. DMS management shall also include the full restoration of any DMS site to its pre-project condition. Survey and establishment of the existing condition of DMS sites is the responsibility of the Contractor. Payment under this pay item shall be based on a per cubic yard quantity.

6. Loading and Hauling of Vegetative Debris Reduced by Burning:

Contractor shall load and haul all reduced (by burning) vegetative debris to a final disposal site approved by the state environmental agency. The Contractor may be required to remove and haul reduced vegetative debris from a DMS site or sites managed by others, to an approved landfill. Transportation shall comply with all federal, state, and local laws and regulations. Payment under this pay item shall be based on a per cubic yard quantity.

7. Disposal of Vegetative Debris Reduced by Burning:

Contractor shall dispose all reduced (by burning) vegetative debris at a final disposal site approved by the state environmental agency. The Contractor may be required to dispose reduced vegetative debris from a DMS site or sites managed by others, at a site approved by the state environmental agency. Disposal shall comply with all federal, state, and local laws and regulations. The Contractor shall be responsible for all site permitting requirements. The Contractor shall be responsible for all tipping and disposal fees. Anticipated revenues from the recycling of vegetative debris or reduced vegetative debris shall be reflected in the unit price bid on this pay item. Payment under this pay item shall be based on a per cubic yard quantity.

8. Removal and Hauling of C&D Debris:

As identified by the County or Monitor, the Contractor shall accomplish the pickup, loading and hauling of all construction and demolition (C&D)/ mixed debris from public property and ROW, including structure demolition as approved by the County. Contractor shall deliver C&D debris to a DMS, transfer station, or landfill approved by the County and State environmental agency. All items associated with structure demolition shall be included in this pay item:

- Removal and transportation of demolished structures and scattered C&D debris on private property will be performed as identified by the County.
- The Contractor is required to strictly adhere to all local, state, and federal laws and regulations (such as obtaining demolition permits) for the demolition, handling, and transportation of non- Regulated Asbestos Containing Material (RACM) structures.
- Once the debris removal vehicle has been issued a load ticket from the County's authorized representative, the debris removal vehicle will proceed immediately to an County approved DMS, transfer station, or final disposal site. The debris removal vehicle will not collect additional debris once a load ticket has been issued.
- Entry onto private property for the removal of eligible C&D debris will only be permitted when directed in writing by the County or its authorized representative. The County will provide specific Right of Entry (ROE) legal and operational procedures for private property debris removal programs.
- The Contractor shall provide proof (from the respective utility) that all utility connections are disconnected and shall verify that the structure is unoccupied before demolishing.

Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard. Payment under this pay item shall be based on a per cubic yard quantity.

9. Site Management of C&D Debris:

If requested by the County in writing, the Contractor shall manage one or more DMS sites for construction and demolition (C&D) debris. This may include C&D debris delivered to the DMS by the Contractor, by the County, or by others. Site management and site closure shall be the responsibility of the Contractor and shall comply with all laws and regulations. Compliance with site closure requirements must be confirmed in writing by the state environmental agency prior to final payment to the Contractor. DMS management shall include site security (if needed) and shall include segregation of types and sources of debris, as directed by the County. Additionally, the Contractor may be required to manage C&D debris delivered to DMS sites by the County or others, as directed by the County for payment under this pay item. Payment under this pay item shall be based on a per cubic yard quantity.

10. Loading and Hauling of C&D Debris:

As identified by the County or Monitor, the Contractor shall load and haul all staged construction

and demolition (C&D) debris to a disposal site approved by the state environmental agency. The Contractor may be required to remove and haul C&D debris from a DMS site or sites managed by others, to an approved landfill. Transporting debris shall comply with all federal, state, and local laws and regulations. Payment under this pay item shall be based on a per cubic yard quantity.

11. Disposal of C&D Debris:

As identified by the County or Monitor, the Contractor shall accomplish the disposal of all construction and demolition (C&D) debris removed from the ROW or an approved DMS for disposal at a landfill approved by the state environmental agency. Disposal shall comply with all federal, state, and local laws and regulations. The Contractor shall be responsible for all tipping and disposal fees. Anticipated revenues from the recycling of debris shall be reflected in the unit price bid on this pay item. Payment under this pay item shall be based on a per cubic yard quantity.

12. Removal of Hazardous Hanging Limbs:

The Contractor shall remove hazardous hanging limbs (hangers) over 2” in diameter (measured at the point of break) from public property and ROW, as identified by the County or Monitor as eligible for FEMA reimbursement. Trees with hazardous limbs must be identified by the County or Monitor prior to removal by the Contractor to be eligible for payment. Limbs shall be cut in accordance with common and standard pruning practices to preserve the health of the tree and avoid future hazardous conditions. Limb removal generally will require the utilization of lift equipment and/or workers trained and experienced in climbing. Hazardous limbs shall be removed and placed on public property or ROW for pickup. Payment for this item shall be on a per tree basis. Payment for hauling, reduction and disposal of the hazardous limbs removed and placed on ROW will be paid under separate pay items.

13. Removal of Hazardous Leaning Trees:

The Contractor shall remove hazardous leaning trees (leaners) 6” or greater in diameter (measured 4.5 feet above ground) from public property and ROW, as identified by the County or Monitor as eligible for FEMA reimbursement. Disaster damaged trees leaning more than 30 degrees from vertical and trees with more than 50% of the canopy damaged (other than simple leaf loss) shall be considered hazardous trees. Hazardous trees shall be removed and placed on public property or ROW for pickup. The County or Monitor must identify hazardous trees prior to removal to be eligible for payment. Payment for this item shall be on a per tree basis in size categories as shown in the Bid Schedule. Payment for hauling, reduction and disposal of the hazardous trees collected and placed on ROW will be handled under separate pay items.

If more than 50% of the stump root ball of the hazardous tree to be removed is exposed, the stump shall be removed along with the hazardous tree. The Contractor shall back-fill each stump hole flush with the surrounding ground with material similar to and of the same characteristics as the surrounding soil. The Contractor shall place compatible fill dirt in ruts created by contractor's

equipment and holes created by removal of hazardous stumps. Stumps on public property or ROW with less than 50% of the root ball exposed shall be cut flush with the ground. The ground surface shall be permanently restored to original grade and slope. The cost of root ball removal, all fill material, and fill placement shall be incidental to the hazardous tree removal cost and will not be eligible for separate payment.

14. Removal of Hazardous Stumps:

The Contractor shall extract, transport, and dispose all hazardous stumps on public property or ROW that have at least 50% of the root ball exposed. Stumps on public property or ROW with less than 50% of the root ball exposed shall be cut flush with the ground. If stumps 2 feet in diameter or larger measured 2 feet above the ground (which require extraction as part of the removal), payment shall include extraction, transport, disposal, and filling the root-ball hole. Payment shall be on a per-stump basis.

Stump removals smaller than 2 feet in diameter, or for stumps of any size that do not require extraction nor specialized equipment, payment shall be based on volume at the same per cubic yard rates as for other vegetative debris.

When specialized equipment is required for loading and hauling of stumps 2 feet in diameter or greater with no extraction required, payment will be on a per stump basis utilizing the unit price of vegetative debris and the cubic yard quantity shall be derived from the stump conversion table in the Public Assistance Program and Policy Guide, FEMA, FP 104-009-2, June 2020, Appendix E – Stump Conversion Table, or equivalent FEMA guidance in effect that the time of the event.

The Contractor shall place compatible fill dirt in ruts created by contractor's equipment and holes created by removal of hazardous stumps. The Contractor shall restore the ground to its original grade and slope with compacted, compatible fill so as to prevent settling. The costs of all fill material and placement shall be absorbed costs and will not be eligible for separate payment.

(For sections 15 through 25, it is the contractor's responsibility to provide adequate controls and measures regarding the separation of debris types at DMS facilities to avoid and prevent contamination of other stored and managed debris.)

15. Regulated Asbestos Containing Material (RACM):

In addition to debris removal from public / private property and ROW, Contractor shall be fully responsible for removal, transportation, and disposal of RACM debris. This may include the demolition of structures containing RACM. The Contractor shall comply with state environmental agency and EPA requirements for RACM loading, hauling, and disposal requirements at a location approved by the County. The Contractor will deliver the RACM material to a landfill approved by the state environmental agency for the disposal of RACM. Contractor shall be responsible for providing protective gear and equipment to its agents and employees and for ensuring its proper

utilization. The Contractor shall be responsible for all tipping and disposal fees.

Demolition, Removal, Transport, and Disposal of RACM Structures

Under the Contract, work shall consist of all labor, equipment, fuel, traffic control costs, and other associated costs necessary to decommission, demolish, and dispose of eligible RACM structures on private property within the jurisdictional limits of the County. Under this service, work will include ACM testing, decommissioning, structural demolition, debris removal, and site remediation. Further, eligible debris generated from the demolition of structures, as well as eligible scattered C&D debris on private property, will be transported to a County-approved final disposal site in accordance with all federal, state, and local regulations.

- The Contractor is required to strictly adhere to all local, state, and federal regulatory requirements (such as obtaining demolition permits, burrito wrapping of debris, etc.) for the demolition, handling, and transportation of RACM structures.
- Decommissioning consists of the removal and disposal of all HHW, e-waste, white goods, and scrap tires from an RACM structure at a properly sanctioned facility in accordance with all applicable local, state, and federal regulations.
- Any structurally unsound and unsafe structures will be identified and presented to the County for direction regarding decommissioning.
- Removal and transportation of eligible RACM demolished structures and eligible scattered C&D debris on private property will be performed as directed in writing by the County or their authorized representative.
- Once the debris removal vehicle has been issued a load ticket from the Applicant's authorized representative, the debris removal vehicle will proceed immediately to an Applicant-approved final disposal site that accepts RACM debris. The debris removal vehicle will not collect additional debris once a load ticket has been issued.
- Entry onto private property for the removal of C&D debris will only be permitted when directed in writing by the County or its authorized representative. The County will provide specific ROE legal and operational procedures for private property debris removal programs if requested.
- Once RACM is removed, the remaining material shall be removed and hauled as C&D material and the costs associated with the non-RACM shall apply.

Payment under this item will be per ton.

16. White Goods:

The Contractor shall removal, decontaminate, transport, and recycle (or dispose if necessary) all appliances (white goods), including refrigerators, freezers, HVAC units, washing machines, dryers, etc., from public property and ROW. All appliances shall be decontaminated in accordance with applicable laws and regulations. No contaminants (including Freon) shall be released during removal, hauling, recycling or disposal. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of white goods shall be reflected in the

unit price bid on this pay item. Payment under this item will be per each.

17. Electronics Waste:

The Contractor shall removal, haul, and recycle (or dispose at an approved facility if necessary) electronics waste (e-waste) from public property and ROW. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of electronics waste shall be reflected in the unit price bid on this pay item. Payment under this item will be per pound (lb.).

18. Concrete:

The Contractor shall load, haul, and dispose of Concrete and masonry material separated by the property owner and placed on public property and ROW, as declared eligible by FEMA. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of concrete shall be reflected in the unit price bid on this pay item. Payment under this item will be per ton.

19. Household Hazardous Waste:

Household Hazardous Waste (HHW) includes handling, removal and collection of propane tanks, paint, pesticides, and other materials that are prohibited items from disposal in Subtitle D landfills and Class I and Class II rubbish sites. The Contractor will segregate these items from vegetative and C/D debris and load then transport the HHW to an approved recycling or approved disposal site. The HHW will be segregated in the field and hauled in concentrated loads. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard. Payment under this item will be per pound (lb.).

20. Lawnmowers and Equipment with Small Engines:

The Contractor shall remove, decontaminate, transport, and dispose all abandoned lawnmowers and other equipment with small engines from public property and ROW. All lawnmowers, equipment, and small engines shall be decontaminated and disposed in accordance with applicable laws and regulations. Petroleum or other contaminants shall not be released during the removal, hauling, decontamination, or recycling. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard. Payment under this item will be per each.

21. Abandoned Tires:

The Contractor shall remove and transport abandoned tires from public property and ROW. The Contractor will segregate these items from other debris then load and transport the tires to a

recycling or disposal site. The tires will be segregated in the field and hauled in concentrated loads. Tires shall be clean and pulled off of rims before delivery. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard. Payment under this item will be per each.

22. Drainageways Debris:

Contractor will provide a contract unit price per linear foot for collecting, hauling, and disposing eligible debris from drainageways, streams, ponds, bayous, BMPs, and any other conveyance or impoundment which are determined at the sole discretion of the Monitor and the County to be beyond the extent of debris that can be reasonably and efficiently hauled along with normal debris removal operations. This unit price will include all matting, equipment, loading, hauling, disposal and restoration and will be priced per linear foot.

23. Marine Debris:

Contractor will provide a contract unit price per cubic yard for collecting, hauling, and disposing eligible debris from waterways, bays, canals and oceans which is determined at the sole discretion of the Monitor and the County to be beyond the extent of debris that can be reasonably and efficiently hauled along with normal land debris removal operations. This unit price will include all matting, equipment for roadways, loading, hauling, and disposal and will be priced per cubic yard quantity.

24. Restoration of canal banks and slopes:

Grading of canal banks shall be performed as directed by the County's representative, followed by placement and compaction of fill material to restore canal banks to pre-disaster condition. Payment under this item will be per cubic yard of placed and compacted fill material.

25. Abandoned Vehicles and Vessels:

- a) Remove, haul, decontaminate and reconcile ownership of abandoned vehicles and vessels provided in categories below. Ownership reconciliation shall be in accordance with state law. The Contractor shall be fully responsible for removing substantially damaged vehicles and vessels as identified by the County or Monitor (vehicles and vessels) from public property or right-of-way, and private property if approved. The County or Monitor will identify the vehicles and vessels to be removed by marking the vehicles and vessels with an identifiable tag or by listing them on a removal log. The abandoned vehicles and vessels will be pre-validated by FEMA and FWC where practical. The marked vehicles and vessels will be transported by the Contractor to a storage facility(s) provided by the Contractor. It is the Contractor's responsibility to load, transport, unload, store and reconcile ownership of vehicles and vessels and to recycle or dispose of unclaimed

vehicles in compliance with applicable federal, state and local laws. The removal of these vehicles and vessels is intended for the reconciliation with the owner and/or insurance company responsible for the vehicles and vessels. The Contractor is responsible for gaining access to the vehicles and vessels for removal whether in private property or public property or obstructed by debris. This is a nonexclusive contract and does not guaranty a minimum number of vehicles and vessels. All tipping and disposal fees shall be the responsibility of the Contractor. Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard.

- b) The Contractor assumes responsibility for damage incurred during the towing, removal and relocation of the vehicles and vessels, and for any and all claims of damage that result from removal of the vehicles and vessels.
- c) The Contractor represents that it is familiar with all federal, state, and local ordinances, laws, rules, and regulations with respect to vehicle and vessel removal, transportation, offloading, storage, reconciliation and disposal, and that it will fully comply therewith at all times during the performance of work under the Contract.
- d) At the close of each day, a representative of the Monitor for the County will be present to provide a verification of the vehicles and vessels removed during the day. The County may provide a representative at the site full time to verify the arrival (or departure) of vehicles and vessels and associated items to the site. The Contractor will submit to the Monitor an inventory of the removed vehicles and vessels transported to the storage facility in an Excel spreadsheet weekly. The Contractor will submit the following information in the spreadsheet: the Towing Identification Number assigned by the Owner, the Vehicle Identification Numbers (VIN), Vessel Registration Number, License Plate Number, License Plate State, License Plate County, Year, Make, Model, Color, and a descriptive condition of the vehicle or vessel along with location information. The Contractor will reconcile, correct, and resubmit the inventory within one day of notification of errors in VIN numbers or registration numbers from data entry. The weekly inventory shall indicate the status of each vehicle or vessel as reclaimed by owner/insurer, recycled/disposed, or in storage. The County will provide the base data file for the Contractor to fill in the required data fields.
- e) Once the vehicles and vessels have been cleared by the owner and insurance company, the Contractor will load items from the storage facility, transport, unload and dispose of items in an appropriate recycling or disposal facility. This recycling or disposal will be performed by the Contractor in an approved method or facility that is in strict compliance with all applicable federal, state, and local laws.
- f) Upon entering the storage facility, any fluids or leaking of material from vehicles and vessels will be secured by the Contractor at his cost, in accordance with all federal, state and local laws.
- g) Removal of vehicles and vessels shall be restricted to between the hours from dawn to dusk.
- h) The Contractor shall furnish and pay the cost, including sales tax and all other taxes and fees, of all the necessary materials and shall furnish and pay for all the labor tools, equipment, transportation and pay for all loading and unloading, in strict accordance with the Contract, and any amendments thereto and such supplemental plans and specifications which may hereafter be approved.
- i) Contractor shall be responsible for the conduct and action of all its employees and its sub-contractors. Contractor's employees and sub-contractors shall not exhibit any pattern of discourteous or discriminatory behavior to the public.

- j) Contractor shall be responsible for the compliance of any subcontracting parties with the agreed upon contract conditions, and with any applicable federal, state or local regulations.
- k) Contractor shall not charge any resident, business or institution for work performed under this scope of services, nor shall Contractor or anyone employed or subcontracted by Contractor accept any additional monies from any resident, business, or institution for work performed under this scope of services.
- l) If any vehicles or vessels are marked by other insurance companies or designated, "Do not remove" by property owner, Contractor shall not remove such vehicles or vessels, unless directed by the County.
- m) The Contractor will provide removal of vehicles and vessels as directed by the County representative, to address complaints and requests as they are identified.
- n) Towing from the storage facility to the owner or insurance company location will be the responsibility of the owner or insurance company, and is not included in this scope and contract. The Contractor shall not charge the owner or insurance company storage fees or other fees for picking vehicles or vessels.
- o) In addition to locating and removing vehicles and vessels, the Contractor will provide a secure storage facility in which to place vehicles and vessels. The Contractor will provide a list of the VIN numbers of towed vehicles to the County Sheriff's Department within 24 hours of tow. The notification will be via email to the designated Sheriff Department contact with a copy of the email sent to the Monitor. The Contractor will follow the state laws for notification of vehicle and vessel removal to the appropriate owner and insurance company. The Contractor will be fully responsible for ownership reconciliation and ultimate disposal of unclaimed vehicles and vessels. The secure storage facility will be provided by the Contractor at his expense, and any remediation requirements will be the responsibility of the Contractor as required by the EPA or state environmental agency. The Contractor shall comply with all applicable federal, state and local laws regulating the transportation, decontamination and storage and disposal requirements for motor vehicles and vessels.
- p) The bidder represents that he is familiar with local conditions. Estimated quantities are not guaranties, but estimates only provided to assist bidders.
- q) Major sections of vehicles (not individual parts) severed by the storm, may be hauled and disposed under the Contract. Sections of vehicles will be paid based on the appropriate unit price, pro-rated based on the weight of the section as a portion of a 3000 lb. vehicle. Major sections of vessels will be paid based on the length of the centerline of the section of the vessel.

Payment under this item will be per each.

25.1. Abandoned Cars, Trucks and Vans:

Identify, lift, transport, unload, decontaminate, store and reconcile ownership or dispose of Cars, Trucks and Vans from public property, private property (if approved) and rights-of-way.

25.2. Abandoned Campers, RV's and Shipping Containers:

Identify, lift, transport, unload, store and reconcile ownership or dispose of Campers, RV's and Shipping Containers from public property, private property (if approved) and rights-of-way.

25.3. Abandoned Buses and Tractor Trailers:

Identify, lift, transport, unload, store and reconcile ownership or dispose of Buses and Tractor Trailers from public property, private property (if approved) and rights-of-way.

25.4. Abandoned Utility and Boat Trailers:

Identify, lift, transport and dispose of Utility Trailers and Boat Trailers from public property, private property (if approved) and rights-of-way.

25.5. Abandoned Vessels – 10 to 26 Feet:

Identify, lift, transport, offload, block and store, then reconcile ownership or dispose of eligible Vessels (over 10 feet and up to 26 feet in length) from public property, private property (if approved) and rights-of-way.

25.6. Abandoned Vessels – 27 to 40 Feet:

Identify, lift, transport, offload, block and store, then reconcile ownership or dispose of eligible Vessels (over 26 feet and up to 40 feet in length) from public property, private property (if approved) and rights-of-way.

25.7. Abandoned Vessels – Over 40 Feet:

Identify, lift, transport, offload, block and store, then reconcile ownership or dispose of eligible Vessels (over 40 feet in length) from public property, private property (if approved) and rights-of-way.

26. Removal of Debris from Sand Beaches:

As identified by the County or Monitor, the Contractor shall accomplish the pickup, loading, hauling and disposal or recycling of all vegetative debris from public beaches and private beaches. Contractor shall deliver debris to a final disposal site approved by the state environmental agency. The Contractor may at his option, store debris at a temporary DMS in order to improve turn-around time and avoid landfill congestion. No separate payment will be made for storage, management or re-hauling of beach debris. The Contractor shall be responsible for all tipping and disposal fees. Anticipated revenues from the recycling of debris shall be shown as a separate unit price in the bid as a reduction price per cubic yard. Payment under this pay item shall be per ton of debris removed.

27. Raking of Sand Beaches to a 12 Inch Depth:

As identified by the County or Monitor, the Contractor shall accomplish the raking of public

beaches and private beaches if approved. Rakes shall be mounted on loaders or similar equipment and shall remove foreign items 3 inches by 3 inches by 12 inches or larger from sand to a depth of 12 inches. Payment for hauling, reduction and disposal of beach debris removed by raking will be paid under separate pay items. Payment under this pay item shall be per square yard.

28. Removal, Screening, Replacing, and Grading of Beach Sand to Original Contour:

The Contractor shall accomplish the screening of beach sand from specific areas identified by the County or Monitor and approved by FEMA, on public beaches and private beaches if approved. Contractor shall remove, screen, replace, and grade beach sand to within half a foot of the original beach contour. Depth of sand removal for screening shall be 3 inches to 12 inches as directed by the County or Monitor. Payment for hauling, reduction and disposal of beach debris removed by raking will be paid under separate pay items. Contractor is responsible for keeping adequate records to facilitate future restoration efforts and FEMA reimbursement. Payment under this pay item shall be per cubic yard of sand removed, screened, and replaced.

29. Removal of Beach Sand:

As identified by the County or Monitor, the Contractor shall accomplish the removal of beach sand from public property (private if approved) and ROW. Contractor shall load, haul, screen as necessary, and place beach sand in stockpiles on public beach areas as directed by the County or Monitor. The condition of sand prior to placement on beach shall be approved by County Staff. Payment under this pay item shall be per cubic yard.

30. Emergency Potable Bottled Water:

Payment under this pay item shall be based on a per gallon quantity.

31. Emergency Delivery of Bagged Ice:

Payment under this pay item shall be based on a per pound (lb.) quantity.

32. Fire Suppression Standby Support Water:

The minimum required quantity is 1500 gallons per unit. Proposed prices are based on a minimum of 5 standby trucks for 15 days. Payment under this pay item shall be based on a per unit per day quantity.

33. Temporary Satellite Communications:

Payment under this pay item shall be based on a per day quantity.

34. Emergency Power Generation:

Provide minimum available power of 70 KW per unit. Proposed prices based on a minimum 5 units for 15 days. Payment under this pay item shall be based on a per unit per day quantity.

35. Flood Control Pumping and Water Relocation with 4 Inch Minimum Pumps:

Proposed prices based on a minimum of 5 units for 15 days. Payment under this pay item shall be based on a per unit per day quantity.

36. Sewer and Culvert Cleaning:

Payment under this pay item shall be based on a per linear foot quantity.

37. Stormwater Catch Basin Cleaning:

Payment under this pay item shall be per each.

38. Decontamination of Buildings and Facilities:

Payment under this pay item shall be based on per square foot of first floor area.

39. Mold Remediation of Buildings:

Mold remediation will be implemented in accordance with the Mold Protocol as required. Successful Contractor is required to develop a written work plan that is to be on hand during all remedial operations along with the Mold Protocol. The work plan will be general and requirements on each project application as an annex and shall address the contractors approach and methods for how the work will progress in accordance with the Mold Protocol. The Contractor will be required implement and obtain all permits and notifications for the work in accordance with all local, state and federal requirements. Payment under this pay item shall be based on per square foot of first floor area.

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CONTRACTOR'S PRICE PROPOSAL

Date_____

Proposal of_____ (hereinafter called "Contractor"), authorized to do business under the laws of the State of (insert State), proposes to Santa Rosa County, (hereinafter called "County").

Ladies and Gentlemen:

The Contractor, in compliance with your invitation to bid for:

DISASTER DEBRIS REMOVAL

Having examined the specifications with related documents and the sites of the proposed work, and being familiar with all of the conditions surrounding the work of the proposed project, including availability of equipment and labor, hereby proposes to perform in accordance with this Invitation to Bid, and at the prices stated. These prices shall cover all expenses incurred in performing the work required under the Contract Documents, of which this bid is a part. Unbalanced bids will not be accepted and are cause for rejection of any bid.

Contractor hereby agrees to commence work under the Contract on or before a date to be specified in a written "Notice to Proceed" of the County and to fully complete the work in the Contractual period of time allotted.

This price proposal form must be completed, signed and submitted. No substitute forms will be accepted. Proposals submitted without this completed price proposal will be rejected.

Contractor acknowledges receipt of the following addenda:

Submit the following information in addition to the pricing requested:

- Vendor financial information
- Past performance for like contracts
- Company demographics
- Litigation history
- Approach and process to successfully complete the work

Contractor agrees to complete the project as described in accordance with the specifications and other information included in the contract documents for the following prices:

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
1.0	REMOVAL AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS TO A DISPOSAL SITE OR DMS , including limbs and trees placed on ROW under other pay items.	250,000 CY	_____ _____ _____	\$____.____	\$_____.____
2.0	SITE MANAGEMENT AND GRINDING OF ELIGIBLE VEGETATIVE DEBRIS AT A DMS PROVIDED BY THE CONTRACTOR , including grinding of eligible disaster related debris delivered to the DMS by the Contractor, County, or others.	250,000 CY	_____ _____ _____	\$____.____	\$_____.____
3.0	LOADING AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY GRINDING FROM DMS TO AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others.	60,000 CY	_____ _____ _____	\$____.____	\$_____.____
4.0	DISPOSAL OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY GRINDING AT AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others, with Contractor paying all tipping fees.	60,000 CY	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
5.0	SITE MANAGEMENT AND BURNING OF ELIGIBLE VEGETATIVE DEBRIS AT A DMS PROVIDED BY THE CONTRACTOR , including burning of eligible disaster related debris delivered to the DMS by the Contractor, County, or others.	250,000 CY	_____ _____ _____	\$____.____	\$_____.____
6.0	LOADING AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY BURNING FROM DMS TO AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others.	25,000 CY	_____ _____ _____	\$____.____	\$_____.____
7.0	DISPOSAL OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY BURNING AT AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others, with Contractor paying all tipping fees.	25,000 CY	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
8.1	REMOVAL AND HAULING OF ELIGIBLE C&D DEBRIS TO AN APPROVED DMS OR TRANSFER STATION.	200,000 CY	_____ _____ _____	\$ _____.____	\$ _____.
8.2	REMOVAL AND HAULING OF ELIGIBLE C&D DEBRIS TO AN APPROVED DISPOSAL SITE.	200,000 CY	_____ _____ _____	\$ _____.____	\$ _____.
9.0	SITE MANAGEMENT OF C&D DEBRIS, IF APPROVED IN WRITING BY COUNTY.	200,000 CY	_____ _____ _____	\$ _____.____	\$ _____.
10.0	LOADING AND HAULING OF C&D DEBRIS TO AN APPROVED DISPOSAL SITE, AS IDENTIFIED BY THE COUNTY OR MONITOR.	200,000 CY	_____ _____ _____	\$ _____.____	\$ _____.
11.0	DISPOSAL OF C&D DEBRIS AT AN APPROVED LANDFILL including eligible debris which has been removed by the	200,000 CY	_____ _____ _____	\$ _____.____	\$ _____.

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
	Contractor, County, or others, with Contractor paying all tipping fees.				
12.0	REMOVAL OF HAZARDOUS LIMBS and placement to be loaded and hauled under other pay items.	5,000 Trees	_____ _____ _____	\$____.____	\$_____.____
13.1	REMOVAL OF HAZARDOUS TREES OVER 6 AND UP TO 12 INCHES and placement to be loaded and hauled under other pay items.	250 Trees	_____ _____ _____	\$____.____	\$_____.____
13.2	REMOVAL OF HAZARDOUS TREES OVER 12 AND UP TO 24 INCHES and placement to be loaded and hauled under other pay items.	100 Trees	_____ _____ _____	\$____.____	\$_____.____
13.3	REMOVAL OF HAZARDOUS TREES OVER 24 AND UP TO 36 INCHES and placement to be loaded and hauled under other pay items.	50 Trees	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
13.4	REMOVAL OF HAZARDOUS TREES OVER 36 INCHES and placement to be loaded and hauled under other pay items.	10 Trees	_____ _____ _____	\$____.____	\$_____.____
14.1	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 24 AND UP TO 36 INCHES including backfill of the hole.	250 Stumps	_____ _____ _____	\$____.____	\$_____.____
14.2	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 36 AND UP TO 48 INCHES including backfill of the hole.	100 Stumps	_____ _____ _____	\$____.____	\$_____.____
14.3	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 48 INCHES including backfill of the hole.	10 Stumps	_____ _____ _____	\$____.____	\$_____.____
15.0	REMOVAL, HAULING, AND DISPOSAL OF REGULATED ASBESTOS CONTAINING MATERIAL.	2,000 Tons	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
16.0	REMOVAL, HAULING, AND RECYCLING/DISPOSAL OF WHITE GOODS.	1,000 Each	_____ _____ _____	\$____.____	\$_____.____
17.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF ELECTRONICS WASTE.	10,000 Lbs.	_____ _____ _____	\$____.____	\$_____.____
18.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF CONCRETE AND MASONRY MATERIALS.	2,000 Tons	_____ _____ _____	\$____.____	\$_____.____
19.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF HOUSEHOLD HAZARDOUS WASTES (HHW).	10,000 Lbs.	_____ _____ _____	\$____.____	\$_____.____
20.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF LAWNMOWERS AND EQUIPMENT WITH SMALL ENGINES.	500 Each	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
21.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF ABANDONED TIRES.	1,000 Each	_____ _____ _____	\$____.____	\$_____.____
22.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF DEBRIS FROM DRAINAGEWAYS, STREAMS AND BAYOUS.	10,000 Linear Feet	_____ _____ _____	\$____.____	\$_____.____
23.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF MARINE DEBRIS FROM WATERWAYS, BAYS, CANALS AND OCEANS.	5,000 CY	_____ _____ _____	\$____.____	\$_____.____
24.0	RESTORATION OF CANAL BANKS AND SLOPES.	5,000 CY	_____ _____ _____	\$____.____	\$_____.____
25.1	REMOVAL OF ABANDONED CARS, TRUCKS AND VANS.	50 Each	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
25.2	REMOVAL OF ABANDONED CAMPERS, RV'S AND SHIPPING CONTAINERS.	10 Each	_____ _____ _____	\$____.____	\$_____.____
25.3	REMOVAL OF ABANDONED BUSES AND TRACTOR TRAILERS.	5 Each	_____ _____ _____	\$____.____	\$_____.____
25.4	REMOVAL OF ABANDONED UTILITY AND BOAT TRAILERS.	10 Each	_____ _____ _____	\$____.____	\$_____.____
25.5	REMOVAL OF ABANDONED VESSELS – 10 TO 26 FEET.	600 Linear Feet	_____ _____ _____	\$____.____	\$_____.____
25.6	REMOVAL OF ABANDONED VESSELS – 27 TO 40 FEET.	300 Linear Feet	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
25.7	REMOVAL OF ABANDONED VESSELS – OVER 60 FEET.	150 Linear Feet	_____ _____ _____	\$____.____	\$_____.____
26.0	REMOVAL OF DEBRIS FROM SAND BEACHES.	200 Tons	_____ _____ _____	\$____.____	\$_____.____
27.0	RAKING OF SAND BEACHES TO 12 INCH DEPTH.	10,000 Sq. Yards	_____ _____ _____	\$____.____	\$_____.____
28.0	REMOVAL, SCREENING, REPLACING, AND GRADING OF BEACH SAND TO ORIGINAL CONTOUR.	10,000 CY	_____ _____ _____	\$____.____	\$_____.____
29.0	REMOVAL OF DISASTER DEPOSITED BEACH SAND.	5,000 CY	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
30.0	PROVISION OF EMERGENCY POTABLE BOTTLED WATER.	75,000 Gallons	_____ _____ _____	\$____.____	\$_____.____
31.0	EMERGENCY DELIVERY OF BAGGED ICE.	100,000 Lbs.	_____ _____ _____	\$____.____	\$_____.____
32.0	FIRE SUPPRESSION SUPPORT WATER.	75 Unit-Days	_____ _____ _____	\$____.____	\$_____.____
33.0	TEMPORARY SATELITE COMMUNICATIONS.	15 Days	_____ _____ _____	\$____.____	\$_____.____
34.0	TEMPORARY EMERGENCY POWER GENERATION.	75 Unit-Days	_____ _____ _____	\$____.____	\$_____.____
35.0	FLOOD CONTROL PUMPING AND WATER RELOCATION WITH 4 INCH MINIMUM PUMPS.	75 Unit-Days	_____ _____ _____	\$____.____	\$_____.____

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
36.0	SEWER AND CULVERT CLEANING.	1,000 Linear Feet	_____ _____ _____	\$____.____	\$_____.____
37.0	STORMWATER CATCH BASIN CLEANING.	3 Each	_____ _____ _____	\$____.____	\$_____.____
38.0	DECONTAMINATION OF BUILDINGS AND FACILITIES.	5,000 Sq. Feet	_____ _____ _____	\$____.____	\$_____.____
39.0	MOLD REMEDIATION OF BUILDINGS.	5,000 Sq. Feet	_____ _____ _____	\$____.____	\$_____.____
SIGNATURE _____ BY _____			TOTAL BID \$_____.____		
TITLE _____ DATE _____					

INTERPRETATION OF ESTIMATED QUANTITIES

The estimated quantities listed above are based on a hypothetical disaster which could strike the County. These quantities do not reflect the actual quantities of debris that will be moved as part of the Contract. The Contractor acknowledges that no representation or guaranty is made by the County or its agents as to the actual amount of each type of debris to be moved, or the total amount of debris to be moved. The estimated type and quantities given above will be used for the sole purpose of assisting the County in its evaluation of the proposals for potential award of a Contract.

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SERVICES PROVIDED AT NO ADDITIONAL COST:

- A. Training and Assistance- Sessions for all key personnel and assistance in all disaster debris recovery planning efforts as requested.
- B. Preliminary Damage Assessment- Determining the impact and magnitude of the disaster event to help expedite any applications for federal assistance.
- C. Mobilization and Demobilization- All arrangements necessary to mobilize and demobilize the Contractor's labor force and equipment needed to perform the Scope of Services contained herein shall be made by the Contractor.
- D. Mobile Command Unit- The Contractor shall provide use of the mobile command unit for County's debris recovery management personnel to serve as a field, operations command center.
- E. Temporary Storage of Documents- The Contractor shall provide storage of daily or disaster-related documents and reports for protection during the disaster event.
- F. Debris Planning Efforts- The Contractor shall assist in disaster debris recovery planning efforts as requested by the County. These planning efforts shall include but are not limited to identification of adequate temporary debris storage and reduction sites, estimation of debris quantities, and emergency action plans for debris clearance following a disaster event.
- G. Reporting and Documentation- The Contractor shall provide and submit to the Monitor and the County, all reports and documents as may be necessary to adequately document its performance of the Contract, to include all requirements for documentation requested by FEMA, the state emergency management agency, or other agencies for reimbursement of costs.

In providing the above data, Contractor has taken into account all contingencies foreseeable by one with the expertise and knowledge in disaster debris removal, including, but not limited to, the Right-of-Entry process for debris removal from private property and the related regulatory agencies' requirements.

The foregoing prices shall include all labor, materials, equipment, removal, overhead, profit, freight, insurance, etc., to cover the finished work specified in this bid.

The undersigned affirms they are duly authorized to represent this firm, that this bid has not been prepared in collusion with any other firm, and that the contents contained herein have not been communicated to any other firm prior to the official opening.

Respectfully submitted:

Business

Name (please print)

Address

Signature

City, State, Zip Code

E-mail

Office Phone

Fax Number

(Seal - if bid is by corporation)

SPECIAL CONDITIONS

1. Debris Disposal:

- A. The Contractor shall dispose of all Debris, reduced Debris, ash residue and other products of the Debris management process in accordance with all applicable federal, state and local laws, standards and regulations. Final disposal locations will be at state environmental agency approved facilities with prior notification to the County and the owner and their consent on the proposed disposal site. Information regarding the location of final disposal shall be provided to the County and the Monitor. The Contractor and the Monitor representative assigned to the disposal process shall maintain disposal records and documentation. All temporary disposal and reduction sites shall comply with all local, state, and federal laws and regulations. Location and operation of all temporary disposal and reduction sites must be approved by the County.
- B. If Contractor hauls debris to a temporary DMS that was not permitted prior to the disaster, the Contractor is responsible for ensuring certification of proper closure of the DMS site per state environmental agency criteria. Acceptance of proper closure by state environmental agency must be documented by the Contractor prior to final payment under the Contract. All DMS sites are to be returned to their pre-project condition at no additional cost to the County.
- C. Contractor acknowledges, represents, and warrants to the County that it is familiar with all laws relating to disposal of the materials as stated herein and is familiar with and will comply with all guidelines, requirements, laws, regulations, and requests of FEMA, the state emergency management agency or any other federal, state or local agencies or authorities.
- D. Contractor acknowledges and understands that any disposal, removal, transportation, or pick-up of any materials not covered in this scope of work shall be at the sole risk of the Contractor. Contractor understands that it will be solely responsible for any liability, fees, fines, claims, etc., which may arise from its handling of materials not covered by this scope of work.
- E. Contractor is responsible for determining and complying with applicable requirements for securing loads while in transit and that all trucks have a solid tailgate made of metal. Contractor shall assure that all loads are properly secured and transported without threat of harm to the general public, private property and public infrastructure.
- F. The Contractor shall insure that all vehicles transporting Debris are equipped with and use tarps or netting to prevent further spread of Debris.
- G. While performing any work along the right of way of any public or private road, property traffic control shall be utilized and confirm to MUTCD, FDOT, and County Standards.

2. Contractor's Equipment:

- A. All equipment and vehicles utilized by the Contractor shall meet all the requirements of federal, state and local regulations including, without limitation, all U. S. Department of Transportation (USDOT), state department of transportation and safety regulations, and are subject to the approval of the County. All debris hauling units will be inspected, measured and certified by the Monitor. All loads must be secured and tailgates must be used on all loads. Sideboards must be sturdy and may not extend more than two feet above the metal sides of the truck or trailer. Trucks shall carry a supply of absorbent to be used to pick up any oil spilled from loading or hauling vehicles.
- B. The Contractor shall supply vinyl type placards identifying the County, the names of the Contractor and subcontractor, and large spaces for the Monitor to write in the assigned Truck Number and measured Cubic Yardage of the truck or trailer. The Contractor shall maintain a supply of placards during the project in the event replacements are needed. Placards must be in plain view from the tower as trucks or trailers enter the disposal facility.
- C. The Contractor shall furnish a complete and updated list identifying trucks and trailers that will be used in the transport of Debris from the Temporary Debris Management Site (DMS) sites to the permanent disposal sites. The listing shall include the following information;
 - a. Truck and/or trailer license number.
 - b. Year, make and color of each truck and/or trailer.
 - c. Cubic yardage capacity of each trailer as measured and recorded by the Monitor
- D. Each truck and trailer passing through disposal check points shall be identified by a Contractor's logo and an identifying number that ties the vehicle to the above information. Any vehicle not matching the above information or not containing other identification as may be required by the County shall not be paid for Debris being transported.
- E. Contractor shall be responsible for providing protective gear and equipment to its agents and employees and for ensuring its proper utilization in the event of an encounter with asbestos in the debris being removed and the demolition of structures containing (and suspected to contain) asbestos material under the Contract.

3. Property Damage:

- A. The Contractor shall be responsible for all damages to public and private property. The Contractor shall have at least one responsible individual per every 25 work crews, who is dedicated to resolving reports of property damage. Contractor shall maintain a log of property damage reports and their resolution, including dates for each damage report,

contact, and resolution. If public or private property damaged by the Contractor is not repaired or resolved on a timely basis to the satisfaction of the County, the County has the option of having the damage repaired at the Contractor's expense to be reimbursed to the County or withheld from the Contractor's future payments.

- B. The Contractor shall take care to monitor and make every effort to prevent or mitigate spills of petroleum products and hydraulic fluids. Any such spills shall be remediated immediately by the Contractor.
- C. No tracked equipment shall be allowed on public streets without the written permission of the County.

4. Monitoring:

The Contractor shall allow monitoring and inspections as necessary to determine contract performance. This may include, but is not limited to, on-site inspections, monitoring of operations, and inspections of operating records during Contractor's operating hours. Contractor will notify the Monitor each day of the number of work crews and disposal sites that will need assigned monitors to facilitate the proper staffing for certification of truck volumes and issuance of load tickets. Notification must be made 24 hours before crews arrive and monitors are needed. County may increase or decrease the number of Monitors provided to the Contractor to meet the debris removal needs.

5. Inspection Towers:

As directed by the County, the Contractor shall provide inspection towers at each disposal site or (DMS). The contractor shall construct an inspection tower at each Debris Management Site (DMS) and disposal site, as described below or approved equivalent. The tower shall be of sound construction. The floor elevation of the tower shall be 10 foot above the existing ground elevation. The floor area shall be a minimum of 8' by 8' and the perimeter of the floor area shall be protected by a 4 foot high walls. The floor area shall be covered with a roof with a minimum of 6'-6" of headroom below the support beams. The tower must be provided with a temporary enclosure if the site will be operated in cold or incimate weather. Steps shall provide access with a handrail. The inspection tower shall be protected from impact by trucks or other vehicles. The inspection tower shall comply with standard OSHA requirements and local codes. The tower is for the purpose of the County/Monitor viewing and grading loads. FEMA and the state emergency management agency may occupy the tower at their discretion for QA/QC purposes. Others may use the inspector tower to view loads under special circumstances. If the inspection tower does not allow for full view of the entire waste hauling vehicle, load ratings will be based on the portion of the vehicle visible from the tower.

6. Hours of Work:

Contractor recognizes that the time period for reimbursement by FEMA for debris removal is limited. The Contractor shall operate during daylight hours coordinating with landfills, unless otherwise authorized by the County's designated representative. Removal of debris shall be restricted to between the hours from dawn to dusk, unless approved in writing in advance by the

County. Contractor shall devote such time, attention and resources to the performance of Contractor's services and obligations hereunder as shall be necessary to complete this project. Contractor shall notify Monitor by close of business each Thursday whether weekend work is anticipated. If a truck is loaded too late in the day to travel to the disposal site, a "pre-load" ticket may be written for a full load only.

7. Time is of the Essence – Liquidated Damages:

Contractor understands that the deadline for reimbursement by FEMA is limited, and that time is of the essence in the performance of the Contract. Contractor agrees to work diligently to complete the Contract at the earliest possible date. Contractor shall be required to remove at least 5,000 cubic yards of debris per working day for events that generate a County estimated debris total of 400,000 cubic yards OR 2% of the County estimated total debris quantity for the project, for events that generate a County estimated debris total over 400,000 cubic yards, during the performance of the Contract. Working days shall be mutually determined to be six or seven days per week, other than days determined to be bad weather days. For each day that this production requirement is not met, Contractor shall pay to the County an amount equal to one percent 1% of the CONTRACTED value per day in liquidated damages due to project delays. Further, Contractor shall be responsible for payment of any services provided by the Debris Monitory as a result of Contractor's delay. These damages will not apply in any calendar week in which the average quantity of debris removed per day during the week exceeds the lesser of 5,000 cubic yards OR 2% of the estimated debris quantity for events of 400,000 cubic yards and under. For events above 400,000 cubic yards, these damages will not apply in any calendar week in which the average quantity of debris removed per day during the week exceeds 2% until the remaining estimated volume falls below 400,000 cubic yards, where at such time the lesser of 5,000 cubic yards or 2% shall apply. The Contractor hereby agrees that all work completed will be completed in accordance with the Schedule of Work provided by the Contractor and agreed to by the County. However, in no event shall the time period for completion of the contract exceed the performance period set forth in the schedule of work submitted by the contractor and agreed to in writing by the County.

Contractor agrees to provide necessary insurance certificates and execute the County's Contract for Services pursuant to this ITB no later than seventy-two (72) hours following notification by County that bid has been accepted. Contractor shall commence performance of services within twenty-four (24) hours of any Notice to Proceed.

In addition to the payment of other damages, liquidated damages may also be assessed against the Contractor for the following failures to comply with the contract:

- \$5,000.00 per day charge for failure to provide adequate manpower and equipment to perform the scope(s) of service as outlined in any job order issued through this contract.
- \$1,000.00 per incident charge for failure to properly separate DMS debris or during hauling as outlined in the contract.
- \$1,000.00 per incident charge for failure to properly segregate eligible debris at DMS as outlined in the contract.
- \$500.00 per incident charge for collection and hauling of ineligible or unauthorized disaster-generated debris as outlined in the contract.

- \$500.00 per incident charge for acceptance of ineligible or unauthorized disaster generated debris at the DMS as outlined in the contract.
- \$1,000.00 per day charge for failure to timely provide all fully completed reports and Load Tickets as required by the terms and conditions of this contract.
- \$1,000.00 per day charge for failure to provide adequate traffic control as outlined in the contract.
- \$1,000.00 per incident charge for failure to safely operate equipment or vehicles as outlined in the contract.
- \$5,000.00 per day charge for failure to meet the completion date (time period determined by number of calendar days from schedule) for services performed in a designated Work Zone.
- \$1,000.00 per day charge for failure to fully remediate DMS by the completion date established by the County.
- \$1,000.00 per day charge for failure to close-out DMS by the completion date established by the County.

8. Certificate of Competency/Licensure, Permits, and Fees:

Any person, firm, corporation or joint venture that submits an offer in response to a County solicitation shall, at the time of such offer, hold a valid Certificate of Competency or appropriate current license issued by the State or County Examining Board qualifying the person, firm, corporation or joint venture to perform the work proposed. If work for other trades is required in conjunction with this solicitation and will be performed by a subcontractors or Contractors hired by the prime/responding Contractor, an applicable Certificate of Competency/license issued to the subcontractors/hired Contractors must be submitted with the prime/responding Contractor's offer; provided, however, that the County may at its option and in its best interest allow the prime/responding Contractor to supply the subcontractors/hired Contractors certificate/license to the County during the offer evaluation period. The prime/responding Contractor is responsible to ensure that all required licenses, permits, and fees (to include any inspection fees) required for this project are obtained and paid for, and shall comply with all laws, ordinances, regulations, and building or other code requirements applicable to the work contemplated in this solicitation. Damages, penalties, or fines imposed on the County or the Contractor for failure to obtain required licenses, permits, inspection or other fees, or inspections will be borne by the Contractor.

9. Competency of Contractors and Associated Subcontractors

The County may elect to conduct a pre-award inspection of the Contractor's facility during the offer evaluation process. Offers will be considered only from firms which are regularly engaged in the business of providing or distributing the goods or performing the services as described in the solicitation, and who can produce evidence that they have a consistent satisfactory record of performance. Contractors must demonstrate that they have sufficient financial support and organization to ensure that they can satisfactorily execute the contract if awarded under the terms and conditions stated in this solicitation. In the event that the Contractor intends to subcontract

any part of its work to another Contractor, or will obtain the goods specifically offered under the contract from another source of supply; the Contractor may be required to verify the competency of its subcontractor or supplier. The County reserves the right, before awarding the contract, to require a Contractor to submit such evidence of its qualifications and the qualifications of its subcontractor as it may deem necessary. The County may consider any evidence available to it of the financial, technical and other qualifications and abilities of any Contractor responding under this solicitation, including past performance with the County, in determining Contractor responsibility for the purposes of selecting a Contractor for contract award.

10. Subcontractors:

All information required of submitting Contractor is also required from any proposed subcontractor or firm which Contractor expects to utilize. Contractor acknowledges that it is completely responsible for the actions or inactions its subcontractors. Contractor shall be responsible for the compliance of all subcontracting parties with the terms of the Contract and with any applicable local, state or federal laws or regulations. Contractor shall not employ any subcontractors who are on any FEMA listing of debarred contractors. Contractor shall be solely responsible for timely paying its subcontractors. The County reserves the right to reject the selection of any subcontractor and to inspect the facilities and equipment of any subcontractor. Contractor is encouraged to seek minority and women business enterprises for participation in subcontracting opportunities. If any subcontractor fails to perform or make progress, as required by the Contract as determined by the County and the replacement of such subcontractor is necessary in order to complete the work hereunder in a timely fashion. Contractor shall promptly replace such subcontractor, subject to the County's approval of the new subcontractor.

11. Compliance with Federal Standards

All items to be purchased under the contract must be in accordance with all governmental standards, to include, but not be limited to, those issued by the Occupational Safety and Health Administration (OSHA), the National Institute of Occupational Safety Hazards (NIOSH), and the National Fire Protection Association (NFPA).

12. Access and Audits:

Contractor shall maintain adequate records to justify all charges, expenses and costs incurred in performing the Services for a period of at least three (3) years following FEMA's final closeout of this project. The Contractor shall be responsible for verifying FEMA final closeout dates, for purposes of this requirement. The County and Monitor shall have full and complete access to all records, documents, and information collected and/or maintained by Contractor in the course of the administration and performance of the Contract. This information shall be made accessible at Contractor's local place of business in the County's jurisdiction, for purposes of inspection, reproduction and audit without restriction. If records are unavailable in the jurisdiction, it shall be Contractor's responsibility to ensure that all required records are provided to the County at

Contractor's expense.

13. Progress Reports:

Contractor shall provide daily progress reports to the Monitor within 24 hours. Such reports shall contain, at a minimum but not limited to; total quantity collected by type of debris, daily totals by debris type, and maps and description of the geographical areas addressed by the Contractor.

14. Hazardous Tree and Limb Removal:

Trees, limbs and debris (including fallen trees) which are located partially on or above public property or right-of-way shall be cut at the right-of-way line or property line, and the portion on or above public property shall be removed under this Contract. All cuts should be properly performed to leave remaining portions of trees in a safe condition and to maximize the opportunity for live trees to thrive. Cuts should be perpendicular and near the fork with the first healthy branch. No debris shall be loaded without the presence of a monitor issuing a paper or electronic load ticket to document the origin of the load, date, contractor name, truck number, truck capacity, point of debris collection, loading departure time, etc.

15. Stump Removal:

The Contractor shall remove, haul, and dispose all hazardous stumps, as identified by the County or Monitor, on public property or ROW that have at least 50% of the root ball exposed. Stumps on public property or ROW with less than 50% of the root ball exposed shall be cut flush with the ground. The Contractor shall place compatible fill dirt in ruts created by contractor's equipment and holes created by removal of hazardous stumps. The Contractor shall restore the ground to its original grade and slope with compacted, compatible fill so as to prevent settling. The costs of all fill material and placement shall be absorbed costs and will not be eligible for separate payment.

16. Roadway Clearance:

As requested by the County, Contractor shall perform emergency roadway clearance during the first 70 hours of work following the disaster. This phase of work involves pushing debris from the roadways to allow passage of emergency vehicles, equipment, and crews. Contractor must mobilize and begin this phase of work within 24 hours of notification by County. When notification is given prior to the disaster, the contractor shall stage push crews at predetermined critical facilities and locations within 24 hours of notification. Where notification is given prior to the disaster work shall begin immediately following the disaster. Contractor shall provide adequate personnel and equipment to clear a minimum of 18 feet wide, of all public roadways within the jurisdiction within 48 hours of notification. This work shall be accomplished as required bonds, certificates and documents are being finalized. Work performed during the first 70 hour "push" phase only shall be billed at hourly rates for personnel and equipment.

17. Debris Work Sites:

The Contractor shall maintain Debris work sites in accordance with appropriate use standards, safety standards, and regulatory requirements. All loads hauled shall be full and well compacted. Contractor shall track and map streets cleared of eligible ROW debris during each pass and provide this information to the Monitor on a daily basis. The contractor is responsible for security and access control for all Debris work sites, 24 hours a day, until the site is closed and turned back over to the owner of the site.

18. Accident Prevention and Barricades

Precautions must be exercised at all times for the protection of persons and property. All Contractors performing services under the contract must conform to all relevant Federal, State and County regulations during the course of such effort. Any fines levied by the above mentioned authorities for failure to comply with these requirements will be borne solely by the responsible Contractor. Barricades must be provided by the Contractor when work is performed in areas traversed by persons, or when deemed necessary by the County Project Manager.

19. Completion of Work:

The County will issue an official Notice to Proceed for the services referenced in this ITB and resulting contract when required. The Notice to Proceed will be sent via email and followed by regular mail. Under no circumstances will the County be liable for any services rendered unless the written Notice to Proceed has been sent and received by the Contractors. The Contractors must acknowledge receipt of the written Notice to Proceed.

Within 5 days of Notice to Proceed and mobilization, the Contractor shall provide the County with a reasonable estimated timeframe to completion in the form of a schedule and list of equipment to be used to prosecute the work. The County will review and approve the schedule to establish a period of performance for work to be completed. This period of performance may be adjusted at the County's discretion. All work must be performed in accordance with good commercial practice. The work schedule and completion dates must be adhered to by the Contractor, except in such cases where the completion date will be delayed due to acts of God, strikes, or other causes beyond the control of the Contractor. In these cases, the Contractor shall notify the County of the delay within 30 days after the start of the event giving rise thereto. A revised schedule must accompany any delay claim submitted to and considered by the County.

Should the Contractor to whom the contracts are awarded fail to complete the work within the number of days as stated in its offer, it is hereby agreed and understood that the County reserves the authority to collect damages or cancel the contract with the Contractor and to secure the services of another Contractor to complete the work. If the County exercises this authority, the County will be responsible for reimbursing the Contractor for work which was completed and found acceptable to the County in accordance with the contract specifications. The County may,

at its option, demand payment from the Contractor, through an invoice or credit memo, for any additional costs over and beyond the original contract price which were incurred by the County as a result of having to secure the services of another Contractor. If the incumbent Contractor fails to honor this invoice or credit memo, the County may terminate the contract for default.

20. Payments: To receive payment under the Contract, Contractor shall submit an invoice to the Monitor for the debris hauled to each reduction or disposal site in accordance with the specifications, which shall be calculated from load tickets that are issued by the Monitor at each site. Contractor shall be paid solely on the completed tickets completed by the Monitor at the DMS or disposal sites, and certified as reimbursement eligible by the Monitor.

21. Special Notice to Contractors Regarding Federal and State Requirements

This purchase action is being supported in whole or in part by Federal and State funding. Therefore, this solicitation and any resulting contract include provisions related to various specific federal and state requirements. All such clauses must be considered and treated as “flow-down” clauses that must be considered applicable to any prime contract and any subcontract associated with performance under the contract resulting from this solicitation. Detailed review of all terms and conditions included in this solicitation is strongly encouraged to ensure that full compliance with all contractual requirements is considered during the solicitation response process, and throughout performance under the contract, at prime contractor and subcontractor levels.

[THIS SPACE IS INTENTIONALLY LEFT BLANK]

AWARD OF CONTRACTS:

A selection committee will review all bids and will participate in the Recommendation to award. The contract(s) shall be awarded to one or more responsible and responsive respondents whose bid is determined to be the most advantageous to the County. The County reserves the right to reject any and all proposals or to waive any irregularity or technicality in proposals received. The County shall be the sole judge of the bid and the resulting negotiated agreement that is in its best interest and its decision shall be final.

Santa Rosa County reserves the right to waive any informalities or reject any and all proposals, in whole or part, to utilize any applicable state contracts in lieu of or in addition to this bid and to accept the bid that in its judgment will best serve the interest of the County.

TERM OF CONTRACT:

The initial term of this contract shall be from completion of signatures by both parties and shall run for a period of three (3) years from the date of signing.

RENEWAL OPTION:

The contract may be renewed for two (2) additional one (1) year periods with mutual consent by both parties and subject to all other terms and conditions of the agreement.

BONDING REQUIREMENTS:

Bid Bond – Not Required

Performance/Payment Bond – Throughout the life of the contract, the Contractor shall at all times maintain the capacity to bond at least \$50,000,000 for a single project. The Contractor to whom an award is made shall duly execute and deliver to the County a Performance and Payment Bond in an amount of 100% of the estimated contract price, to be determined by the County, within seventy-two (72) hours of contract activation and an issued Notice to Proceed. The Payment and Performance Bond must be issued for each particular disaster event in which a Notice to Proceed is executed. The Payment and Performance Bond must be maintained throughout the Notice to Proceed execution period. At the completion of all work under a particular Notice to Proceed, the Performance and Payment Bond will be released. Costs of all bonds must be included in the unit pricing submitted in the Bid.

A. All bonds must be written through surety insurers authorized to do business in the State of Florida as surety, with the following qualifications as to management and financial strength according to the latest edition of Best's Insurance Guide, published by A.M. Best Company.

B. On contract amounts of \$500,000 or less, the bond provisions of Section 287.0935, Florida Statutes will apply.

C. For contracts in excess of \$500,000 the provisions of Section B will be adhered to plus the company must have been listed for at least three consecutive years on the Treasury List, or hold a valid Certificate of Authority of at least 1.5 million dollars and be on the current Treasury List. Surety insurers must be listed in the latest Circular 570 of the U.S. Department of the Treasury entitled "Surety Companies Acceptable on Federal Bonds", published annually. The bond amount must not exceed the underwriting limitations as shown in this circular.

D. The attorney-in-fact or other officer who signs a contract bond for a surety company must file with such bond a certified copy of power of attorney authorizing the officer to do so. The contract bond must be counter signed by the surety's resident Florida agent.



SANTA ROSA COUNTY
PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L| Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

BID SUBMISSION CHECKLIST

ITB 21-040 Disaster Debris Removal Services

Contractor Name: TFC Enterprises, Inc

- Sealed Bid Package with Bid Name and Number, Firm name and Address with Contact information clearly marked on the outside of envelope/box.
1 Original Bid Package and 1 Copy with 1 Electronic Copy in .pdf on a CD or USB Drive
Bid Submittal Checklist attached to top of Original Bid Package
Bid Form
Cone of Silence
Sworn Statement Public Entity Crimes
Debarment Form
References Form
Conflict of Interest Form
Copy of current Required Insurance declaration page with Santa Rosa County named interest, or, Letter of Insurability from Carrier stating that the levels of coverage will be obtained.
Proof of business registration with the state of Florida
Proof of registration with the Federal System of Award Management (SAM)

All required documentation submitted must be updated with most current and complete information from date of bid opening) including notarizations where required. Failure to submit all required forms may result in your submittal being deemed non-responsive. ATTACH THIS PAGE TO THE TOP OF YOUR BID SUBMISSION

Firm: TFC Enterprises, Inc

By: Tipton F. Rowland (Print)

Signature: CEO

Title:

Date: 6/22/2021

June 24, 2021

Santa Rosa County
Procurement Department
6495 Caroline Street, Suite M
Milton, Florida 32570

RE: ITB #21-040, Disaster Debris Removal Services

To Whom It May Concern:

The TFR family wishes you the best in your selection of a Disaster Recovery Contractor. We understand that the selection of an emergency contractor is a major decision, and we genuinely appreciate you taking TFR Enterprises into consideration. We comprehend and are undaunted by the challenges you may face, as we have been through the process and recovery with over 350 clients who have been impacted by devastating events. TFR Enterprises, Inc. is a national disaster and debris management corporation based in Leander, Texas. With over 32 years of disaster recovery experience, TFR has collected and processed over 25,000,000 cubic yards of debris. TFR is prepared, equipped, and ready to provide you with a turnkey, expedited, cost effective emergency response solution.

No job or disaster is too large for TFR to handle. Our experience speaks of itself. In response to the devastating 2005 Hurricane Season where we hauled and processed over 6,000,000 cubic yards in 180 days, simultaneously managing 14 TDSRS sites. During the 2008 Hurricane Season, TFR executed debris management for 1,800,000 cubic yards using 10 TDSRS locations. More recently, the 2017 Hurricane Season proved to be one of the most crippling in US history. TFR managed 26 projects in Texas, Florida, Puerto Rico, and California simultaneously. With a subcontractor list numbering over 1,000 and a fleet of owned equipment, TFR Enterprises is prepared to tackle your greatest challenges.

Debris clearing, removal, and processing are only the initial phase of your recovery efforts. There are many ancillary tasks that must be undertaken for you and your citizens to get back to life as it was prior to the storm. TFR has extensive experience in all this work, including land-clearing, stream and river clearing and diversion, tree removal, trimming and pruning on parks, golf courses and rights-of-way, tree repair and maintenance, debris recycling, tub grinding, hauling and demolition.

TFR owns over 150 pieces of equipment, including a fleet of self-loading debris hauling trucks, rubber-tired/tracked loaders, heavy-haulers, excavators, dozers, field offices, and eight (8) Diamond-Z Model 1463 Tub Grinders for vegetative debris reduction (grinding). Not only is this equipment uncommitted on current long-term contracts, but all of it is equipment that is primarily designed for use in debris removal operations. This resource of company-owned and controlled assets allows TFR to provide an expedient response.

TFR can respond within 24 hours to immediately begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess damages. TFR's goal is to have a site ready for acceptance of storm-generated debris in less than 24 hours from Notice to Proceed. Our Mobile Command Units have full communications to assist you if your communication abilities have been compromised. Project teams are immediately available to quantify debris, provide an overall damage estimate, and begin a recovery/removal plan.

At TFR, we know that projects of this scope can be of huge financial burden. Our staff is well trained in the FEMA reimbursement process, and we are ready to assist you throughout the entire reimbursement process. **ALL TFR'S CLIENTS HAVE RECEIVED 100% OF THE ELIGIBLE REIMBURSABLE AMOUNT.** Our financial strength allows us to help you get the project kicked off and funded while the reimbursement process begins.

Many firms within our industry can provide the financial stability, past performance, and crews of subcontractors. TFR takes pride in having one of the industry's largest fleet of self-owned and maintained equipment. This fleet allows us to mobilize in a more expeditious manner as well as perform multiple projects at a time.

The principals of TFR Enterprises, Inc. declare that this proposal is in all respects and is submitted in good faith without collusion or fraud and the person signing this proposal is authorized to bind the corporation. Also, should TFR be selected we are committed to exceeding the expectations of this RFP and agree with the payment terms.

TFR guarantees that we will comply with and meet the standards listed in the FEMA "Public Assistance Program and Policy Guide."

Once again, thank you for the opportunity to submit this proposal for disaster debris removal and disposal for Santa Rosa County and its representatives.

Primary Contact for RFP:

Tiffany Jean
Senior Contract Administrator
Office: (512) 260-3322 ext. 200
Mobile: (512) 565-0710
tiffany@tfrinc.com

Secondary Contact for RFP:

Teresa Tangorra
Contract Administrator
Office: (512) 260-3322 ext. 205
Mobile: (512) 577-1498
teresa@tfrinc.com

Signature Authority:

Tipton F. Rowland
CEO/President
Mobile (281) 731-4398

FEIN#: 72-1149862

Sincerely,



Tipton F. Rowland,
CEO/President
601 Leander Drive
Leander, Texas 78641
Office: 512-260-3322 ext. 200

Contact Us

Primary Point of Contact:

Tiffany Jean
Senior Contract Administrator
Cell: (512) 565-0710
Email: tiffany@tfrinc.com

Secondary Point of Contact

Teresa Tangorra
Contract Administrator
Cell: (512) 577-1498
Email: teresa@tfrinc.com

Additional Key Personnel:

Kevin Rolison
Operations Manager
Cell: (512) 944-8766
Email: kevin@tfrinc.com

Sharon Lyell
Program Manager
Cell: (512) 576-3000
Email: sharon@tfrinc.com

Officers:

Tipton Rowland (100% Stockholder)
President/CEO
Cell: (281) 731-4398

Julie Rowland
Secretary/CFO
Cell: (512) 751-9799

Drake Rowland
Vice President
Cell: (512) 569-4605

Chase Rowland
Director of Operations
Cell: (512) 569-4607

Bank Reference:

Travis Freeman
Prosperity Bank
Office: (281) 465-5308

Surety Reference:

Brock Baldwin
Baldwin Cox Allen
Office: (972) 331-3709

Corporate Headquarters:

601 Leander Drive
Leander, Texas 78641
Office: (512) 260-3322
Fax: (512) 528-1942

Incorporated: 06/12/1989
Federal Tax ID# 72-1149862
Duns: 08-1346561
www.tfrinc.com

Tab 1. Company Overview

Disasters are unpredictable. Disasters can vary in size, scope, and intensity. Yet given this inherent unpredictability, governments can take the necessary steps to ensure the safety and relief of their constituency.

At TFR, we address the needs of our clients long before the establishment of a relationship. Every project is different. Every state, county or city, desire and highlight different aspects of disaster relief and recovery that they deem MOST important. With this ever-changing landscape in mind, TFR continually stresses the proper due diligence and planning to fully comprehend the type of service that each client desires. We routinely review and scrutinize our operational and management plans to assure that we present the most practical, efficient structure to complete the project. TFR's knowledgeable management team retains over 90 years of combined experience responding to hurricanes, floods, and other various disasters. Pre-planning allows TFR to respond to any project rapidly and efficiently in any location should the need arise.

What allows TFR to provide an expedient response? Pre-planning certainly encompasses a large portion of this service. In addition, TFR maintains a fleet of over a hundred (150+) pieces of company-owned equipment pre-positioned across the Southeastern United States. By staging equipment directly outside the impact zone, TFR can respond within hours to immediately begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess damages. Furthermore, TFR can prep and construct a debris management site for immediate acceptance of storm-generated debris in less than 24 hours. To fully augment our operational capacity and to aid the organization of relief efforts, Mobile Command Units can be deployed to enhance response and achieve greater coordination between parties. Concurrently, project teams scour the impacted area to quantify debris, deduce an overall damage estimate and adapt our preplan accordingly.

TFR Spotlight

TFR has collected more than 25,000,000cy of disaster debris and handled more than 60,000,000cy of disaster debris.

TFR prepares for economic instability in the immediate aftermath of natural or man-made disasters by maintaining strong relationships with suppliers and organizing resources for dispatch. Additionally, TFR owns the necessary equipment to house and feed personnel temporarily as the local business community reacts and rebounds from such a disaster. Other initial and vital supplies, such as fuel, parts trailers, welders, wood, and other necessities, are brought from the home office to certify that work stoppages shall not occur due to inadequate logistics. However, the backbone of our logistical support team is our maintenance crew. TFR would not be capable of providing the timely, cost-effective service that we do without the knowledge and experience our maintenance crew retains. With a dedicated warehouse at the home office to two (2) traveling equipment trailers, the TFR maintenance crew ensures that our equipment is functioning safely and efficiently with limited downtime. We strive to foresee any potential encumbrances and take the appropriate actions to safeguard against such occurrences.

Operationally, TFR manages on the principal of transparency. We always remain available to answer questions, address issues immediately, and submit reports on time. This is to the benefit of all parties involved, as this is a team effort to respond to a major disaster. As safety and contract responsibility are the utmost priorities to the principals and officers of TFR, it is the policy of management to see that its employees and subcontractors conduct themselves with integrity and courtesy in the performance of their duties. Following a disaster event, there is an urgency to remediate the damage and return to normalcy as

quickly as possible. The principals and officers of TFR firmly believe that this and price competitiveness can be achieved courteously and without sacrificing health, safety, and contract integrity.

Price is a large determinant of any decision an informed consumer discerns. TFR fully understands that providing the highest value-added service is sometimes not enough to, alone; secure a contract, as different clients desire different qualities in a personalized project. TFR can fulfill these needs by utilizing Company-owned equipment and manpower. These resources allow TFR to control costs subsequently discounting price without conceding overall quality and safety, which is a corporate must. Our mission is to provide our customers with the highest level of service at a fair and market competitive price.

History

TFR Enterprises, Inc. is a Texas-based specialty contractor, first incorporated in 1989 in the State of Tennessee, actively participating in disaster recovery contracts nationwide since Hurricane Andrew in 1992. We have a history of safe, rapid, and complete service in the industry with federal, state, and local governments, providing expedient, cost-effective disaster debris management, removal, reduction, and cleanup services to over 350 satisfied clients, as well as numerous private industries funded by the Federal Emergency Management Agency (FEMA).

A family-owned and operated corporation headquartered in Leander, Texas, 20 miles outside Austin, Texas; TFR also owns and operates a tub-grinding division, responsible for vegetative debris reduction and recycling projects. Although disaster response remains our primary scope of business, TFR exploits natural adaptations and synergies to complement our current service offerings to include land clearing, tree removal, trimming and pruning on parks, golf courses and right-of-way, tree repair and maintenance, debris management, tub grinding, hauling and demolition.

TFR owns over 150 pieces of equipment, including debris-handling trucks, such as self-loaders, heavy-haulers, excavators, dozers, and numerous mobile command units. To accommodate our client's debris reduction needs, TFR also owns six (6) Diamond Z 1463 Tub Grinders and two (2) horizontal grinders. With the largest collection of tub grinders in the industry, TFR can rapidly and efficiently dispose of massive amounts of storm generated debris. In addition, to our extensive list of company-owned equipment, TFR maintains highly valued, working relationships with over one thousand (1000) subcontractors nationwide, who are versed in TFR project procedures and multiply the resources available to the project.



TFR has completed more than 85 projects in Disaster Response in the last five (5) years. We have successfully performed on USACE projects, and many other federal, state, and local government projects. In the past, TFR has received multiple multi-million-dollar task orders from our clients spanning across a large geographical area. By applying our own resources and an efficient operational plan, we completed each designated task on time in compliance with FEMA guidelines.

When you hire TFR Enterprises, you get us, not a General Contractor with mostly subcontractors. We will arrive on time. We will self-perform all key elements of the project to ensure our end service, and in some cases much of the entire Delivery order with our own equipment and personnel. We can bring our own camps to house our project personnel until community establishments are staffed and operational again. Our service is disaster relief and recovery, which includes the economic impact our stay will have on the local economy. Our goal is to partner with Santa Rosa County and its community to provide a full-service disaster relief and recovery effort.



Ron DeSantis, Governor

Halsey Beshears, Secretary



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

LYELL, SHARON G

T.F.R., INC. OF TEXAS
601 LEANDER DRIVE
LEANDER TX 78641

LICENSE NUMBER: CRC1332507

EXPIRATION DATE: AUGUST 31, 2022

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida Department of State

I certify from the records of this office that T.F.R., INC. OF TEXAS is a Tennessee corporation authorized to transact business in the State of Florida, qualified on September 10, 2002.

The document number of this corporation is F02000004640.

I further certify that said corporation has paid all fees due this office through December 31, 2021, that its most recent annual report/uniform business report was filed on April 20, 2021, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-second day of June,
2021*



Ronald R. Lee
Secretary of State

Tracking Number: 8523113084CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



T.F.R. ENTERPRISES, INC.

ALERT! This entity is only available FOR OFFICIAL USE ONLY.

DUNS Unique Entity ID 081346561	SAM Unique Entity ID PHQDU2KY4JM5	CAGE / NCAGE 0R4H4
Purpose of Registration All Awards	Expiration Date Sep 23, 2021	Registration Status Active
Physical Address 601 Leander DR Leander, Texas 78641 United States	Mailing Address 601 Leander Leander, Texas 78641 United States	

Business Information

Doing Business as (blank)	Division Name (blank)	Division Number (blank)
Congressional District Texas 31	State / Country of Incorporation Tennessee / United States	URL www.tfrinc.com
MPIN *****0216		

Registration Dates

Activation Date Sep 23, 2020	Submission Date Sep 23, 2020	Initial Registration Date Jan 29, 2001
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Entity Dates

Entity Start Date Jun 12, 1989	Fiscal Year End Close Date Dec 31
--	---

Immediate Owner

CAGE (blank)	Legal Business Name (blank)
------------------------	---------------------------------------

Highest Level Owner

CAGE (blank)	Legal Business Name (blank)
------------------------	---------------------------------------

Executive Compensation

In your business or organization's preceding completed fiscal year, did your business or organization (the legal entity to which this specific SAM record, represented by a DUNS number, belongs) receive both of the following: 1. 80 percent or more of your annual gross revenues in U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements and 2. \$25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements?

No

Does the public have access to information about the compensation of the senior executives in your business or organization (the legal entity to which this specific SAM record, represented by a DUNS number, belongs) through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986?

Not Selected

Proceedings Questions

Is your business or organization, as represented by the DUNS Number on this entity registration, responding to a Federal procurement opportunity that contains the provision at FAR 52.209-7, subject to the clause in FAR 52.209-9 in a current Federal contract, or applying for a Federal grant opportunity which contains the award term and condition described in 2 C.F.R. 200 Appendix XII?

Yes

Does your business or organization, as represented by the DUNS number on this specific SAM record, have current active Federal contracts and/or grants with total value (including any exercised/unexercised options) greater than \$10,000,000?

No

Within the last five years, had the business or organization (represented by the DUNS number on this specific SAM record) and/or any of its principals, in connection with the award to or performance by the business or organization of a Federal contract or grant, been the subject of a Federal or State (1) criminal proceeding resulting in a conviction or other acknowledgment of fault; (2) civil proceeding resulting in a finding of fault with a monetary fine, penalty, reimbursement, restitution, and/or damages greater than \$5,000, or other acknowledgment of fault; and/or (3) administrative proceeding resulting in a

finding of fault with either a monetary fine or penalty greater than \$5,000 or reimbursement, restitution, or damages greater than \$100,000, or other acknowledgment of fault?

Not Selected

SAM Search Authorization

I authorize my entity's non-sensitive information to be displayed in SAM public search results:

Yes

Entity Types

Business Types

Entity Structure Corporate Entity (Not Tax Exempt)	Entity Type Business or Organization	Organization Factors (blank)
Profit Structure For Profit Organization		

Government Types

(blank)

Financial Information

Accepts Credit Card Payments Yes	Debt Subject To Offset No	Department Code (blank)
CAGE Code 0R4H4	Agency Location Code (blank)	Disbursing Office Symbol (blank)

Electronic Funds Transfer

Financial Institution PROSPERITY BANK	Account Type Checking	Lock Box Number (blank)
Routing Number *****2655	Account Number *****9182	

Automated Clearing House

Financial Institution PROSPERITY BANK	Phone (U.S.) 5122603322	Email sharonl@tfrinc.com
Phone (non-U.S.) (blank)	Fax 5125281942	

Remittance Information

Merchant ID1 (blank)	Merchant ID2 (blank)	Accounting Station (blank)
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Remittance Address

T.F.R. ENTERPRISES, INC.
601 Leander Drive
Leander, Texas 78641
United States

Taxpayer Information

EIN *****9862	Type of Tax Applicable Federal Tax	Taxpayer Name TFR ENTERPRISES INC
Tax Year (Most Recent Tax Year) 2018	Name/Title of Individual Executing Consent Secretary	TIN Consent Date Sep 23, 2020
Address 601 Leander DR Leander, Texas 78641		

Points of Contact

Accounts Receivable POC


Sharon Lyell, Mrs
sharonl@tfrinc.com
5122603322

Electronic Business

♀
TIFFANY Jean, Contract Admin
tiffanyw@tfrinc.com
5122603322

601 Leander
Leander, Texas 78641
United States

TIFFANY Jean
 tiffanyw@tfrinc.com
 5122603322

601 Leander
 Leander, Texas 78641
 United States

Government Business

♀
TIFFANY Jean, Contract Admin
tiffanyw@tfrinc.com
5122603322

601 Leander Drive
Leander, Texas 78641
United States

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 tiffanyw@tfrinc.com
 5122603322

601 Leander
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Past Performance

♀
TIFFANY Jean
tiffanyw@tfrinc.com
5122603322

601 Leander
Leander, Texas 78641
United States

TIFFANY Jean
 tiffanyw@tfrinc.com
 5122603322

601 Leander
 Leander, Texas 78641
 United States

Security Information

Company Security Level
(blank)

Highest Level Employee Security Level
(blank)

Service Classifications

NAICS Codes

Primary	NAICS Codes	NAICS Title
Yes	562119	Other Waste Collection
	113310	Logging
	115310	Support Activities For Forestry
	236210	Industrial Building Construction
	237990	Other Heavy And Civil Engineering Construction
	238910	Site Preparation Contractors
	238990	All Other Specialty Trade Contractors
	561110	Office Administrative Services
	561730	Landscaping Services
	562998	All Other Miscellaneous Waste Management Services

Product and Service Codes

PSC	PSC Name
R429	Support- Professional: Emergency Response, Disaster Planning, And Preparedness Support

Size Metrics

IGT Size Metrics

Annual Revenue (from all IGTs)
(blank)

World Wide

Annual Receipts (3 Year Average) Number of Employees (12 Month Average)

\$41,011,783.00

27

Location

Annual Receipts (3 Year Average)

Number of Employees (12 Month Average)

(blank)

(blank)

Industry-Specific

Barrels Capacity

Megawatt Hours

Total Assets

(blank)

(blank)

(blank)

Electronic Data Interchange (EDI) Information

This entity did not enter the EDI information

Disaster Response

Yes, this entity appears in the disaster response registry.

States

Counties

Metropolitan Statistical Areas

Any

(blank)

(blank)

Key Personnel

The TFR team is ready to handle your debris removal needs. As Prime, TFR will have full responsibility for the effective execution of the emergency debris contract. As a proven federal contractor, we have an established organizational structure and staffing approach that provides clearly defined lines of communication and authority, in-place contract management procedures, and program/project staff experienced in working with USACE, FEMA, and other government contingency/disaster staff.

Key Personnel

TFR brings highly qualified key personnel and a long history working with debris monitoring and debris removal. Our collective disaster experience, on over 250 different disasters, ranges from providing debris removal management and leadership for tornado response efforts to various hurricane responses (Maria, Irma, Michael, Katrina, Sandy, Irene, and more). No one understands and brings the in-depth knowledge of disaster response and debris management better than us!

Organization

Our organization is designed to deliver proactive leadership to any area, while effectively managing all project risk and providing maximum responsiveness to our clients. TFR will exercise total control of all management activities. We provide each client with a dedicated, proven team prepared to execute any debris management mission with the highest degree of quality, professionalism, and efficiency.

Our management approach, proven on other disaster response contracts we've held, will be applied to this contract and establish the roles and responsibilities for the debris mission's Pre-Execution Planning Team key personnel (Operation, Planning, Quality Control, Environmental, Health and Safety) as well as supporting staff.

With a robust network of subcontractors and vendors, and firsthand knowledge of their capabilities and performance in emergency response and debris management, we readily access the best performers to quickly support the demands we expect under this contract.

The TFR team will be supplemented by additional subcontractors as needed, tapping into local medium-sized and small businesses (SBs) to achieve cost and execution efficiency. We will obtain added resources for emergency debris projects through our extensive network of offices and subcontractors proximate to each job site, employing the most cost-effective means of accomplishing the work (e.g., self-perform, subcontract, combination).

TFR's organizational structure minimizes the gap between the Operations Manager and the Sector/Site Manager(s), depending upon the size and scope of the response. We believe that by keeping the degree of separation between the management staff and field supervisors to a minimum, our entire team will be better connected and benefit from the increased level of communication. Our team organization structure also features:

- **Streamlined Chain-of-Command led by the assigned Team's Operations Manager**, empowered by Corporate leadership to make decisions and access resources to ensure effective response to mission requirements.

Key Advantages of Our Key Personnel and Staffing Approach

- ☑ **TFR responsible for contract execution.** Our proven project delivery process has demonstrated our success in fully integrating in-house personnel and team members on similar time-sensitive disaster response programs.
- ☑ **Highly qualified key personnel, hand-selected for their expertise and experience.** We offer skilled project managers and safety professionals who have responded to some of the largest man-made and natural disasters and provided debris services across the country.
- ☑ **Cohesive and efficient execution.** Clear roles and responsibilities/communication channels.
- ☑ **Ability to handle fluctuating workloads and simultaneous projects.** In 2017, TFR performed 26 simultaneous projects in 4 states.
- ☑ **Extensive in-house resources ensure ability to staff multiple teams when needed 350+ available debris management personnel.**
- ☑ **Consider it Handled!** Committed team highly experienced in debris, ready when you need us.

- **Disaster Response-Experienced Leaders in every Key Position**, our debris specialists are ready today to deliver results and work as a Team both internally and with all stakeholders.
- **Disaster Response Experienced Program Support Team**, our support personnel are well-experienced in disaster response scenarios and ready to ensure the right organic and subcontracted resources are ready to mobilize and go to work immediately.
- **An established network of Strategic Partners and Pre-Qualified Subcontractors**, guaranteeing our ability to bring needed resources to the project team quickly and with a high level of confidence in their capabilities to meet project demands.

TFR Spotlight
<p>“Mr. Utterback ensured that each crew had clear direction and when the Governments priorities changed the crews were extremely flexible and adjusted with no delay or complaints.”</p> <p style="text-align: center;">Craig Duncan, ECC</p>

Our key personnel have been selected due to their experience in executing disaster recovery projects, leadership skills, and debris expertise, along with their ability to mobilize immediately to disasters across the country.

Experience and Qualifications of Key Personnel

To provide the most responsive proposal, TFR has assembled a diverse team with experience in a multitude of debris missions including, but not limited to, hurricanes, floods, tornadoes, wildfires, ice storms, oil spills, landslides, and other natural and man-made disasters. These individuals have a complete understanding of the roles, responsibilities, lines of communication and challenges involved with rapid deployment in disaster scenarios.

Key Personnel	Position	Email	Phone
Tipton Rowland	CEO	tiffany@tfrinc.com	(281) 731-4398
Julie Rowland	CFO	julier@tfrinc.com	(512) 260-3322
Drake Rowland	Vice President	draker@tfrinc.com	(512) 569-4605
Chase Rowland	Director of Operations	chaser@tfrinc.com	(512) 569-4607
Kevin Rolison	Operations Manager	kevin@tfrinc.com	(512) 944-8766
Rigo Mejia	Operations Planner	rigo@tfrinc.com	(512) 779-7722
Sharon Lyell	Program & QC Manager	sharon@tfrinc.com	(512) 576-3000
Tate Wilson	EHS Manager	tate@tfrinc.com	(254) 396-2995
Tiffany Jean	Sr. Contract Administrator	tiffany@tfrinc.com	(512) 565-0710
Teresa Tangorra	Contract Administrator	teresa@tfrinc.com	(512) 577-1498
Steven Vinyard	Project Manager	steven@tfrinc.com	(512) 619-1087
Mel Utterback	Project Manager	tiffany@tfrinc.com	(606) 776-9782
Roger Barfield	MOT Coordinator	tiffany@tfrinc.com	(407) 868-0568
Sally Wallace	HR/AP	sally@tfrinc.com	(512) 931-9031

Tipton F. Rowland, Chief Executive Officer/President

Mr. Rowland acquired his grandfather’s company (Robinson & Son Tree Service, Memphis. TN) in 1988 and incorporated the company as TFR Enterprises, Inc. in 1989. A disaster services division was added in 1992 to include, debris management following a disaster event such as hurricanes, floods, ice storms, tornados, and earthquakes. Projects that have been undertaken and successfully completed under his supervision include vegetative and C&D debris removal from Rights-Of-Way, vegetative and C&D debris removal from streams and canals, debris site management, weed and brush control services, tree pruning, trimming and removal services, mulch and compost production services, vegetative debris incineration (both open burn and air curtain), vegetative reduction by grinding, separation and recycling of C&D debris and demolition of residential structures. Mr. Rowland has overseen 250+ separate disaster response projects, federally funded by the Federal Emergency

Management Agency (FEMA). By providing “hands-on” oversight as president and Chief Executive Officer of TFR Enterprises, Inc. he has successfully performed as damage assessment evaluator, cost proposal estimator, project supervisor, safety and compliance officer, and has assisted in interacting with local government officials in developing debris management policies in compliance with State and Federal (FEMA) reimbursement regulations.

Julie A. Rowland, Chief Financial Officer/Secretary

Julie Rowland graduated from the University of Memphis in 1992 with a BA in Communications. Since joining the company in 1989, she has served as the administrative and financial accounting manager for all projects. She is responsible for the oversight of all financial records and systems for the company, overseeing a staff of 10 clerks. She is the principal advisor to the President on all matters relating to cooperative agreements and procurement, as well as financial management, controls, and accounting functions. She has overall responsibility for final reconciliation of accounts for issues involving subcontractors and clients. In addition, Julie Rowland is responsible for providing outside agencies such as banks, bonding and insurance companies and auditors with necessary financial information and assists the independent auditor with financial statements and income tax preparation.

Kevin Rolison, Operations Manager

Mr. Rolison has 17 years of hands-on field experience in debris removal operations. He started as a grapple truck operator with TFR Enterprises, Inc., in 2002 and is now a seasoned Operations Manager. He has deployed to more than 80 emergency debris removal projects for federal, state, and local government entities. Before joining TFR Kevin had 10 years of heavy equipment and commercial truck driving experience. In 2004, Mr. Rolison served as project manager on various projects resulting from Hurricanes, Charley, Frances, Jeanne, and Ivan in the state of Florida. In 2005 after Hurricane Katrina, Kevin deployed to Louisiana and worked as a Project Manager for Belle Chase Military base. In 2006 deployed immediately to Texas after Hurricane Rita he continued as a Project Manager working simultaneously in 6 counties. His strong verbal and written communication skills, leadership skills, experience and diplomacy quickly promoted him to project Operations Manager. Mr. Rolison’s tenure enables him to easily estimate cubic yardage at a historically accurate level, create an operational plan and efficiently execute it for a successful response to complex and diverse debris removal projects caused by hurricanes, tornados, floods, mudslides, ice storms, fires, and man-made disasters.

Sharon Lyell, Program and Quality Control Manager

Sharon Lyell has more than 26 years in quality control and project management. Mrs. Lyell has overseen TFR’s sub-contracts and sub requirements such as insurance and W-9’s as well as project documentation for FEMA reimbursement for 13 years. Formerly a team member of the Quality Control Department at Emerson Process Controls for 12 years, she has extensive training and experience in quality control, assurance, and process improvements. This experience has proven invaluable in complying with federal regulations required by Emergency Debris Removal contract performance and documentation to receive FEMA reimbursements.

Rigo Mejia, Operations Planner

Mr. Mejia joined TFR Enterprises, Inc in 2008 after Hurricane Ike made landfall in Texas. Rigo has 11 years of on-site experience in emergency debris operations responding to hurricanes, ice storms, floods, fires, tornados, and mudslides. With experience working in all phases of debris management such as hauling, grinding, equipment operations, tree trimming and removal, water way debris removal, site set-up (permitting) and restoration, equipment repairs, managing personnel and subcontractors and more. Well versed in field and site operations, he has become a veteran operations planner. Rigo worked with USACE on LA Division Basin and Channel Debris Removal after the mudslides in 2017. Rigo attends pre-event readiness meetings with clients annually and assists with creation of debris management plans as needed. When TFR is not on an active project, Rigo spends his time at Austin headquarters taking inventory and assessing equipment needs. He schedules maintenance and repairs, orders necessary inventory of critical stock parts so that equipment can be immediately repaired to avoid

downtime during a debris recovery project. He keeps in open communication with subcontractors to retain critical relationships even while no contracts are active. He has responded to more than 28 federally declared disasters and has a vast knowledge of debris removal operations, equipment and FEMA guidelines.

Tate Wilson, Environmental, Health and Safety Manager

Tate Wilson joined TFR Enterprises, Inc. in July of 2019 as Project Manager/Environmental Health and Safety Manager. He brings with him a fresh set of eyes in our company and industry. His experience comes from many years of heavy construction and clearing work. He is an expert at all levels of the clearing process: trimming, cutting, grinding, loading, hauling, and grading. Having worked on high profile projects for companies such as Exxon, Shell, and BP, Mr. Wilson has experience in completing large scale projects. Mr. Wilson has extensive health and safety knowledge as well, providing our crews with added security to ensure that everyone returns home the same way they arrived.

Steven Vinyard, Project Manager

Steven Vinyard joined TFR Enterprises, Inc. in June of 2015 as a field supervisor and his enthusiasm for quality and efficiency quickly led him into the role of Project Manager for emergency debris management. Mr. Vinyard has 20 years of hands-on experience with all types of heavy equipment, specialized machinery, and commercial trucks. His experience in operating and repair and maintenance of all types of equipment is invaluable in managing daily operations of emergency debris removal projects. Steven's positive attitude, willingness to help others and clear communication skills naturally leads others to reach maximum potential in safety, production, and quality. Mr. Vinyard has participated in successful management of more than 30 contract task orders responding to a variety of natural disasters such as hurricanes, floods, tornados, and straight-line winds. Mr. Vinyard's experience has allowed him to become proficient in FEMA guidelines on eligibility for right of way debris removal, hazardous leaners and hangers, stumps, right of entry requirements for private property debris removal and water way debris removal, exceptions for gated community access as well as locating, permitting, setting up and site remediation for temporary debris management sites.

Mel Utterback, Project Manager

Melvin Utterback became an integral part of the TFR Team in 2004 when he came on board to assist in the clean-up efforts following Hurricane Ivan. TFR was called upon for immediate support in debris removal and hazardous tree trimming at the Naval Air Station (NAS) Pensacola. Mel proved to be a capable self-loading grapple truck operator, as well as an excellent equipment operator with effective leadership skills. With the specialized skills and team-work attitude that Mel possesses, he earned swift promotion to Project Manager for TFR. After Katrina hit Mississippi-Louisiana coast in 2005, Mel was called to the lead at Gulfport Navy Base and Belle Chase Naval Air station in New Orleans. Conditions at the bases were extremely primitive, Mel and his team slept on the ground for 6 weeks while building a man cap out of a golf course for the military and Seabees. Because of his accurate documentation, strict adherence to Job Safety Analysis and Zero Defects, Mel is TFR's go-to Senior Project Manager for Federal Contracts and Military installations. Mr. Utterback has the ability to successfully lead debris management crews in all operations; debris hauling, ROW emergency push, hazardous tree work, large and multiple debris site management and grinding operations to load and haul out and final disposal. Mel has successfully managed emergency debris projects for TFR over 16 years and has zero recordable injuries throughout his tenure with the company. Mr. Utterback's effective communication skills and experience with critical logistics planning continues to earn him excellent project evaluations from Emergency Debris Management contracts managed under his direction.

Roger Barfield, Maintenance of Traffic

Barfield joined TFR Enterprises, Inc., in 2016 following a successful employ for a Heavy Highway Construction Firm out of Texas. As a safety manager in civil construction Roger gained valuable knowledge in all aspects of Occupational Health and Safety and Project Supervision. Roger was specifically tasked with implementing road detours, road closures, bridge closures, high traffic maintenance and direction/diversion of traffic. This experience

makes him the TFR expert on ROW safety. Mr. Barfield recruits, trains, and manages all maintenance of traffic crews for TFR Department of Transportation jobs nationwide as well as flaggers on city and county projects. Roger spent several months in deteriorated conditions in Puerto Rico in response to Hurricane Maria devastating the island. He was the safety manager for debris operations for the entire eastern quadrant of the island. His supervision led to a successful zero injury and zero incident record for that project. Roger has also served as administrator and project supervisor on 4 military bases. His position on other storm recovery contracts includes quality assurance, safety, traffic maintenance and project superintendent.

Mike Mejia, Service Manager

Mike Mejia joined TFR Enterprises, Inc in 2008 after Hurricane Ike made landfall in Texas. Mr. Mejia has 12 years of experience performing equipment repairs and maintenance. The specialized fleet owned by TFR Enterprises requires Mike to have an in-depth knowledge of every type of equipment from Self-Loading Knuckleboom trucks to Diamond Z 1463 Tub Grinders. Mike can design and fabricate any part for any machine in our fleet during emergency debris operations, ensuring minimal to no down time. Mike leads the maintenance crews both on-site during disaster response and in house at the TFR Headquarters where the fleet is maintained and repaired when not responding to disasters. Mike also orders all inventory of critical replacement parts for key components as well as shop supplies and specialty tools. He also sets the priorities and schedules of equipment repairs and maintenance for all in house mechanics. Mike oversees safety and housekeeping in the TFR shop and has successfully managed zero injuries or incidents in the last 5 years.

Tiffany Jean, Senior Contract Administrator

Tiffany Jean joined TFR Enterprises, Inc after graduating from Texas A&M University in 2007. She has more than 12 years of Contract Quality Control experience where her attention to detail and responsiveness is extraordinary and her value within the organization is unparalleled. Mrs. Jean handles all contract documentation, all city, county, and state registrations throughout the United States. Tiffany ensures field documentation on debris removal projects follows contract requirements and the Quality Control Plan for FEMA reimbursement. She stays abreast of FEMA changes in policy while maintaining excellent ongoing relationships with all TFR's clients. This experience has proven invaluable in complying with federal regulations required by Emergency Debris Removal contract performance and documentation to receive FEMA reimbursements.

Teresa Tangorra, Contract Administrator

Teresa Tangorra joined TFR Enterprises, Inc. in November 2019. After spending more than 20 years in the insurance industry, Mrs. Tangorra has extensive experience with natural disasters and their aftermath. She has joined the Contract Administration Department with decades of experience working with contracts and policies and an eye for detail. Teresa does research and development of RFP's and handles contract documentation for city, county, and state registrations throughout the United States. She stays updated on FEMA changes in policy and regulations required by Emergency Debris Removal contracts.

Sally Wallace, Human Resources/Accounts Payable

Sally Wallace joined TFR Enterprises, Inc. in February of 2018. She has over 20 years of experience in Accounting, HR, Payroll serving as both a Full Charge Bookkeeper and Office Manager. She has experience in certified payroll for multiple jobs and has effectively handled an increase in employee count from 18 employees to 90 employees in less than two weeks when disasters strike. Sally also participates in continuing education classes to remain in compliance with DOT regulations for onboarding of CDL drivers and assists our fleet department and project management to ensure employee training and documentation of training is current.

Division of Responsibilities

President/Chief Operating Officer

The President will provide financial resources, equipment, and personnel in support of project. Supports and invests authority and oversight to Operations Manager, Operations Planner, Safety Officer, Quality Control Officer, Environmental Officer, and Health and Safety Officer.

Vice President/Director of Operations

Has authority to commit Corporation, sign contract and modifications. The Vice President/Director of Operations will report to the President and be liaisons between the Company personnel and Client Representative. The DOO is responsible for contract interpretation and application to Company personnel, and implementation of Scope of Work.

Operations Manager

The Operations Manager will report to the Director of Operations and Vice President. Has complete responsibility and authority for project execution and serves as the Client's point of contact regarding project operations, budget, safety, and schedule. It is the Operations Manager's obligation to maintain a high level of communication with the Client Representative to ensure their knowledgeable and in agreement with all aspects of the operations.

Safety Officer

Safety Officer will report to both the President and Operations Manager. Has complete responsibility and authority over all safety issues at all levels of contract performance including the power to unilaterally alter, suspend and/or halt any operation or portion thereof that endangers or potentially endangers life, health and safety or threatens the protection of the environment. Includes documentation, daily reporting requirements, communication and conducting onsite training and inspections.

Quality Control Officer (Program Manager)

Quality Control Officer will report to the Operations Manager. Has complete responsibility and authority over matters relating to contract Scope of Work adherence and assignments of QC personnel to field crews. Includes documentation, daily reporting requirements, and communications.

Environmental Manager

Environmental Manager will report to the Operations Manager. Has complete responsibility and authority over matters relating to compliance with Environmental regulations and requirements, permitting and site inspection and approval. Includes documentation, daily reporting requirements, and communications.

Operations Planner

The Operations Planner will report to the Operations Manager, responsible for day-to-day operations, includes waste stream documentation, daily reporting requirements, communications, enforcement of Scope of Work, and oversight of Load and Haul and Site Managers.

Project Manager

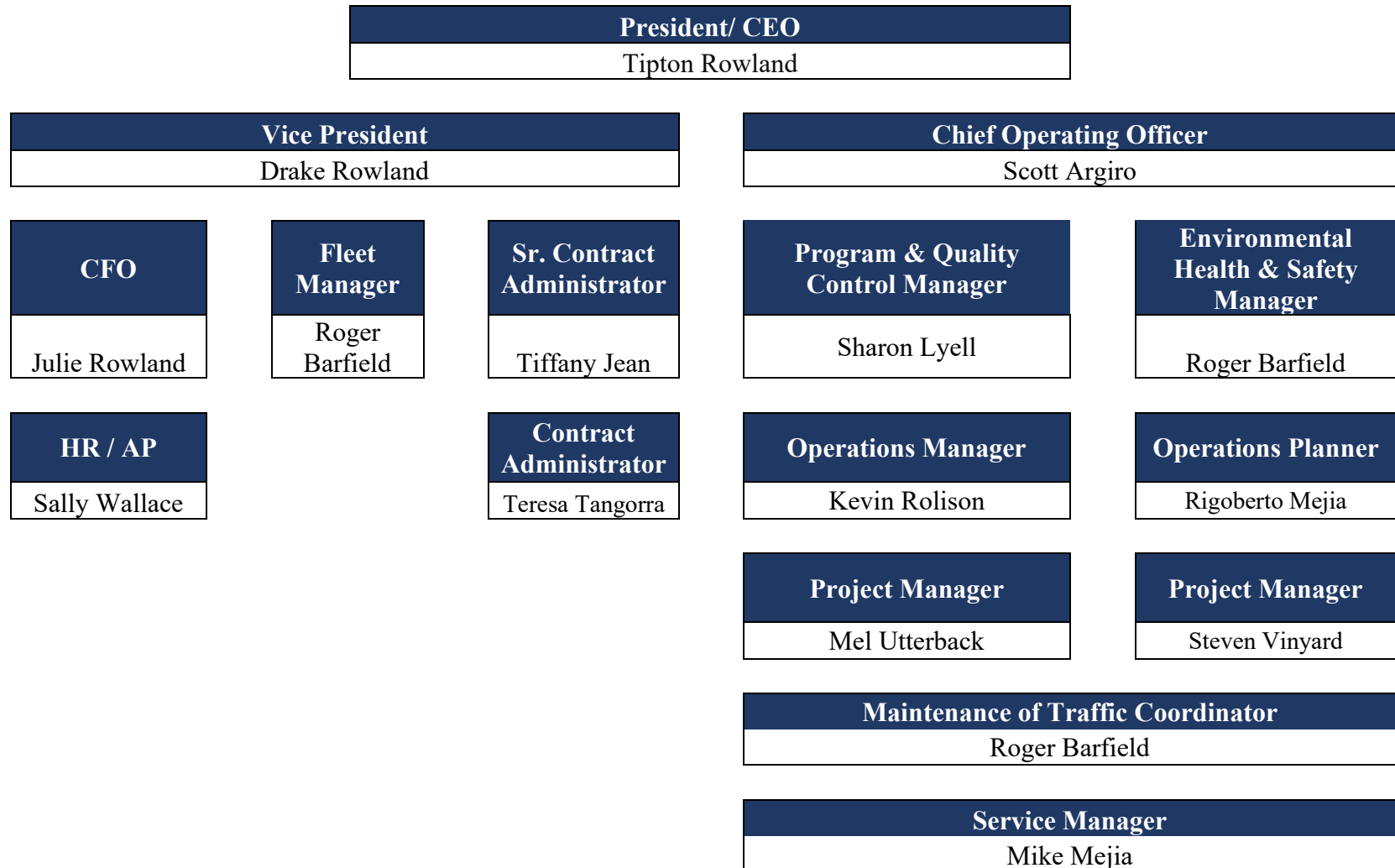
The Project Managers will report to Operations Manager, responsible for waste stream documentation, daily reporting requirements, communications, enforcement of Scope of Work, and oversight of Right of Way crews and Crew Foremen.

Site Manager

Site Manager will report to a Project Manager, responsible for waste stream documentation, daily reporting requirements, communications, enforcement of Scope of Work, and oversight of functions such as site entry and separation activities, debris reduction activities, White Goods/e-waste/HHW material separation and handling and C&D sorting, separating, and recycling activities as well as general site management.

TFR Enterprises, Inc

Organizational Chart



Tipton Rowland
President / Chief Executive Officer

601 Leander Drive
Leander, Texas 78641
M: (281) 731-4398

Introduction

Tipton Rowland founded TFR Enterprises, Inc. in 1989. A disaster services division was added in 1992 to include debris management following disasters such as hurricanes, floods, ice storms, tornados, and earthquakes. Projects that has been undertaken and successfully completed under his supervision include Vegetative and C&D Debris Removal from Rights-of-Way and from streams and canals, Temporary Debris Storage and Reduction Site (TDSRS) management, weed and brush control services, tree pruning, trimming and removal services, mulch and compost production services, vegetative debris incineration (Open Burn and Air Curtain), vegetative reduction by grinding, separation and recycling of C&D debris and demolition of residential structures. Mr. Rowland has overseen 150+ separate disaster response projects, which were federally funded by the Federal Emergency Management Agency (FEMA). By providing “hands-on” oversight as President and Chief Executive Officer of TFR Enterprises, Inc., he has successfully performed as damage assessment evaluator, cost proposal estimator, project supervisor, safety, and compliance officer, and has assisted in interacting with local government officials in developing debris management policies in compliance with State and Federal (FEMA) reimbursement regulations.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	Hancock County, MS	2020
Ice Storm	City of Norman, OK	2020
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	North Carolina DOT	2019
Hurricane Florence	North Carolina DOT	2018
Hurricane Maria	Puerto Rico DTOP	2017
Hurricane Irma	Florida DOT	2017
Texas Floods	Texas DOT	2015
North Carolina Ice Storm	North Carolina DOT	2014
Bastrop Wildfire	Bastrop County, TX	2011
Hurricane Ike	Fort Bend County, TX	2008
Hurricane Wilma	Pensacola Naval Air Station	2005
Hurricane Katrina	Pensacola Naval Air Station	2005
North Carolina Ice Storm	City of Raleigh, NC	2002
Disaster Debris Management Projects		1992-1996

Areas of Expertise

- Director of Debris Management
- TDSR Site Locating
- Pricing of Proposals
- Negotiating Contract Terms
- Maintaining relationships with subcontractors, clients, suppliers, and vendors

Julie Rowland
Chief Financial Officer

julier@tfrinc.com

601 Leander Drive
Leander, Texas 78641
M: (512) 751-9799

Introduction

Julie Rowland joined TFR Enterprises, Inc. in 1989 and came onboard full time after graduating from the University of Memphis with a bachelor's degree. She has been involved in the overall wellbeing of the company since its formation. Julie has 30 years' experience in Debris Management Operations. She possesses the ability to effectively manage on-site and off-site project personnel and operations management. Julie monitors key metrics on projects and immediately acts to rectify any inefficiencies. Julie has strong relationships with customers, subcontractors, vendors, monitoring firms and suppliers. Transparency and open communication are key to a successful emergency debris removal contract and that is Mrs. Rowland's approach. Her leadership and ability to work in fast paced environments makes her an important asset on disaster jobs. Applying lessons learned from 30 years of involvement in hundreds of projects, she has put processes and procedures in place to ensure compliance and reduce or eliminate the possibility of deficiencies. Her experience in management of debris removal operations is unparalleled in the industry.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Sally	City of Robertsedale, AL	2020
Hurricane Laura	Louisiana DOT	2020
TX Floods	Lee & Llano Counties, TX	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Onslow County, North Carolina DOT	2018
Hurricane Maria	Puerto Rico, DTOP	2017
Hurricane Irma	Turnpike, Florida DOT	2017
Hurricane Hermine	Tallahassee, Florida DOT	2016
Louisiana Floods	Louisiana DOT	2016
Texas Floods	Hays Count, Texas DOT	2015
North Carolina Ice Storm	North Carolina DOT	2014
Bastrop Wildfire	Bastrop County, TX	2011
Hurricane Ike	Fort Bend County, TX	2008
Hurricane Dolly	Cities of Katy & Sugarland, TX	2008
Missouri Ice Storm	City of Republic, MO	2007
Hurricane Rita	San Augustine County, TX (USACE)	2005

Education/Certifications

- Bachelor of Arts- Communications, University of Memphis
- FEMA IS: 035, 037, 100, 101, 700, Debris Management Planning for State, Tribal, and Local Officials
- GHC TS 10: Debris Management & Monitoring RFPs

Drake Rowland
Vice President
Draker@tfrinc.com
601 Leander Drive
Leander, Texas 78641
M: (512) 569-4605

Introduction

Drake Rowland is the son of the owner Tipton Rowland. He has been working at TFR since he was in high school spending his summers assisting in any way possible. Drake has first-hand experience from the ground up with all aspects of TFR's work. From assisting our mechanics to running job sites Drake has seen it all. He also graduated from Texas A&M University in 2018 with his Bachelor's in Mechanical Engineering. Since then, he has worked full time at TFR as the Vice President. In this role he has performed client outreach, ensured TFR compliance with all regulations, and other roles to help TFR run smoothly and grow as a company. Drake has extensive knowledge on the industry and knows what it takes to get the job done efficiently and correctly.

Recent Notable Events & Projects

Event	Project	Year
Texas Floods	Kingsland, Llano Co., Lee Co., TXDOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018
Hurricane Harvey	Victoria, Nueces, and Harris Counties, TXDOT	2017
California Mudslide	San Bernardino, CA (USACE)	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	District 5, Florida DOT	2016
Louisiana Floods	District 03 & 61, Louisiana DOT	2016
Texas Floods	San Marcos & Wimberly, TX	2015

Education/Certifications

- Bachelor of Science-Mechanical Engineering, Texas A&M University
- FEMA IS: 005, 100, and 200.
- USACE: Construction Quality Management for Contractors, #784
- OSHA 40-Hour HAZWOPER Training
- CPR Certified

Scott Argiro
Chief Operating Officer

scott@tfrinc.com

601 Leander Drive
Leander, Texas 78641
M: (724) 263-5127

Introduction

Scott Argiro holds over 25 years of innovative, strategic leadership experience within the environmental/transportation industries, with demonstrated expertise building culture, efficient processes, and exceptional customer experience. Scott holds a BA from Penn State University, MA in Public Relations/Advertising from Duquesne University, and an MBA from Point Park University. He spent 10 years within the environmental waste industry where he led environmental divisions in Pennsylvania and Colorado with combined division revenue responsibility of over \$100M. Scott has served on several corporate operational focus groups tasked with developing operational service and safety standards. He is well versed in conducting OSHA/Focus 6 safety training programs as well as driving efficient operational processes.

Recent Notable Events & Projects

Event	Project	Year
Ice Storm	City of Norman, OK	2020
Ice Storm	City of Enid, OK	2020
Ice Storm	City of Blanchard	2020
Hurricane Laura	District 03, 05, 07, 08, 58, Louisiana DOT	2020
Hurricane Laura	Rapides Parish	2020
Hurricane Zeta	Dallas County, Alabama DOT	2020
Hurricane Zeta	Hancock County, MS	2020
Hurricane Sally	City of Robertsedale, AL	2020
Derecho	City of Cedar Rapids, IA	2020
Derecho	Iowa Department of Homeland Security	2020

Education/Certifications

- BA-Psychology, Penn State University
- MA-Public Relations/Advertising, Duquesne University
- MBA-Point Park University
- RCRA Hazardous Waste Certification – The Hazmat School 2016
- Target Account Selling (TAS)
- Sandler Sales Training Systems

Kevin Rolison
Operations Manager
Kevin@tfrinc.com
601 Leander Drive
Leander, Texas 78641
M: (512) 944-8766

Introduction

Mr. Rolison joined TFR Enterprises, Inc. in 2002 and immediately began taking a very hands-on approach in debris removal operations. He started as a grapple truck operator and is now a seasoned Operations Manager. He has deployed to more than 80 emergency debris removal projects for federal, state, and local government entities. Before joining TFR, Kevin had 10 years of heavy equipment and commercial truck driving experience. In 2004, Mr. Rolison served as project manager on various projects resulting from Hurricanes Charley, Frances, Jeanne, and Ivan in the state of Florida. In 2005 after Hurricane Katrina, Kevin deployed to Louisiana and worked as a Project Manager for Belle Chase Military Base. In 2006, he deployed immediately to Texas after Hurricane Rita where he continued as a Project Manager, working simultaneously in 6 counties. His strong verbal and written communication skills, leadership skills, experience and diplomacy quickly promoted him to project Operations Manager. Mr. Rolison's tenure enables him to easily estimate cubic yardage as a historically accurate level, create an operational plan and efficiently execute it for a successful response to complex and diverse debris removal projects caused by natural and manmade disasters.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Laura	Louisiana DOT	2020
Maintenance Contract	Montague County, TXDOT	2020
Hurricane Isaias	City of Corpus Christi, TX	2020
Hurricane Dorian	Beaufort, NC	2019
Hurricane Florence	Duplin, Onslow, Pender, Sampson (NCDOT)	2018
Hurricane Irma	Florida DOT, District 5	2017
Hurricane Harvey	Victoria, TXDOT	2017
Hurricane Matthew	City of Port St. Lucie, FL	2016
Louisiana Floods	Louisiana DOT	2016
Texas Floods	Fort Bend County, TX	2015
Colorado Floods	Larimer County, CO	2014
Arkansas Ice Storm	Saline County, AR	2013
Hurricane Sandy	State of New Jersey	2012
Bastrop Wildfire	Bastrop County, TX	2011

Education/Certifications

- FEMA IS: 020, 035, 230, 632, 633
- DOT: 101 Safety Compliance Training, Supervisor Training
- FLDOT: Maintenance of Traffic (MOT) Advanced Course
- USACE: 30 Hour Construction Safety
- Texas: Registered Flagger
- Level 1 Antiterrorism Awareness Training
- Project Management Workshop
- 60/60 DOT Supervisor Training

Melvin Utterback
Project Manager
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M: (606) 776-9782

Introduction

Melvin Utterback became an integral part of the TFR Team in 2004 when he came on board to assist in the clean-up efforts following Hurricane Ivan. TFR was called upon for immediate support in debris removal and hazardous tree trimming at the Naval Air Station (NAS) Pensacola. Mel proved to be a capable self-loading grapple truck operator, as well as an excellent equipment operator with effective leadership skills. With the specialized skills and team-work attitude that Mel possesses, he earned swift promotion to Project Manager for TFR. After Katrina hit Mississippi-Louisiana coast in 2005, Mel was called to the lead at Gulfport Navy Base and Belle Chase Naval Air station in New Orleans. Conditions at the bases were extremely primitive, Mel and his team slept on the ground for 6 weeks while building a man cap out of a golf course for the military and Seabees. Because of his accurate documentation, strict adherence to Job Safety Analysis and Zero Defects, Mel is TFR's go-to Senior Project Manager for Federal Contracts and Military installations. Mr. Utterback has the ability to successfully lead debris management crews in all operations; debris hauling, ROW emergency push, hazardous tree work, large and multiple debris site management and grinding operations to load and haul out and final disposal. Mel has successfully managed emergency debris projects for TFR over 16 years and has zero recordable injuries throughout his tenure with the company. Mr. Utterback's effective communication skills and experience with critical logistics planning continues to earn him excellent project evaluations from Emergency Debris Management contracts managed under his direction.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	Dallas County, ALDOT	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Carteret, Craven, Jones, Pamlico NCDOT	2019
Hurricane Dorian	Town of Beaufort, NC	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Cherry Point Marine Air Base, NC	2018
Hurricane Florence	Camp Lejeune US Marine Air Base, NC	2018
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	District 5, FLDOT	2016
Severe Ice Storm	City of Tulsa, OK	2007
Hurricane Katrina	Gulfport, MS Naval Base	2005
Hurricane Katrina	New Orleans, LA Belle Chase	2005
Hurricane Ivan	Pensacola, FL Navy Base	2004

Rigoberto Mejia
Operations Planner / Project Manager

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601 Leander Drive
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M: (512) 779-7722

Introduction

Mr. Mejia joined TFR Enterprises, Inc., in 2008 after Hurricane Ike made landfall in Texas. Rigo's on-site experience since joining TFR includes emergency debris operations responding to hurricanes, ice storms, floods, fires, tornados, and mudslides. With experience working in all phases of debris management such as hauling, grinding, equipment operations, tree trimming and removal, water way debris removal, site set-up (permitting) and restoration, equipment repairs, managing personnel and subcontractors and more. Well versed in field and site operations, he has become a veteran operations planner. Rigo worked with USACE on LA Division Basin and Channel Debris Removal after the mudslides in 2017. Rigo attends pre-event readiness meetings with clients annually and assists with creation of debris management plans as needed. When TFR is not on an active project, Rigo spends his time at Austin headquarters taking inventory and assessing equipment needs. He schedules maintenance and repairs, orders necessary inventory of critical stock parts so that equipment can be immediately repaired to avoid downtime during a debris recovery project. He keeps an open communication with subcontractors to retain critical relationships even while no contracts are active. He has responded to more than 28 federally declared disasters and has a vast knowledge of debris removal operations, equipment, and FEMA guidelines.

Recent Notable Events & Projects

Event	Project	Year
Derecho	City of Cedar Rapids, IA	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Beaufort, NC	2020
TX Floods	Kingsland, TXDOT	2018
California Mudslide	Santa Barbara, CA (USACE)	2018
Hurricane Maria	Puerto Rico DTOP	2017
Hurricane Irma	Miami-Dade County Parks & Recreation, FL	2017
Hurricane Irma	City of Homestead, FL	2017
Hurricane Matthew	City of Port St. Lucie, FL	2016
Hurricane Matthew	District 2, FLDOT	2016
TX Floods	Fort Bend County, TX	2016
Oklahoma Ice Storm	City of Edmond, OK	2015
TX Floods	Hays County, San Marcos, Wimberley, TX	2015
Tennessee Ice Storm	Overton County, TN	2015
Oklahoma Ice Storm	City of Norman, OK	2013
South Dakota Ice Storm	City of Sioux Falls, SD	2013

Education/Certifications

- FEMA IS: 021, 035, 101
- FLDOT: Maintenance of Traffic (MOT) Advanced Course
- OSHA: Occupations Safety and Health in Construction
- USACE: Construction Quality Management for Contractors #784

Steven Vinyard
Project Manager
Steven@tfrinc.com
601 Leander Drive
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M: (254) 396-2995

Introduction

Steven Vinyard joined TFR Enterprises, Inc. in June of 2015 as a field supervisor and his enthusiasm for quality and efficiency quickly led him into the role of Project Manager for emergency debris management. Mr. Vinyard has more than 20 years of hands-on experience with all types of heavy equipment, specialized machinery, and commercial trucks. His experience in operating, repair, and maintenance of all types of equipment is invaluable in managing daily operations of emergency debris removal projects. Steven's positive attitude, willingness to help others and clear communication skills naturally leads others to reach maximum potential in safety, production, and quality. Mr. Vinyard has participated in successful management of more than 30 contract task orders responding to a variety of natural disasters such as hurricanes, floods, tornados, and straight-line winds. Mr. Vinyard's experience has allowed him to become proficient in FEMA guidelines on eligibility for right of way debris removal, hazardous leaners and hangers, stumps, right of entry requirements for private property debris removal and water way debris removal, exceptions for gated community access as well as locating, permitting, setting up and site remediation for temporary debris management sites.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Carteret, Craven, Jones & Pamlico Counties, NCDOT	2020
Hurricane Michael	Donaldsonville, GA	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC Military Bases	2018
Texas Floods	Lee County, Texas DOT	2018
Hurricane Irma	Florida Turnpike, Florida DOT	2017
Hurricane Irma	City of Homestead, FL	2017
Hurricane Harvey	City of Port Aransas, TX	2017
Hurricane Harvey	Harris County, Victoria & Port Lavaca, TXDOT	2017
Hurricane Matthew	City of Raleigh, NC	2016
Hurricane Matthew	City of Port St. Lucie, FL	2016
Hurricane Matthew	District 5, Florida DOT	2016

Education/Certifications

- FEMA IS: 035, 037, 317, 321
- FLDOT: Temporary Traffic Control (TTC) Advanced Course
- USACE: Construction Quality Management for Contractors #784
- Level 1 Antiterrorism Awareness Training
- CPR Certified

Tate Wilson
Environmental Health & Safety Manager

Tate@tfrinc.com
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Introduction

Tate Wilson joined TFR Enterprises, Inc. in July of 2019 as Project Manager/Environmental Health and Safety Manager. He brings with him a fresh set of eyes in our company and industry. His experience comes from many years of heavy construction and clearing work. He is an expert at all levels of the clearing process: trimming, cutting, grinding, loading, hauling, and grading. Having worked on high profile projects for companies such as Exxon, Shell, and BP, Mr. Wilson has experience in completing large scale projects. Mr. Wilson has extensive health and safety knowledge as well, providing our crews with added security to ensure that everyone returns home the same way they arrived.

Recent Notable Events & Projects

Event	Project	Year
Severe Storms	Kingsland, Texas DOT	2021
Ice Storm	City of Enid, OK	2020
Ice Storm	City of Norman, OK	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Isaias	City of Corpus Christi, TX	2020
Severe Storms	City of Norman, OK	2020
Hurricane Dorian	Beaufort Count, NC	2019
Hurricane Dorian	Duplin, Onslow, Pender, Sampson Counties, NCDOT	2019
Hurricane Harvey	City of Ingleside, TX	2019
Tropical Storm Imelda	City of Beaumont, TX	2019

Education/Certifications

- FEMA IS: 029, 061, 100, 101, 200, 201, 271, 632, 700, 703, 706, 727, 800, 1013, 2200
- OSHA: Occupations Safety & Health in Construction
- CHST: Construction Health & Safety Technician -Board of Certified Safety Professionals
- CPR Certified

Juan (Mike) Mejia
Service Manager, Lead Mechanic
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M: (512) 944-4327

Introduction

Mike Mejia joined TFR Enterprises, Inc in 2008 after Hurricane Ike made landfall in Texas. Mr. Mejia has 12 years of experience performing equipment repairs and maintenance. The specialized fleet owned by TFR requires Mike to have an in-depth knowledge of every type of equipment from Self-Loading Knuckleboom trucks to Diamond Z 1463 Tub Grinders. Mike can design and fabricate any part for any machine in our fleet during emergency debris operations, ensuring minimal to no down time. Mike leads the maintenance crews both on-site during disaster response and in house at the TFR Headquarters where the fleet is maintained and repaired when not responding to disasters. Mike also orders all inventory of critical replacement parts for key components as well as shop supplies and specialty tools. He also sets the priorities and schedules of equipment repairs and maintenance for all in house mechanics. Mike oversees safety and housekeeping in the TFR shop and has successfully managed zero injuries or incidents in the last 5 years.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	Hancock County, MS	2020
Hurricane Laura	City of Beaumont, TX	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Sampson County, North Carolina DOT	2019
Hurricane Florence	Columbus County, NC	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., Texas DOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Harvey	Port Aransas, TX	2017
Hurricane Harvey	Victoria, Nueces, and Harris Counties, Texas DOT	2017
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	Port St. Lucie, FL	2016
Hurricane Matthew	District 5, Florida DOT	2016
Louisiana Floods	District 03 & 61, Louisiana DOT	2016
Texas Floods	San Marcos & Wimberly, TX	2015
Texas Floods	University of Texas – Wimberly	2015
Severe Ice Storm	City of Norman, OK	2014
Severe Storms & Flooding	Larimer County, CO	2013
Severe Storms & Flooding	Weld County, CO	2013
Severe Storms & Flooding	Longmont, CO	2013
Severe Storms & Flooding	Larimer County, CO	2013
Tornado	Oklahoma City, OK	2013
Tornado	Cleveland County, OK	2013
Wildfire	Bastrop County, TX	2011

Roger Barfield
Safety & Health Manager

roger@tfrinc.com

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M: (407) 868-0568

Mr. Barfield joined TFR Enterprises, Inc., in 2016 following a successful employ for a Heavy Highway Construction Firm out of Texas. As a safety manager in civil construction Roger gained valuable knowledge in all aspects of Occupational Health and Safety and Project Supervision. Roger was specifically tasked with implementing road detours, road closures, bridge closures, high traffic maintenance and direction/diversion of traffic. This experience makes him the TFR expert on ROW safety. Mr. Barfield recruits, trains, and manages all maintenance of traffic crews for TFR Department of Transportation jobs nationwide as well as flaggers on city and county projects. Roger spent several months in deteriorated conditions in Puerto Rico in response to Hurricane Maria devastating the island. He was the safety manager for debris operations for the entire eastern quadrant of the island. His supervision led to a successful zero injury and zero incident record for that project. Roger has also served as administrator and project supervisor on 4 military bases. His position on other storm recovery contracts includes quality assurance, safety, traffic maintenance and project superintendent.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Laura	Louisiana DOT	2020
Maintenance Contract	Montague County, Texas DOT	2020
Hurricane Dorian	Pamlico, Carteret, Craven, and Jones, NCDOT	2019
Hurricane Dorian	Parris Island, SC	2019
Hurricane Dorian	Beaufort County, NC	2019
Hurricane Dorian	Pender County, NC	2019
ROW Trimming	Marshall County, Texas DOT	2019
ROW Debris Removal	Bastrop County, TX	2019
Hurricane Michael	Donaldsonville, GA	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune, Cherry Point, NC	2018
Hurricane Florence	Brunswick, Duplin, and Onslow Counties, NCDOT	2018
Hurricane Florence	Pender, Columbus, and Sampson Counties, NCDOT	2018
Hurricane Harvey	Victoria, Nueces, and Harris Counties, Texas DOT	2017
Hurricane Maria	Puerto Rico DTOP	2017
Hurricane Irma	St. John County, FL	2017
Hurricane Irma	District 2, Florida DOT	2017
Hurricane Irma	Turnpike, Florida DOT	2017
Hurricane Matthew	District 5, Florida DOT	2016
Hurricane Hermine	District 3, Florida DOT	2016

Education/Certifications

- Florida Department of Transportation, Approved Temporary Traffic Control (TTC) Advanced Course
- FEMA IS: 010, 011, 035, 100, 660, 700

Sharon Lyell
Program & Quality Control Manager

Sharon@tfrinc.com

601 Leander Drive
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M: (512) 576-3000

Introduction

Sharon Lyell has 25 years of experience in quality control and project management. Mrs. Lyell's role as TFR's Quality Control Officer and Program Manager is fully committed to assuring contract compliance. She has overseen field operations during TFR's contract performance, subcontractor conformity and project reimbursement documentation for FEMA funding for 14 years. She builds and maintains excellent working relationships with hundreds of qualified debris hauling and hazardous tree removal subcontractors nationwide. Sharon has the authority to stop work for quality issues &/or non-compliance. Formerly a team member of the Quality Control Department at Emerson Process Controls for 12 years, she has extensive training and experience in quality control, assurance, zero defects and process improvements. This experience has proven invaluable in assuring full compliance with Public Assistance Program and Policies throughout Emergency Debris Removal Contract performance. Sharon continually reviews FEMA policies and stays abreast of changes to procedures to ensure 100% funding for applicants.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Beta	City of Beaumont, TX	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Beaufort County, NC	2019
Hurricane Dorian	Duplin, Onslow, Pender, Sampson Counties, NCDOT	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., Texas DOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018
Hurricane Harvey	Port Aransas, TX	2017
Hurricane Harvey	Victoria, Nueces, and Harris Counties, Texas DOT	2017
California Mudslide	San Bernardino, CA (USACE)	2017
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Maria	Puerto Rico DTOP	2017
Hurricane Matthew	Port St. Lucie, FL	2016
Hurricane Matthew	District 5, Florida DOT	2016

Education/Certifications

- FEMA IS:037, Debris Management Planning for State, Tribal & Local Officials
- FEMA IS:037.19 Managerial Health & Safety
- USACE: Construction Quality Management for Contractors #784
- DOT: Required Safety Management Controls & Federal Motor Carrier Safety Admin Compliance
- Joint Chiefs of Staff - Level 1 Antiterrorism Awareness Training
- Project Management Workshop
- CPR Certified

Tiffany Jean
Senior Contract Administrator

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M: (512) 565-0710

Introduction

Tiffany Jean joined TFR Enterprises, Inc after graduating from Texas A&M University in 2007. She has more than 12 years of Contract Management experience where her attention to detail and responsiveness is extraordinary and her value within the organization is unparalleled. Mrs. Jean handles all contract documentation, all city, county, and state registrations throughout the United States. Tiffany ensures field documentation on debris removal projects follows contract requirements and the Quality Control Plan for FEMA reimbursement. She stays abreast of FEMA changes in policy while maintaining excellent ongoing relationships with all TFR's clients. This experience has proven invaluable in complying with federal regulations required by Emergency Debris Removal contract performance and documentation to receive FEMA

Recent Notable Events & Projects

Event	Project	Year
Hurricane Zeta	Hancock County, MS	2020
Ice Storm	City of Norman, OK	2020
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Beaufort County, NC	2019
Hurricane Dorian	Duplin, Onslow, Pender, Sampson Counties, NCDOT	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., TXDOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018
Hurricane Harvey	Port Aransas, TX	2017
Hurricane Harvey	Victoria, Nueces, and Harris Counties, Texas DOT	2017
California Mudslide	San Bernardino, CA (USACE)	2017
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Maria	Puerto Rico DTOP	2017
Hurricane Matthew	Port St. Lucie, FL	2016
Hurricane Matthew	District 5, Florida DOT	2016
Louisiana Floods	District 03 & 61, Louisiana DOT	2016

Education/Certifications

- Bachelor of Arts- History, Texas A&M University
- FEMA IS: 001, 005, 035, 100, 200, 800, 906, 907, 909
- USACE: Construction Quality Management for Contractors, #784
- Project Management Workshop
- DOT Compliance Workshops: Audit Survival, Driver Qualification Files, Hours of Service, Maintenance Management, Accident Reporting, Supervisor Drug and Alcohol
- GHC TS 10: Debris Management
- CPR Certified

Teresa Tangorra
Contract Administrator
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M: (512) 577-1498

Introduction

Teresa Tangorra joined TFR Enterprises, Inc. in November 2019. After spending more than 20 years in the insurance industry, Mrs. Tangorra has extensive experience with natural disasters and their aftermath. She has joined the Contract Administration Department with decades of experience working with contracts and policies and an eye for detail. Teresa does research and development of RFP's and handles contract documentation for city, county, and state registrations throughout the United States. She stays updated on FEMA changes in policy and regulations required by Emergency Debris Removal contracts.

Notable Events & Projects

Event	Project	Year
Ice Storm	City of Blanchard, OK	2020
Ice Storm	City of Norman, OK	2020
Ice Storm	City of Enid, OK	2020
Hurricane Zeta	Alabama DOT	2020
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Beta	City of Beaumont, TX	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Laura	Rapides Parish, LA	2020
Hurricane Laura	City of Ruston, LA	2020
Severe Storms	City of Beaumont, TX	2020
Central Texas Floods		2018
Hurricane Harvey		2017
East Texas Floods		2016
Central Texas Floods & Tornadoes		2015
Travis County Flash Floods		2014
Bastrop Wildfire		2011
Central Texas Floods		2010
Hurricane Ike		2008
Austin Hailstorm		2008
San Marcos Hailstorm		2006
Hurricane Rita		2005
Central Texas Floods		1998

Education/Certifications

- FEMA IS: 021, 029, 035, 100, 101, 200, 201, 271, 632, 633, 1000
- CPR Certified

Sally Wallace
Human Resources/Accounts Payable
sally@tfrinc.com
601 Leander Drive
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M: (512) 931-9031

Introduction

Sally Wallace joined TFR Enterprises, Inc. in February of 2018. She has over 20 years of experience in Accounting, HR, Payroll serving as both a Full Charge Bookkeeper and Office Manager. She has experience in certified payroll for multiple jobs and has effectively handled an increase in employee count from 18 employees to 90 employees in less than two weeks when disasters strike. Sally also participates in continuing education classes to remain in compliance with DOT regulations for onboarding of CDL drivers and assists our fleet department and project management to ensure employee training and documentation of training is current.

Notable Events & Projects

Event	Project	Year
Hurricane Zeta	Hancock County, MS	2020
Ice Storm	City of Norman, OK	2020
Hurricane Zeta	Dallas County, Alabama DOT	2020
Hurricane Beta	City of Beaumont, TX	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Harvey	City of Ingleside, TX	2019
Tropical Storm Imelda	City of Beaumont, TX	2019
Hurricane Dorian	Beaufort County, NC	2019
Hurricane Dorian	Duplin, Onslow, Pender, Sampson Counties, NCDOT	2019
ROW Trimming	Marshall, Texas DOT	2019
ROW Debris Removal	Bastrop, TX	2019
Hurricane Michael	Donaldsonville, TX	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., Texas DOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018

Education/Certifications

- Bachelor of Management, University of Phoenix
- Mastering QuickBooks, Level 1
- CPR Certified


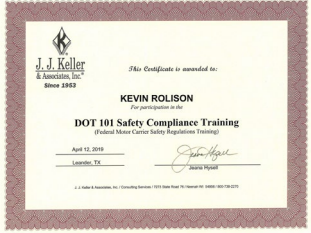






<p align="center">IS-0001 Emergency Manager</p>	<p align="center">IS-0005 Introduction to Hazardous Materials</p>
<p align="center">Tiffany Jean</p>	<p align="center">Tiffany Jean, Drake Rowland</p>
<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-0001.a Emergency Manager: An Orientation to the Position</p> <p align="center"><small>Issued this 15th Day of December, 2015</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>06 FACET CEU</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-0005.a An Introduction to Hazardous Materials</p> <p align="center"><small>Issued this 15th Day of August, 2015</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>10 FACET CEU</small></p>
<p align="center">IS-00010 Animals in Disasters: Awareness and Preparedness</p>	<p align="center">IS-00011 Animals in Disasters: Community Planning</p>
<p align="center">Roger Barfield</p>	<p align="center">Roger Barfield</p>
<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">ROGER B BARFIELD has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00010.a Animals in Disasters: Awareness and Preparedness</p> <p align="center"><small>Issued this 10th Day of March, 2019</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>04 FACET CEU</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">ROGER B BARFIELD has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00011.a Animals in Disasters: Community Planning</p> <p align="center"><small>Issued this 10th Day of March, 2019</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>04 FACET CEU</small></p>
<p align="center">IS-00020 Diversity Awareness</p>	<p align="center">IS-00021 Civil Rights & FEMA Disaster Assistance</p>
<p align="center">Kevin Rolison</p>	<p align="center">Rigoberto Mejia, Teresa Tangorra</p>
<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">KEVIN E ROLISON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00020.16 Diversity Awareness Course 2016</p> <p align="center"><small>Issued this 9th Day of May, 2016</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>01 FACET CEU</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">RIGOBERTO MEJIA JR. has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00021.19 Civil Rights and FEMA Disaster Assistance 2019</p> <p align="center"><small>Issued this 2nd Day of June, 2019</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>01 FACET CEU</small></p>
<p align="center">IS-00029 Public Information Officer Awareness</p>	<p align="center">IS-00035 FEMA Safety Orientation</p>
<p align="center">Tate Wilson, Teresa Tangorra</p>	<p align="center">Tiffany Jean, Julie Rowland, Steven Vinyard, Rigoberto Mejia, Kevin Rolison, Teresa Tangorra, Roger Barfield</p>
<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">TATE W WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00029.a Public Information Officer Awareness</p> <p align="center"><small>Issued this 8th Day of August, 2019</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>07 FACET CEU</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">FEMA</p> <p align="center">This Certificate of Achievement is to acknowledge that</p> <p align="center">TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00035.45 FEMA Safety Orientation 2015</p> <p align="center"><small>Issued this 23rd Day of December, 2015</small></p>  <p align="center"><small>Michael J. Sheen Deputy Superintendent Emergency Management Institute</small></p> <p><small>03 FACET CEU</small></p>

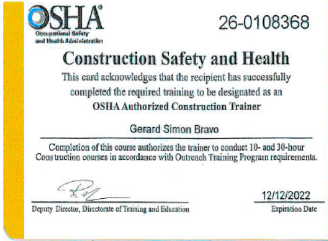



<p>IS-00037 Managerial Safety & Health</p>	<p>IS-00061 The Homeland Security Geospatial Concept of Operations In-Depth</p>
<p>Sharon Lyell, Julie Rowland, Steven Vinyard, Rigoberto Mejia, Roger Barfield</p>	<p>Tate Wilson</p>
<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that SHARON LYELL has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00037.19 Managerial Safety and Health Issued this 23rd Day of May, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>	<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00061.6 The Homeland Security Geospatial Concept-of-Operations (GeoCOPS) In Depth Issued this 16th Day of August, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>
<p>IS-00100 Introduction to Incident Command System</p>	<p>IS- 00101,2 Preparing for Federal Disaster Operations: FEMA</p>
<p>Tiffany Jean, Drake Rowland, Julie Rowland, Tate Wilson, Teresa Tangorra, Roger Barfield</p>	<p>Julie Rowland, Tate Wilson, Rigoberto Mejia, Teresa Tangorra</p>
<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00100.3 Introduction to Incident Command System ICS-100 Issued this 20th Day of February, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute</p>	<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that RIGOBERTO MEJIA JR. has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00101.6 Preparing for Federal Disaster Operations: FEMA Issued this 2nd Day of June, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>
<p>IS-00200 ICS for Single Resources & Initial Action Incident</p>	<p>IS-00201 Forms Used for the Development of the Incident Action Plan</p>
<p>Tiffany Jean, Drake Rowland, Tate Wilson, Teresa Tangorra</p>	<p>Tate Wilson, Teresa Tangorra</p>
<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00200.3 ICS for Single Resources and Initial Action Incident, ICS-200 Issued this 16th Day of March, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute</p>	<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00201.6 Forms Used for the Development of the Incident Action Plan Issued this 16th Day of August, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>
<p>IS-00230 Fundamentals of Emergency Management</p>	<p>IS-00271 Anticipating Hazardous Weather & Community Risk</p>
<p>Kevin Rolison</p>	<p>Tate Wilson, Teresa Tangorra</p>
<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that KEVIN E ROLISON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00230.6 Fundamentals of Emergency Management Issued this 2nd Day of June, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>	<p>Emergency Management Institute FEMA This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: IS-00271.6 Anticipating Hazardous Weather and Community Risk 2nd Edition Issued this 19th Day of August, 2019 Michael J. Stearn Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</p>

<p align="center">IS-00317 Introduction to CERT</p>	<p align="center">IS-00321 Hurricane Mitigation Basics for Mitigation Staff</p>
<p align="center">Steven Vinyard</p>	<p align="center">Steven Vinyard</p>
<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that STEVEN M VINYARD has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00317 Introduction to CERT</p> <p align="center">Issued this 29th Day of May, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that STEVEN M VINYARD has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00321 Hurricane Mitigation Basics for Mitigation Staff</p> <p align="center">Issued this 29th Day of May, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>
<p align="center">IS-00632 Introduction to Debris Operations</p>	<p align="center">IS-00633 Debris Management Plan Development</p>
<p align="center">Kevin Rolison, Tate Wilson, Teresa Tangorra, Eric Gebhardt</p>	<p align="center">Kevin Rolison, Teresa Tangorra</p>
<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that KEVIN E ROLISON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00632.a Introduction to Debris Operations</p> <p align="center">Issued this 29th Day of May, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that KEVIN E ROLISON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00633 Debris Management Plan Development</p> <p align="center">Issued this 29th Day of May, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>
<p align="center">IS-00660 Introduction to Public-Private Partnerships</p>	<p align="center">IS-00700 An Introduction to the National Response Partners Incident Management System</p>
<p align="center">Roger Barfield</p>	<p align="center">Julie Rowland, Tate Wilson, Roger Barfield</p>
<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that ROGER B BARFIELD has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00660 Introduction to Public-Private Partnerships</p> <p align="center">Issued this 31st Day of March, 2020</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that JULIE A ROWLAND has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00700.b An Introduction to the National Incident Management System</p> <p align="center">Issued this 31st Day of March, 2020</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>
<p align="center">IS-00703 NIMS Resource Management</p>	<p align="center">IS-00706 NIMS Intrastate Mutual Aid as an Introduction</p>
<p align="center">Tate Wilson</p>	<p align="center">Tate Wilson</p>
<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that TATE W WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00703.a NIMS Resource Management</p> <p align="center">Issued this 9th Day of August, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>	<p align="center">Emergency Management Institute</p>  <p align="center">This Certificate of Achievement is to acknowledge that TATE W WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p align="center">IS-00706 NIMS Intrastate Mutual Aid as an Introduction</p> <p align="center">Issued this 9th Day of August, 2019</p>  <p align="center"><small>Michael J. Shure Deputy Superintendent Emergency Management Institute Federal Emergency Management Agency</small></p>

<p>IS-00727 Floodplain Management & Protection of Woodlands</p>	<p>IS-00800 National Response Framework, An Introduction</p>
<p>Tate Wilson</p>	<p>Tiffany Jean, Tate Wilson</p>
<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-00727 Floodplain Management and Protection of Wetlands</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 19th Day of August, 2019</small></p>	<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-00800 National Response Framework, An Introduction</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 28th Day of March, 2017</small></p>
<p>IS-00906 Basic Workplace Security Awareness</p>	<p>IS-00907 Active Shooter: What You Can Do</p>
<p>Tiffany Jean</p>	<p>Tiffany Jean</p>
<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-00906 Basic Workplace Security Awareness</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 25th Day of January, 2017</small></p>	<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-00907 Active Shooter: What You Can Do</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 15th Day of January, 2017</small></p>
<p>IS-00909 Community Preparedness</p>	<p>IS-01000 Public Assistance Program and Eligibility</p>
<p>Tiffany Jean</p>	<p>Teresa Tangorra</p>
<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TIFFANY J WILKES has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-00909 Community Preparedness Implementing Simple Activities for Everyone</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 10th Day of December, 2015</small></p>	<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TERESA TANGORRA has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-01000 Public Assistance Program and Eligibility</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 19th Day of December, 2019</small></p>
<p>IS-01013 Costing – Estimates & the Cost Estimating Format</p>	<p>IS-02200 Basic Emergency Operations Center Functions</p>
<p>Tate Wilson</p>	<p>Tate Wilson</p>
<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-01013 Costing- Estimates and the Cost Estimating Format</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 19th Day of August, 2019</small></p>	<p>Emergency Management Institute</p>  <p>This Certificate of Achievement is to acknowledge that TATE WILSON has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p> <p>IS-02200 Basic Emergency Operations Center Functions</p> <p><i>Michael J. Stearns</i> Deputy Commissioner Emergency Management Institute Federal Emergency Management Agency</p> <p><small>Issued this 9th Day of August, 2019</small></p>

Debris Management Planning for State, Tribal & Local Officials	DOT Compliance: Overview and Audit Survival
Sharon Lyell, Julie Rowland	Tiffany Jean
	
DOT Compliance: Driver Qualification File Workshop	DOT Compliance: Supervisor Drug and Alcohol Training
Tiffany Jean	Tiffany Jean
	
DOT Compliance: Maintenance Management Workshop	DOT Compliance: Accident Reporting, Countermeasures, and Investigation Train the Trainer Workshop
Tiffany Jean	Tiffany Jean
	
DOT Compliance: Hours of Service Workshop	Development of DOT: Required Safety Management Controls and Federal Motor Carrier Safety Administration Compliance
Tiffany Jean	Sharon Lyell
	

<p align="center">Bill Judge 60/60 DOT Supervisor Training</p>	<p align="center">DOT 101 Safety Compliance Training</p>
<p align="center">Kevin Rolison</p>	<p align="center">Kevin Rolison</p>
	
<p align="center">FLDOT: Maintenance of Traffic (MOT) Advanced Course</p>	<p align="center">FLDOT: Temporary Traffic Control (TTC) Advanced Course</p>
<p align="center">Rigoberto Mejia, Kevin Rolison</p>	<p align="center">Roger Barfield, Steven Vinyard</p>
	
<p align="center">Governor's Hurricane Conference: TS10. Debris Management</p>	<p align="center">Governor's Hurricane Conference: TS12. Evaluating Debris Management and Monitoring RFP's</p>
<p align="center">Tiffany Jean</p>	<p align="center">Julie Rowland</p>
	
<p align="center">Level 1 Antiterrorism Awareness Training</p>	<p align="center">OSHA – HAZWOPER</p>
<p align="center">Sharon Lyell, Rigoberto Mejia, Kevin Rolison, Steven Vinyard</p>	<p align="center">Drake Rowland</p>
	

<p align="center">OSHA - Occupations Safety and Health in Construction</p>	<p align="center">OSHA - Construction Safety and Health</p>
<p align="center">Rigoberto Mejia, Tate Wilson</p>	<p align="center">Gerard Bravo</p>
	
<p align="center">OSHA - #502 Update for Construction Industry Outreach Trainers</p>	<p align="center">OSHA - #500 Trainer Course in OSHA Standards for the Construction Industry</p>
<p align="center">Gerard Bravo</p>	<p align="center">Gerard Bravo</p>
	
<p align="center">OSHA - #510 Occupational Safety and Health Standards for the Construction Industry</p>	<p align="center">Registered Flagger – Texas</p>
<p align="center">Gerard Bravo</p>	<p align="center">Kevin Rolison</p>
	
<p align="center">Project Management Workshop</p>	<p align="center">USACE: Construction Quality Management for Contractors- #784</p>
<p align="center">Tiffany Jean, Sharon Lyell, Kevin Rolison</p>	<p align="center">Tiffany Jean, Sharon Lyell, Rigoberto Mejia, Drake Rowland, Steven Vinyard</p>
	

<p align="center">USACE: Construction Safety</p>	<p align="center">Texas Mutual Insurance: Award of Safety Excellence 2019</p>																				
<p align="center">Kevin Rolison</p>	<p align="center">TFR Enterprises, Inc.</p>																				
 <p align="center">  CERTIFICATE <small>UNITED STATES OF AMERICA</small> This is to certify that KEVIN ROLISON has completed the Corps of Engineers Training Course USACE 30 HR CONSTRUCTION SAFETY </p>	 <p align="center"> Award of SAFETY EXCELLENCE 2019 TFR ENTERPRISES, INC. Texas Mutual Insurance Company applauds TFR ENTERPRISES, INC. for its commitment to workplace safety. Thank you for sharing our vision of a safer workplace.  Richard Garguilo <small>President & CEO</small>  </p>																				
<p align="center">Construction Health and Safety Technician</p>	<p align="center">American Trauma Event Management - CPR, AED & First Aid Training</p>																				
<p align="center">Tate Wilson</p>	<p align="center"> Sharon Lyell, Teresa Tangorra, Tiffany Jean, Steven Vinyard, Arturo Campos, Tate Wilson, Sally Wallace, Drake Rowland </p>																				
 <p align="center"> Board of Certified Safety Professionals  <small>Upon the recommendation of the Board of Certified Safety Professionals, by virtue of the authority vested in it, has conferred on</small> Tate Wilson <small>the credential of</small> Construction Health and Safety Technician <small>and has granted the title as evidence of meeting the qualifications and passing the required examination so long as this credential is not suspended or revoked and is renewed annually and meets all identification requirements.</small> <small>The holder and is the official documentation of certification.</small>  </p>	 <p align="center"> AMERICAN TRAUMA EVENT MANAGEMENT This certifies that <i>Tiffany Jean</i> Has successfully completed the training requirements consistent with the most current AHA ECC guidelines for: <table border="0"> <tr> <td>CPR</td> <td>YES</td> <td>NO</td> <td>YES</td> <td>NO</td> </tr> <tr> <td>Adult CPR</td> <td><input checked="" type="checkbox"/></td> <td><input type="checkbox"/></td> <td>Standard First Aid</td> <td><input checked="" type="checkbox"/></td> </tr> <tr> <td>Child CPR</td> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> <td>Essential First Aid</td> <td><input type="checkbox"/></td> </tr> <tr> <td>AED</td> <td><input checked="" type="checkbox"/></td> <td><input type="checkbox"/></td> <td>AED</td> <td><input checked="" type="checkbox"/></td> </tr> </table> MAR 17 2020 MAR 17 2022 <small>Date Completed</small> <small>Expiration Date</small> </p>	CPR	YES	NO	YES	NO	Adult CPR	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Standard First Aid	<input checked="" type="checkbox"/>	Child CPR	<input type="checkbox"/>	<input type="checkbox"/>	Essential First Aid	<input type="checkbox"/>	AED	<input checked="" type="checkbox"/>	<input type="checkbox"/>	AED	<input checked="" type="checkbox"/>
CPR	YES	NO	YES	NO																	
Adult CPR	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Standard First Aid	<input checked="" type="checkbox"/>																	
Child CPR	<input type="checkbox"/>	<input type="checkbox"/>	Essential First Aid	<input type="checkbox"/>																	
AED	<input checked="" type="checkbox"/>	<input type="checkbox"/>	AED	<input checked="" type="checkbox"/>																	

Financial Stability

Since the company's incorporation in 1989, TFR has completed over 350+ federally funded debris removal contracts in its 32-year history. From a dedicated owner to experienced staff, TFR offers not only the knowledge to perform any size job, but also the financial flexibility to complete multiple large-scale projects simultaneously. This was exemplified during the 2017 Hurricane season in which TFR performed 26 concurrent projects stemming from Texas, California, Florida, and Puerto Rico, in excess of \$ 78,000,000. With such large-scale performance across an enormous geographical area, a company must retain the financial flexibility and strength to pay subcontractors, suppliers and employees on time, every week.

“TFR Enterprises Inc. as well as the principle’s Tipton and Julie Rowland, have been an excellent customer of the bank for over 15 years. Currently, TFR Enterprises Inc. has a \$4,250,000.00 Revolving Line of Credit that is unfunded, and they keep considerable deposits with Prosperity Bank. The Rowland’s have always performed as agreed and are a pleasure to work with.” ~ Travis Freeman, Prosperity Bank Regional President

For additional information on TFR's financial capabilities, please feel free to contact Brock Baldwin or Travis Freeman. Contact information is listed for your convenience and audited financial statements are available upon request.

Financial Stability Overview

- ☑ Bonding capacity \$100,000,000.00
- ☑ Line-of-credit to fund multiple projects in multiple locations
- ☑ Completed every project it was tasked to execute and has never been terminated for default
- ☑ Never filed for bankruptcy and has never been involved in any liens or litigation involving financial performance or subcontractor non-payment

Contact Information

Banking:

Prosperity Bank
Travis Freeman, Regional President
25661 I-45
The Woodlands, TX 77380
P: (281) 292-6691

Bonding:

Brock Baldwin, Principal
Baldwin Cox Allen
5930 Preston View Blvd
Suite 200
Dallas, TX 75240
P: (972) 331-3709

Insurance:

Higginbotham Insurance
Erin Woodard, Senior Account Manager
1221 S. Mopac Expressway
Suite 160
Austin, TX 78746
P: (512) 583-1543



Insurance & Construction Bonds

April 1, 2021

Re: TFR Enterprises Inc. -- Bonding Capacity

To Whom It May Concern:

We have the pleasure of bonding TFR Enterprises, Inc (TFR) and can highly recommend this fine contractor to you. We feel they're a well-managed company with a history of completing their projects on time and within budget. The bonding capacity for TFR is in the range of **\$50 million single** and **\$100 million aggregate**. The current bonding company is Westchester Fire Insurance Company which is an A++ rated and Treasury Listed surety.

Our understanding is that TFR is being considered for a project on your behalf. Subject to the job being within the single and aggregate limits, normal review of the contract terms and conditions, confirmation of construction financing in the full amount of the contract, and any related underwriting items at the time of the request, we fully anticipate being able to provide the performance and payment bonds as required for your project.

This letter is offered as an indication of TFR's past experience and our confidence in the firm, and not to be construed as an agreement to provide surety bonds. Please be aware that the execution of payment & performance bonds is subject to the positive review of all normal underwriting considerations at the time of the request. Any specific request for bonds will be underwritten on its own merits and any arrangement for bonds required by any contract is a matter between the contractor and the surety and we assume no liability to you or your third parties, if for any reason we do not execute these bonds. Bonds will be provided when the project/task order in question is agreeable to both parties and proper contracts are in place.

Again, we can highly recommend TFR to you. Feel free to contact me should you have any questions about our fine client.

Sincerely,

Brock Baldwin
Principal
Baldwin-Cox Agency, LLC



PROSPERITY BANK®

Monday, March 29, 2021

TFR Enterprises Inc.
601 Leander Dr.
Leander, TX 78646

RE: Banking relationship with TFR Enterprises Inc.

To Whom it may Concern:

TFR Enterprises Inc. as well as the principle's Tipton and Julie Rowland, have been an excellent customers of the bank for over 15 years. Currently, TFR Enterprises Inc. has a \$4,250,000 Revolving Line of Credit that is unfunded, and they keep considerable deposits with Prosperity Bank. The Rowland's have always performed as agreed, and are a pleasure to work with. If you have any questions please call me at 281-465-5308.

Sincerely,

Travis Freeman
Regional President





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

6/22/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION IS WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Higginbotham Insurance Agency, Inc. 1221 S. Mopac Expy., Suite 160 Austin TX 78746	CONTACT NAME: David Jensen	
	PHONE (A/C. No. Ext): 817-349-2417	FAX (A/C. No.): 817-347-6981
E-MAIL ADDRESS: djensen@higginbotham.net		
INSURER(S) AFFORDING COVERAGE		NAIC #
INSURER A: Starr Indemnity & Liability Co.		38318
INSURER B: Texas Mutual Insurance Company		22945
INSURER C: Starr Surplus Lines Ins. Co.		13604
INSURER D: Travelers Lloyds Insurance Company		41262
INSURER E: Tokio Marine Specialty Insurance Co.		23850
INSURER F:		

COVERAGES

CERTIFICATE NUMBER: 1732582944

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
C	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> BI/PD Ded \$5,000 GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:			1000066507201	12/31/2020	12/31/2021	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 ContractorsPollution \$ 1,000,000
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			1000199116201	12/31/2020	12/31/2021	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
E	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0			PUB752292	12/31/2020	12/31/2021	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
B	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? <input type="checkbox"/> Y <input checked="" type="checkbox"/> N <input type="checkbox"/> N/A (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below			0001209012	1/1/2021	1/1/2022	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
D A	Leased/Rented Equipment Hired - Physical Damage			QT6608071X472TLC20 1000199116201	12/31/2020 12/31/2020	12/31/2021 12/31/2021	Limit - \$700,000 \$2,500 Comp Deductible \$1,000 Collision Deductible \$1,000


DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Texas Workers' Compensation Policy - 0001209012
 All Other States (incl California) - WC928588359384

XCU is not excluded.

The General Liability and Automobile Liability policies include a blanket automatic additional insured endorsement that provides additional insured status (Including Completed Ops) and General Liability, Automobile Liability and Workers' Compensation policies includes a blanket waiver of subrogation endorsement to the certificate holder only when required by written contract. See Attached...

CERTIFICATE HOLDER**CANCELLATION**

Santa Rosa County 6495 Caroline Street Suite L Milton FL 32570	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
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ADDITIONAL REMARKS SCHEDULE

AGENCY Higginbotham Insurance Agency, Inc.		NAMED INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE		

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE

The General Liability policy has a blanket Primary & Non Contributory endorsement that affords that coverage to certificate holders only when required by written contract.

The General Liability, Automobile Liability and Workers Compensation policy includes a blanket notice of cancellation to certificate holders endorsement, providing for 30 days' advance notice if the policy is canceled by the company other than for nonpayment of premium, 10 days' notice after the policy is canceled for nonpayment of premium. Notice is sent to certificate holders with mailing addresses on file with the agent or the company. The endorsement does not provide for notice of cancellation if the named insured requests cancellation

The General Liability policy includes a \$1,000,000 Contractors Pollution Limit.

Umbrella is Follow Form underlying the General Liability (Incl. Contractors Pollution), Automobile Liability and Employers Liability policies.

Tab 2. Advantages to Selecting TFR

TFR Enterprises, Inc is a dedicated disaster and debris management company headquartered in Leander, Texas with operations throughout the United States.

Capacity: No job or disaster is too large for TFR to handle. Our experience speaks of itself. In response to the devastating 2005 Hurricane Season where we hauled and processed over 6,000,000 cubic yards in 180 days, simultaneously managing 14 TDSRS sites. During the 2008 Hurricane Season, TFR executed debris management for 1,800,000 cubic yards using 10 TDSRS locations. More recently, the 2017 Hurricane Season proved to be one of the most crippling in US history. TFR managed 26 projects in Texas, Florida, Puerto Rico, and California simultaneously. With a subcontractor list numbering over 1,000 and a fleet of owned equipment, TFR Enterprises is prepared to tackle your greatest challenges.

Depth: Disaster response remains our primary business, but the principals of TFR have over 32 years of experience in related contracting including land clearing, stream and river clearing and diversion, tree removal, trimming and pruning on parks, golf courses and rights-of-way, debris recycling, tub grinding, hauling, and demolition.

History: TFR Enterprises, Inc., incorporated in 1989 in Tennessee, has been performing disaster recovery contracts nationwide since Hurricane Fran in 1996. Tipton F. Rowland, the sole stockholder of TFR Enterprises, Inc., owned and operated Robinson Tree Services, a 55-year-old company founded by his grandfather in Memphis. In 1996, TFR added a disaster response/debris management division. TFR relocated to Leander, Texas in September 2000 and sold the Robinson Tree Services division. TFR has provided debris removal and clean-up services to over 250 Federal, State and Local governments, as well as several private companies funded by FEMA.

In-House Capacity: TFR owns over 150 pieces of disaster specific equipment, including a fleet of self-loading debris hauling trucks, rubber-tired/tracked loaders, heavy-haulers, excavators, dozers, field offices, six (6) Diamond Z 1463 Tub Grinders, and two (2) Diamond Z Horizontal Grinders for vegetative debris reduction (grinding). This resource of company-owned and controlled assets allows TFR to provide an expedient response.

From one of our staging sites, located throughout the US, TFR can respond within hours to begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess damages. TFR usually has a site ready for acceptance of storm-generated debris in less than 24 hours. Project teams are immediately available to quantify debris, provide an overall damage estimate, and begin a recovery/removal plan.

Past Performance and Experience: Contract experience involves all phases of recovery after disasters generated by hurricanes, wind or ice storms, tornados, floods, drought, wildfires or radical disease infestation. Services we have successfully provided in the past include:

- Debris Damage/Quantity Assessments
- Emergency Road Clearance
- Hazardous Tree, Limbs, and Root Removal
- Debris Removal from Streams and Canals
- Vegetative, C&D, HHW, and White Goods Removal from ROW and Private Property
- Demolition of Structures
- DMS Preparation, Management, Restoration, and Close-out
- Debris Reduction by Grinding, Open-Burn, and Air Curtain Incineration

- Debris Removal from DMS to Final Disposal
- Stream and Canal Restoration
- Beach and Sand Cleaning and Restoration
- Equipment and Manpower Leasing
- Contract Management Compliance

In September 2018, TFR partnered with North Carolina DOT to plan and execute emergency cut and shove services for six counties. After review, the team determined each county needed 30 push crews with a crew defined as four people: a bobcat with operator, two saw men/flaggers, and one supervisor with a pickup.

TFR activated resources from its extensive database on standby: 180 bobcats and 720 personnel, which were on site and working within 24 hours. Immediately upon Florence’s winds reducing to less than 40 mph, resources were mobilized to their assigned county to begin clearing roadways. This was one of the largest and most expedient push crew responses in TFR’s 32 years of disaster response.

During the 2017 Hurricane Season, which saw major damages from Hurricanes Harvey, Irma, and Maria, TFR performed work simultaneously in Texas, Florida, and Puerto Rico. In addition, the Army Corps of Engineers activated our ACI Standby Debris Removal contract to assist with severe weather conditions that led to devastating mudslides. TFR received exceptional ratings on both Contractor Performance Assessment Reports from USACE.

All in all, as a result of the four storms that struck that year, the total amount of debris handled by TFR exceeded **3,500,000.00 cubic yards**.

Financial Strength: TFR offers not only the knowledge to perform any size job, but also the financial flexibility to complete multiple large-scale projects simultaneously. This was exemplified during the 2017 Hurricane season in which TFR performed 26 concurrent projects stemming from Texas, California, Florida, and Puerto Rico, in excess of \$ 78,000,000.

Hurricane Florence

“This Hurricane, and the devastation it left behind, will stick with me the rest of my life. I hope that we never experience another storm event with the same potential for destruction. However, if we do, the assurance knowing that TFR Enterprises is ready to provide their professional services, gives us the confidence we need to weather another storm”

Jeffrey Garrett, Pender County
Maintenance Engineer (NCDOT)



Safety: The safety and health of our employees continues to be the first consideration in the operation of our business. TFR Enterprises, Inc., and its’ principals are committed to maintaining a safe and healthy workplace for each employee by providing guidelines for safe practices and accident prevention.

Past Performance

1 Derecho- Iowa Dept of Homeland Security

PERFORMANCE INFORMATION

On August 10, 2020, an unprecedented wind event caused enormous destruction over a large portion of the State of Iowa. In response to this storm, TFR Enterprises was awarded the Derecho debris clean up contract administered by the Iowa Department of Homeland Security. Due to the unparalleled nature of this storm, storm response rollout was slow as making the right decisions rightfully trumped quick decisions.



A mixture of communities self-performing the debris collection in the ROW combined with independent contractors hired independently to perform debris collection services led to an ambiguity in the ever-expanding scope of the job. Initial responses from communities seeking the states' help started at approximately 20 communities in 8 counties and as the debris reduction work and subsequent mulch haul out gained traction, that list quickly ballooned to 45 communities in 15 counties across the state. Initial estimates for the master agreement were in the 600,000-800,000 cubic yards of debris to process but at completion, fell just shy of 1,500,000 yards of reduced and disposed vegetative debris.

As we settled into the final scope of work, TFR staff began working with local community points of contact in effort to eliminate any issues that would cause delays in the performance of the work. Our staff researched and secured locations for final mulch disposal and coordinated with Iowa DNR to ensure each site passed requirements necessary for an FDS designation. Once these locations were state approved, TFR staff coordinated with the state appointed monitoring firm to eliminate potential inefficiencies and ensure monitoring staff and equipment were positioned at the necessary sites. Once all site prep had been completed, production and support equipment were placed on site to begin debris reduction. Following a 3-4 day grinding lead time, our fleet of 8 mulch haul out trucks followed the debris reduction crews on to site. These 8 trucks were able to efficiently haul and dispose of approximately 300,000 yards of mulch debris at FDS sites ranging from 4-55 miles from DMS while working around inclement weather deterrents.

Due to the widely varying size of communities requesting the work, TFR staffed and equipped crews to simultaneously reduce and/or haul debris from 6 different sites. This staffing arrangement gave us the

ability to consolidate multiple grinding crews with up to several hundred thousand cubic yards of debris, and at completion, enabled us to disperse crews back to smaller communities in the area. We are certainly pleased to have served a small part in helping Iowans return to normal life absent large piles of vegetive debris on every street corner and feel quite accomplished that the project was completed in the most safe, efficient, and effective way possible.

“The professionalism, knowledge, insight, and work ethic, displayed by TFR Enterprises’ staff is a tribute to your company and is in keeping with the highest standards of emergency response contractors everywhere.”

Jordan Moser, Iowa Dept of Homeland Security

2 Hurricane Florence- North Carolina DOT PERFORMANCE INFORMATION

In September 2018, weather forecasters were preparing the coast of North Carolina for the “storm of a lifetime” Hurricane Florence. Three months prior to the formation of Florence, TFR had been awarded the Pre-Event Contract with North Carolina Department of Transportation for Emergency Cut & Shove services. TFR had a kickoff meeting shortly after award to go over the scope of the contract and meet and greet. We expressed to the department that we had just provided over 50 cut and toss crews to Florida DOT after Hurricane Irma, to reassure them that we are not only experienced but have very recent experience in emergency roadway clearance. Three months later, TFR Project Management mobilized to North Carolina on September 12, 2018, in response to Florence. We met with key members of NCDOT to prepare for TFR’s response to debris ridden state roads. It was determined by NCDOT and TFR after reviewing the State Maps that for the 6 counties under contract, they each needed thirty crews. The contract defined a push crew as 4 people; a bobcat with operator, 2 saw men/flaggers and one supervisor with pickup. TFR immediately activated resources from its extensive database on standby: 180 bobcats and 720 personnel. Immediately upon Florence’s winds reducing to less than 40 MPH, those resources were mobilized to their assigned county and began clearing roadways. This was one of the largest and most expedient push crew responses in TFR’s 30 years of disaster response. Many of the counties, if not all of them: Pender, Onslow, New Hanover, Brunswick, Sampson, and Duplin had severe flooding and power outages. One of the serious obstacles TFR faced with this catastrophe was logistics of housing 720 people. Minimal hotels had power, and those had no rooms. TFR was able to engage with local business owners as well as state offices to secure housing when the state was virtually shutting down road by road. With that



“This Hurricane, and the devastation it left behind, will stick with me the rest of my life. I hope that we never experience another storm event with the same potential for destruction. However, if we do, the assurance knowing that TFR Enterprises is ready to provide their professional services, gives us the confidence we need to weather another storm.”

Jeffrey Garrett, Pender County Maintenance Engineer

said, it never affected our crew’s ability to maintain a speedy recovery and provide the client with the help they desperately needed. TFR also arranged close coordination with local and state electric authorities to report any major electrical concerns as to expedite the electrical restoration work. All agencies were contacted, and introductions were made 48 hours prior to landfall. This was essential, as the majority of these counties had, standing flood waters, downed trees, and debris, as well as live electrical lines often in the same location. With those obstacles addressed in the pre-event planning stages North Carolina DOT, with the help of TFR, was able to transition from disaster response to disaster recovery with minimal time and impact to the communities affected.

3 Hurricane Michael- Tyndall Airforce Base

PERFORMANCE INFORMATION

On October 10, 2018 less than one month after Florence made landfall, Hurricane Michael showed up on the Florida Panhandle as a Category 4 hurricane. Michael presented the strongest winds to make US landfill since Andrew in 1992, and the damage was evident. TFR was mobilized to Florida but rode out the storm well out of destructions way. TFR must always ensure the equipment and management is not in a dangerous position, as we cannot risk the absence of it in response. TFR's management immediately headed to Tyndall



Air Force Base to help. TFR had just finished responding to Camp LeJeune and Cherry Point military installations after Hurricane Florence so we are very familiar with the processes, procedures, and needs of these facilities. Although the base was a disaster area and looked as if combat had just ended, TFR immediately mobilized all requested resources and we were working 5 days after landfall, clearing roadways, removing hazardous trees and hazardous limbs. We completed several work orders, vegetative and construction and demolition debris removal, tree trimming and removal, reducing the vegetative debris by grinding, and haul out and disposal of C&D and Vegetative mulch. TFR was able to recycle the vegetative debris and metal material as recycling any debris that can avoid the landfills is one of our top company goals. One of the obstacles that TFR experienced in performing this project was access onto the base. There key problem with base access was that several different procedures were being used for granting access. There was a separate contractor involved so it was not done directly by the military and communications were an issue. We worked very closely with the base and the security contractor to resolve the base access issues so the work would not be interrupted, delayed, or stopped completely. Another obstacle that presented itself was the wide variety of materials that this monstrous storm created. TFR houses a staff of highly trained individuals who are proficient in the identification, removal, and storage of all materials that are incidental to a natural or man-made disaster. TFR provided project managers with experience in military base operations in order to meet the expectations of the base OPSEC office. Safety and security are high priorities within TFR organization and management as well as teamwork, and teamwork is what it takes to get the job done. We were honored to help our US military facilities recover from the devastation of the 2018 Hurricanes that made US landfall.

4 Severe Floods- Texas DOT

PERFORMANCE INFORMATION

September 2018 was the wettest September in Texas history. Across Central Texas and the Hill Country, heavy rains led to catastrophic flooding. The floods caused a bridge on FM 2900 in Kingsland Texas to collapse and fall into the surrounding water, Lake LBJ. This surrounding water is used for recreational boating which is essential to the local economy. This bridge is about a quarter mile long and serves as one of the main thoroughfares for the city.



TFR was contracted by the Texas Department of Transportation, TXDOT, to remove the bridge pieces and other hazardous debris from the water so a new bridge could be constructed, and the public could begin to use the lake again. To perform this work in a timely matter, TFR placed excavators and cranes onto barges to help remove the debris while hiring divers to help locate the debris. TFR had 23 individual barges, two excavators on the barges, a 30-ton crane, two-three teamed dive crews and multiple pieces of heavy equipment. TFR has removed debris from the collapsed bridge as deep as 39 feet under the surface of the water.

TFR is operating two sites, the first is on the barge and is used to pull debris from the water and temporarily stockpile it. Each barge holds an excavator, a 30-ton crane, and various other pieces of equipment that are used to remove the debris, along with TFR personnel and the divers. The other various equipment are specialty types used for breaking the larger pieces of bridge into smaller, more manageable sizes. After debris is placed on the barge it is transported to our second site, the segregation site, which is on land. At the segregation site there are self-loading grapple trucks (knucklebooms), excavators, wheel loaders, and personnel that oversee separating debris by types: C&D, vegetative, concrete, metals, etc. After separating the debris, our knuckle booms are loaded and haul the debris to the final disposal sites or crush the debris for reuse such as crushed concrete and recycled metals.

As previously mentioned, TFR has acquired various types of specialty equipment to remove the debris efficiently and safely. The collapsed sections were long, heavy, and irregularly shaped. The concrete is reinforced with rebar which makes it harder to break into pieces and even heavier. This new specialized equipment helps with cutting through the rebar, so the pieces become smaller and easier to remove. This has included new attachments for the company owned excavators and renting equipment for the divers to use. TFR has purchased a concrete crusher attachment for the excavators to speed up the process of breaking the larger pieces of bridge into smaller pieces that can be removed. This crusher can be submerged in water and break the concrete to reveal the rebar within it. Then the crusher also has powerful shears to cut the rebar safely and quickly which creates a smaller piece of bridge that is removed with the crane. The divers are also using diamond saws that can be completed submerged to quickly cut through large pieces of debris making them more manageable to remove. Other equipment that has been procured by TFR includes a specialty

plasma cutter that can be safely used underwater to cut pieces of rebar that the crusher or diamond saw cannot reach.

TXDOT and TFR have been working closely together to ensure all eligible debris is removed safely and efficiently. TXDOT contracted TFR to assist the company that was contracted to replace the bridge. The other company needed help in removing the previous bridge's footers that were still intact. TFR quickly moved our working barge with the help of a few tugboats to the new site and removed the footers. The footers, like the pieces of bridge, were broken into smaller pieces and removed from the water. These footers were the deepest debris removed at 39 feet and required two dive teams to operate two diamond saws and the specialty welder. TFR efficiently removed the footers from the site so the other company could begin their contracted work.

5 Hurricane Maria- Puerto Rico DTOP

PERFORMANCE INFORMATION



In 2017, TFR was tasked by the Department of Transportation of Puerto Rico, with the debris removal and hazardous tree abatement for the eastern quadrant of the island. This included a wide-spread area encompassing 15 major towns, many miles of rural roads, and “El Yunque”, the only rain forest in the United States Forest System. This area was devastated by cat 5 Hurricane Maria, which brought landslides, flooding, and extensive wind damage. Upon activation TFR quickly mobilized a team of project, safety, and quality

control managers to assess the area and plan for the best strategy for recovery. Our managers first segmented the island into 5 regions, with each region reporting bi-daily to the project superintendent. TFR coordinated directly with all entities such as, DTOP, NFS, and NPS to determine their priorities and build the foundation for our mission planning. This allowed our team to cater resources to where they were needed the quickest and provided a seamless line of communication across the entire project. Once management and assessments were in place, TFR deployed over 40 experienced arborists to begin removing downed and hazardous trees in areas where power had not yet been restored. By forming business relationships with state-side freight companies, we were able to rapidly deploy numerous self-loaders, tracked machines, and other important support equipment by barge, with minimal delay to the task at hand. We partnered with local labor providers to ensure a large pool of general labor availability to meet the demands of our client in the timeliest manner. Using in-house resources, continuing sub-contract agreements, and local resources TFR was able to staff hundreds of qualified individuals within a matter of days, and begin recovery operations almost immediately following our NTP. Each region was assigned multiple safety officers to ensure that we maintained a 0% reportable injury rate, as well as to train new hires during the fast-paced onboarding. These safety officers performed daily tailgate meetings, insured traffic control guidelines were followed, and provided for the overall safety of the workers in their respective districts. All safety officers were responsible for implementing the approved AHA/JSA guidelines. This job safety analysis was reviewed by the QCO throughout the project and revised to reflect unforeseen hazards that arose during the mission. After these revisions were made the QC department performed regional training sessions to ensure that all safety officers as well as general employees, were aware of the amendment or addition. Any safety concerns or issues with each sector were reported back to the Regional Quality Control Officer daily. These allowed problems arising in one area to be potentially circumvented in other areas of the project ahead of time.

Our team worked hand and hand with our Leander, Texas headquarters to ensure that all supplies, housing, and logistical needs were streamlined. This support staff was an integral part of ensuring efficient operations given their ability to secure vital resources on a day-to-day basis, many times on short notice. All support staff from HR to the Contract Administrator maintained around the clock availability, allowing them to provide our team with the assistance they needed, when they needed it. These off-site team members were able to procure land use agreements, coordinate subcontractor dispatching, and build vendor partnerships that eased the burden for on-site managers, allowing them to focus on completing the mission. Through clear communications, precise planning, adaptability, and team coordination we successfully removed, reduced, and disposed of more than 494,000 cubic yards of debris and over 39,000 hazardous trees. Crews worked seven days a week and employees were staggered to prevent fatigue and maintain productivity. Our QC Officers made daily status checks with TFR regional project managers as well as the client. Each Officer tasked was project-area specific. This allowed for all work performed to be verified and either corrected or approved, immediately following its completion. With detailed reporting from our quality control department, transparency between operations and safety managers, constant communication with headquarters as well as the client, TFR restored a sense of normalcy to an area that was devastated. Our management system and company policies proved to accomplish this with the shortest impact to the local community, as well as the lowest cost to the Department of Transportation.

Disaster Experience

The following list provides disaster related projects performed by TFR Enterprises in the past 12 years. Most jobs were performed simultaneously as a result of a natural disaster.

Client	Event	Contract Services Provided	Client Contact	Performance Period	Quantities of Work Performed	Contract Value
TXDOT-Kingsland	Texas Severe Storms & Flooding	Waterway Debris Removal of Collapsed Bridge	Shelby Sultemeier	06/21	TBD	TBD
City of Eunice, LA	Hurricane Laura	ROW Debris Hauling and Disposal	Paul Carrier 337.305.1635 pccarrier@yahoo.com	04/21 – 05/21	Hauling Hurricane Laura Debris Piles	TBD
City of Bastrop, LA	Hurricane Laura	ROW Debris Hauling and Disposal	Diane Lenoir 318.283.3301 ddlenoi@cityofbastrop.com	03/21 - Current	TBD	TBD
TXDOT- Travis County	Ice Storm	Debris Hauling and Disposal	Jacob Wells 512.304.8122 jacob.wells@txdot.gov	03/21 - Current	TBD	TBD
City of Corpus Christ, TX	Ice Storm	ROW Debris Hauling and Disposal	Gabriel Maldonado 361.826.1986 gabrielm3@cctexas.com	03/21 - 04/21	75,000 CY of ROW Debris Hauling and Disposal	\$671,580.00
Iowa Department of Homeland Security	Derecho Contract #21214	Reduction of Vegetative Debris	Jordan Moser 515.323.4246 jordan.moser@iowa.gov	12/20 - 03/21	TBD	\$2,144,553.09 to Date
Hancock County, MS	Hurricane Zeta	ROW Debris Hauling and Disposal	Ben Benvenuti 228.368.4786 ben@ccellc.us	12/20 - 03/21	65,000 CY of ROW Debris Hauling and Disposal	\$590,696.00
City of Choctaw, OK	Ice Storm	ROW Debris Hauling and Disposal	Loren Bumgarner 405.390.8300 lbumgarner@choctawcity.org	02/21 – 04/21	ROW Debris Hauling	\$375,000.00
Oklahoma City, OK	Ice Storm	Debris Removal from City Drainage Channels	Greg Little 405.297.2105 Greg.little@okc.gov	01/21- 05/21	3,680 Tons of Debris Removal from City Drainage Channels	\$1,439,173.25
Oklahoma City, OK	Ice Storm	Removal of Debris from City Parks	Jacob Webb 405.919.4169 jacoeb@okc.gov	02/21- Current	TBD	TBD

City of Enid, OK	Ice Storm	ROW Debris Hauling and Disposal	Everett Glenn 580.747.2677 eglenn@enid.org	12/20 - 1/21	5,770 Tons of ROW Debris Hauling and Disposal	\$680,915.46
City of Blanchard, OK	Ice Storm	ROW Debris Hauling and Disposal	Robert Floyd 405.485.9392 citymanager@cityofblanchard.us	01/21 - Current	140,000 CY ROW Hauling	\$742,000.00 to Date
City of Norman, OK	Ice Storm	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	Tony Mensah 405.329.2524 tony.mensah@normanok.gov	10/20 - Current	572,402 CY ROW Debris Hauling	\$3,102,186.20
City of Citronelle, AL	Hurricane Zeta	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	Tanya Williams 251.866.7977 Jason Stringer 251.866.7973 mayor@cityofcitronelle.com	01/21 – 02/21	76,000 CY ROW Debris Hauling, 208 Hazardous Tree Removals	\$942,531.18
ALDOT- Dallas County	Hurricane Zeta	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	David Bohannon 334.269.2311	12/20 – 04/21	45,000 CY ROW Hauling,	\$1,581,635.62
City of Robertsdale, AL	Hurricane Sally	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	Gregory Smith 251.947.8955	09/20 - Current	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	TBD
City of Beaumont, TX	Hurricane Beta	ROW Hauling	Patrick Bardwell 409.880.3720	10/20 – 11/20	ROW Hauling/ Daily Rate	\$244,625.00
Rapides Parish, LA	Hurricane Laura	ROW Hauling, Grinding and Final Disposal	Cory Ashmore 318.729.5663	09/20 - Current	660,000 CY of ROW Debris Hauling, Reduction, and Disposal to Date	\$6,500,000.00 to Date
City of Ruston, LA	Hurricane Laura	ROW Hauling	John Freeman 318.245.2398	09/20-10/20	15,078 CY ROW Hauling	\$108,322.08
Louisiana Dept of Transportation	Hurricane Laura	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	Seth Matherne 225.719.3424	09/20 - 05/21	2.4M CY to Date- ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	\$41,824,000.00 to Date

City of Beaumont, TX	Hurricane Laura	Rental Equipment	Patrick Bardwell 409.880.3720	08/20-09/20	Rental Equipment	\$149,201.00
Iowa Department of Homeland Security	Derecho Contract #21074	Reduction of Vegetative Debris	Jordan Moser 515.323.4246	09/20 - 12/20	1,345,640 CY of Vegetative Debris Reduction by Grinding	\$4,962,064.60
City of Cedar Rapids, IA	Derecho	Reduction of Vegetative Debris	Diane Muench 319.286.5023	09/20 - Current	TBD - Vegetative Debris Reduction by Grinding	\$7,602,085.31 to Date
City of Corpus Christi, TX	Hurricane Isaias	ROW Hauling	Gabriel Maldonado 361.244.6264	08/20-09/20	60,000 CY of Vegetative Debris from ROW	\$575,820.00
City of Norman, OK	Severe Storms	ROW Hauling	Tony Mensah 405.329.2524	07/20-8/20	891 Crew Hours	\$150,910.00
TXDOT - Montague County	ROW Maintenance	ROW Removal of Brush and Hazardous Trees, Under Bridge Debris	Mike Hallum 940.665.5071	01/20-07/20	Maintenance Contract	\$335,907.00
NCDOT, Carteret, Carven, Jones & Pamlico Counties	Hurricane Dorian	ROW Hauling and Reduction of Debris	Jeremy Stroud 252.775.6103	11/19-01/20	<100,000 CY Debris Removed, Reduced & Disposed	\$206,000.00
City of Ingleside, TX	Hurricane Harvey	PPDR Debris & Hazardous Tree Removal	Kimberley Sampson 361.776.2517	11/19	<100,000 CY Debris <1,000 Hazardous Trees	\$26,567.54
Beaufort, NC	Hurricane Dorian	ROW Hauling, Hazardous Tree Removal, Grinding and Final Disposal	Christi Wood 252.728.2141	10/19	<100,000 CY Debris <1,000 Hazardous Trees	\$116,383.00
NCDOT, Duplin County	Hurricane Dorian	ROW Emergency Cut & Shove Road Clearance	Kevin Bradshaw 910.682.5100	9/19	35 Crew Hours Cut & Shove Crews	\$17,825.00
NCDOT, Onslow County	Hurricane Dorian	ROW Emergency Cut & Shove Road Clearance	David Sawyer 910.467.0550	9/19	63.5 Crew Hours Cut & Shove Crews	\$32,337.00

NCDOT- Pender County, NC	Hurricane Dorian	ROW Emergency Cut & Shove Road Clearance	Patrick Riddle 910.467.0505	9/19	86 Crew Hours Cut & Shove Crews	\$43,795.00
NCDOT - Sampson County, NC	Hurricane Dorian	ROW Emergency Cut & Shove Road Clearance and Debris Hauling	Kevin Bradshaw 910.682.5100	9/19	36.5 Crew Hours Cut & Shove Crews	\$18,587.00
Beaumont, TX	Tropical Storm Imelda	ROW Hauling Flood Debris	Patrick Bardwell 409.880.3720	09/19 - 10/19	Roll off Trucks at Daily Rate, 166 Total	\$143,000.00
Donaldsonville, GA	Hurricane Michael	Vegetative Debris Reduction by Burning	Steven Powell 850.209.4165	08/19 - 09/19	47,800 CY	\$136,230.00
Raleigh, NC	Hurricane Florence	Vegetative Debris Reduction by Grinding	Timothy Gainer 919.625.3175	02/19 - 03/19	42,000 CY	\$125,056.00
Columbus County, NC	Hurricane Florence	Vegetative Reduction by Grinding and Haul Off	Harold Nobles 910.642.5257	02/19 - 03/19	40,000 CY	\$318,000.00
Tyndall Airforce Base	Hurricane Michael	Debris Haul-Out off base for Final Disposal	Scott Dubuque 850.283.8644	01/19 - 04/19	151,000 CY	\$2,314,186.00
TXDOT - Lee County, TX	Texas Severe Storms & Flooding	ROW Debris Removal, Under Bridge Debris Removal	Lori Wagner 512.832.7057	12/18 - 01/19	1,600 CY	\$61,392.00
Llano County, TX	Texas Severe Storms & Flooding	ROW Debris Removal, Final Disposal	Billy Carney 325.423.2762	11/18 - 01/19	18,500 CY	\$1,015,669.00
TXDOT - Llano County, TX	Texas Severe Storms & Flooding	ROW Debris Removal	Billy Carney 325.423.2762	10/18	1,100 CY	\$49,952.00
TXDOT - Kingsland, TX	Texas Severe Storms & Flooding	Waterway Debris Removal of Collapsed Bridge	Lori Wagner 512.832.7057	10/18 - 07/19	13,838 Operator & Equipment Hours	\$7,532,510.00

(KBR) Tyndall Airforce Base	Hurricane Michael	AFB Emergency Debris Hauling & Reduction	Bee Trajkovski 713-753-5872	10/18 - 01/19	71,500 Operator & Equipment Hours	\$11,355,773.00
New Hanover County	Hurricane Florence	Landfill Debris Management	Kim Roane 910.798.4402	12/18 - 02/19	Day Rate, 128 Total Dozer with Operator	\$175,365.00
(ECC) Camp Lejeune	Hurricane Florence	Utility Right of Way Trimming	Dan Mc Ferrin 720.635.2237	10/18 - 11/18	Day Rate, 560 Total Operator & Equipment	\$1,240,865.00
(ECC) Cherry Point	Hurricane Florence	Tree Trimming, Hauling, and Debris Reduction	Craig Duncan 210.632.2493	9/18	Day Rate, 378 Total Operator & Equipment	\$944,455.00
NCDOT- Brunswick, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	Patrick Riddle 910.467.0505	9/18	30 Crews, Cut & Shove 1170 Hours Total	\$567,450.00
NCDOT- Columbus County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	Ken Clark 910.642.3760	9/18	30 Crews, Cut & Shove 1548 Hours Total	\$227,576.00
NCDOT- Duplin County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	Kevin Bradshaw 910.682.5100	9/18	28 Crews, Cut & Shove 1023.5 Hours Total	\$496,398.00
NCDOT- Onslow County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	David Sawyer 910.467.0550	9/18	26 Crews, Cut & Shove 761.25 Hours Total	\$346,896.00
NCDOT- Pender County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	Patrick Riddle 910.467.0505	9/18	30 Crews, Cut & Shove 958.25 Hours Total	\$464,751.00
NCDOT - Sampson County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance and Debris Hauling	Kevin Bradshaw 910.682.5100	9/18	30 Crews, Cut & Shove 777 Hours Total 14,000 Tons of Debris Hauled & Disposed	\$2,895,617.00
NCDOT - New Hanover County, NC	Hurricane Florence	ROW Emergency Cut & Shove Road Clearance	Chris Cocker 910.387.2128	9/18	30 Crews, Cut & Shove 1033.5 Hours Total	\$510,463.00

(ECC) Parris Island	Hurricane Florence	Debris Removal & Hazardous Trees on Base	Barbara Growney 201.953.2790	9/18	2 Debris Removal Crews, 1 High Voltage Line Crew	\$66,650.00
Port Aransas, TX	Hurricane Harvey	Nature Preserve Debris Removal - Waterway	Leo Wood 228-224-2156	08/18 - 09/18	11,220 CY Removal of Environmentally Sensitive Debris	\$1,051,818.00
USACE	California Floods	Flood Creeks/ Channels Debris Hauling	James Constantino 213.452.3237	02/18 - 03/18	45,369 CY Mudslide Debris Removal & Disposal	\$6,251,020.00
USACE	California Floods	Flood Basin Debris Removal	Tracy Eccles 661.265.7222	02/18 - 03/18	13,051 CY Mudslide Debris Removal & Disposal	\$2,379,000.00
Puerto Rico	Hurricane Maria	ROW Debris Removal, Tree Trimming, Hauling, and Disposal	Emilio Garay 787.380.7078	12/17 - 12/18	494,974 CY Debris 39,411 Hazardous Tree Removal	\$35,404,180.00
Miami-Dade	Hurricane Irma	ROW Hauling and Reduction of Debris	Jennyfer Calderon 305.375.5312	12/17 - 04/18	104,500 CY Debris Removal and Reduction	\$4,450,000.00
Florida Turnpike	Hurricane Irma	ROW Debris Removal, Tree Trimming, Hauling, and Disposal	Maria Connolly 954.934.1209	09/17 - 10/17	5,436 Hazardous Trees Trimmed/Removed 740 CY Debris Hauled	\$2,404,647.00
FLDOT District 01	Hurricane Irma	ROW Debris Removal, Tree Trimming & Removal, Reduction, and Disposal	Amy Perez 863.519.2316	09/17 - 11/17	77,500 CY Debris Hauled 5,625 Hazardous Trees Trimmed/Removed	\$6,934,050.00
FLDOT District 02	Hurricane Irma	ROW Debris Removal, Tree Trimming, Hauling, and Disposal	Jennifer Curls 386.961.7561	9/17-11/17	18,736 CY Hauled, Reduced and Disposed 6,419 Hazardous Trees	\$2,682,704.00

FLDOT District 05	Hurricane Irma	Debris Removal, Tree Trimming, Hauling, and Disposal, Street Sweeping, Emergency Push Crews	Victor LoPiccolo 386.943.5287	09/17-02/18	31 Push Crews-703 Hours, 918 Miles Street Sweeping, 4500 Hazardous Trees, 45,000 CY Debris Removal	\$3,018,580.00
FLDOT District 07	Hurricane Irma	ROW Debris Removal, Tree Trimming, Hauling, and Disposal	Anita Mountjoy 813.975.6442	9/17	1,700 CY Debris Removal & Disposal 68 Hazardous Trees	\$46,704.00
City of Plantation, FL	Hurricane Irma	ROW Debris Removal, Hazardous Limb, Tree & Stump removal, Waterway Debris Removal	Dawn Mehler 954.797.2723	9/17-02/18	500,000 CY Debris, 12,000 Limbs, Trees and Stumps 287 Hours Waterway Debris Removal	\$8,200,063.00
City of Homestead, FL	Hurricane Irma	ROW Debris Removal, Reduction, Final Disposal, Hazardous Tree & Limb removal, Hourly emergency push crews	Maria Pineda 305.224.4772	9/17-01/18	153,600 CY Debris Removal, Reduction and Haul Out, 3,600 Hazardous Trees, 6,150 Hours Emergency Push Crews	\$3,568,027.00
St. John's County, FL	Hurricane Irma	ROW Tree Trimming, Hauling, & Disposal	Benjamin Bright 904.209.0252	10/17-12/17	2,100 Hazardous Hanging Limbs & Leaning Trees Removed	\$622,235.00
TXDOT - Victoria, TX	Hurricane Harvey	ROW Debris Removal and Disposal	David Stephens 361.293.4341	10/17-11/17	30,125 CY Vegetative and C&D Debris Removal	\$516,582.00
TXDOT - Nueces County, TX	Hurricane Harvey	ROW Debris Removal, Reduction and Final Disposal	Martin Horst 361.808.2261	09/17-12/17	212,000 CY of Vegetative Debris Hauled, Reduced by Grinding and Disposed	\$3,603,645.00

TXDOT- Harris County, TX	Hurricane Harvey	ROW Debris Hauling and Disposal	Cody McKenney 281.686.9871	10/17-01/18	13,300 CY Debris Removal & Disposal	\$238,150.00
City of Beaumont, TX	Hurricane Harvey	Emergency Pumps and Generators & Dump Trucks, ROW Debris Removal	Tommy Gill 832.767.8118	09/17-10/17	11,750 CY ROW Debris Removal, 2,100 Hours of Dump Trucks, Generators	\$490,597.00
City of Dayton, TX	Hurricane Harvey	ROW Debris Removal and Disposal	Theo Melancon 936.258.2642	10/17	1,000 CY ROW Flood Debris Removal C&D	\$29,106.00
City of Port Lavaca, TX	Hurricane Harvey	ROW Debris Removal and Incineration Vegetative and C&D	Jody Weaver 361.827.3601	10/17-11/17	30,000 CY of Vegetative Debris Hauled and Incinerated 4,900 CY C&D Hauled & Disposed	\$400,451.00
City of Sugarland, TX	Hurricane Harvey	ROW Debris Removal and Disposal	Ilana Harris 281.275.2497	09/17-10/17	2,000 CY C&D hauled from ROW to final disposal	\$45,601.00
City of Raleigh, NC	Hurricane Matthew	Debris Reduction by Grinding & Haul out	Kelly Lindsey 919.996.2202	2/17	14,650 CY Vegetative Debris Reduced by Grinding, 8,640 CY Hauled Out	\$96,000.00
Port St. Lucie, FL	Hurricane Matthew	ROW Debris Removal, Reduction & Haul Out, Hazardous Tree, Drainage Ditch Debris Removal	Richard Perkins 772.344.4263	10/16-02/17	98,000 CY ROW Debris Removal and Reduction, 5,775 Hazardous Limbs and Trees Removed, 2,800 CY Waterway Debris Removed	\$2,706,514.00
FLDOT District 05	Hurricane Matthew	ROW Emergency Road Clearance (Cut & Toss) Debris Removal, Reduction & Disposal, Hazardous Limbs & Trees removed, Street	Rick Coe 386.740.3490	10/16-01/17	146,805 CY Debris Hauled, Reduced and Haul-Out to Final Disposal, 57,000 Hazardous Trees & Limbs Removed, 340 Hours Emergency Road Clearance, 470 Miles Street Sweep, 1,011 Inlets Vacuumed	\$12,299,889.00

		Sweeping, Inlets vacuuming, Sand Hauling				
FLDOT District 03	Hurricane Matthew	ROW Debris Removal, Sea Grass Removal, Hazardous Tree Trimming	Amanda Mauldin 850.330.1364	10/16-12/16	14,000 CY Vegetative Debris Removal, 1,600 CY Seagrass Removed, 6,030 Hazardous Leaners & Hangers Removed	\$1,480,308.00
FLDOT District 02	Hurricane Matthew	ROW Debris Removal & Disposal, Hazardous Tree & Limb Removal	Jennifer Smith 386.943.5367	10/16-12/16	3,400 CY of ROW Debris Removal Veg & C&D, 6,650 Hazardous Tree & Limbs	\$1,307,107.00
LADOTD District 61	Louisiana Severe Storms and Flooding	ROW Flood Debris Removal and Disposal, White Goods & E-waste	Mark Benton 225.379.1164	08/16 - 12/16	240,530 CY Flood C&D Debris Removal and Disposal, 2043 Pounds White Goods and E-Waste Recycled	\$3,192,347.00
LADOTD District 03	Louisiana Severe Storms and Flooding	ROW Flood Debris Removal and Disposal	Mark Benton 225.379.1164	09/16-12/16	17,125 CY Flood C&D Debris Removal & Disposal	\$185,039.00
Iberia Parish, LA	Louisiana Severe Storms and Flooding	ROW Flood Debris Removal and Disposal	Michael Broussard 337.492.5412	9/16	2,555 CY Flood C&D Debris Removal & Disposal	\$30,025.00
Waste Management - East Oak Landfill	Single Contract - 3 Callouts	Grinding Services	Shawn Cockrell 405.427.1112	03/16-04/17	70,000 CY Reduction by Grinding	\$105,000.00
Fort Bend County, TX	Texas Severe Storms & Flooding	ROW Flood Debris Removal and Disposal, E-Waste, White Goods, HHW	Marc Grant 218.342.4513	06/16-08/16	48,010 CY C&D Debris, 20,280 Pounds HHW & 9,885 Pounds E-Waste Removal & Disposal	\$423,187.00

MD Dept of General Services	Snowstorm	ROW Snow Removal (Hourly Contract)	Denise Wade 240.205.3086	1/16	732 Hours - Snow Removal Equipment and Man Hours	\$75,096.00
Collin County, TX	Annual Contract	Grinding Services	Gary Enna 972.548.3700	06/16-09/16	94,400 CY Reduction by Grinding	\$347,752.00
TXDOT	Texas Severe Storms & Flooding	ROW Debris Removal and Disposal	Jamie Witten 512.585.4678	11/15	<10,000 CY Debris Removed	\$111,779.00
Bastrop County, TX	Texas Severe Storms & Flooding	ROW Debris Removal and Disposal	Mike Fisher 512.848.6693	11/15	<5,000 CY Debris Removed	\$43,469.00
City of Guthrie, TX	Ice Storm	Debris Reduction Services	Tenny Maker 405.260.3091	12/15	10,000 CY Vegetative Reduction by Grinding	\$15,000.00
City of Edmond, OK	Ice Storm	Debris Reduction Services	Johnny Carter 405.216.7612	12/15-01/16	58,500 CY Vegetative Debris Reduction by Grinding	\$175,000.00
Guadalupe County, TX	Tornado	ROW Debris Removal and Disposal	Judge Kutscher 830.303.8857	11/15	550 CY Debris Removal and Disposal	\$36,000.00
Texas State University	Texas Severe Storms & Flooding	Debris Removal, Reduction, and Disposal	Joel Soto 512.245.1880	09/15-10/15	11,060 CY Debris Removal & 370 Hazardous Limbs, Trees and Stumps from Campus	\$196,400.00
TXDOT Blanco, Bastrop, Caldwell, Lee, Hays,	Texas Severe Storms & Flooding	Debris Removal from Bridges and Waterways	Jamie Witten 512.585.4678	6/15	9,916 CY Bridge Debris Removal and Disposal	\$374,000.00
City of Martindale, TX	Texas Severe Storms & Flooding	ROW and Parks Debris Removal and Disposal	Jordan Powell 512.398.1811	06/15-07/15	9,050 CY ROW and Parks Debris Removal & Disposal	\$94,000.00
City of Wimberley, TX	Texas Severe Storms & Flooding	ROW Debris Removal, Reduction and Disposal	Mark Kennedy 512.393.2219	06/15-09/15	20,500 CY ROW Debris Removal, Reduction, Disposal	\$394,000.00

San Marcos, TX	Texas Severe Storms & Flooding	Debris Removal and Disposal	Bert Stratemann 512.393.8181	06/15-09/15	12,000 CY Debris Removal, Reduction and Disposal,	\$439,500.00
TXDOT Recovery	Texas Severe Storms & Flooding	Search and Rescue Services	Jamie Witten 512.585.4678	6/15	635 Manned Equipment Hours, Search and Recovery	\$86,400.00
Caldwell County, TX	Texas Severe Storms & Flooding	Debris Removal, Reduction, and Disposal	Jordan Powell 512.398.1811	05/15-07/15	1,300 CY Hauled, Reduced by Grinding & Final Disposal	\$29,100.00
Hays County, TX	Texas Severe Storms & Flooding	ROW Debris Removal, Reduction, and Disposal, White Good, E-Waste & HHW	Mark Kennedy 512.393.2219	06/15-09/15	16,764 ROW Debris Removal C&D and Vegetative, White Goods, E-Waste Recycle	\$489,009.00
Monterey, TN	Ice Storm	Reduction of Vegetative Debris	Bill Wiggins 931.839.3770	04/15-05/15	15,000 CY Reduction by Grinding	\$30,000.00
Overton County, TN	Ice Storm	ROW Debris Removal and Disposal	Ben Danner 931.823.5638	04/15-05/15	53,000 CY Debris Removal	\$366,241.00
Putnam County, TN	Ice Storm	ROW Debris Removal, Reduction & Disposal	Randy Porter 931.526.2161	04/15-05/15	102,000 CY Debris Removal and Reduction by Grinding	\$1,044,000.00
NCDOT - Davidson County, NC	Ice Storm	ROW Debris Removal, Hauling, and Hazardous Tree Work	Brad Wall 336.487.0000	03/14-08/14	1,136 Tons Debris Removal 14,530 Hazardous Limb and Trees Removed	\$1,347,067.00
NCDOT - Guilford County, NC	Ice Storm	Debris Removal, Hauling, and Hazardous Tree Work	Brad Wall 336.487.0000	03/14-08/14	352,100 CY Debris Removal and Disposal, 13,850 Hazardous Tree and Limb Removals	\$7,672,602.00

SCDOT	Ice Storm	Debris Removal, Hauling, and Hazardous Tree Work	Shannon Welch 843.907.2095	02/14-06/14	134,000 CY Debris Removal, Grinding and Disposal 31,150 Hazardous Trees & Limbs Removed & Disposed	\$5,814,631.00
City of Norman, OK	Ice Storm	Debris Removal, Reduction, and Disposal	Greg Hall 405.409.0499	12/13 through 02/14	44,385 CY Debris Removal 5,925 Hazardous Limbs & Trees Removed	\$601,759.00
Larimer County, CO	Colorado Severe Storms and Flooding	Private and Public Property Debris Removal, Reduction, and Disposal	Stephen Gillette 970.498.5760	09/13-03/14	36,700 CY Veg & C&D Debris Removal & Disposal 7,165 CY Water Way Debris Removal, 20 vehicles, 18 White Goods Recycled	\$935,755.00
Longmont, CO	Colorado Severe Storms and Flooding	Removal of Mobile Homes	Charlie Kamenides 303.651.8345	09/13-03/14	16 Flooded Mobile Homes Removed and Disposed	\$141,500.00
Weld County, CO	Colorado Severe Storms and Flooding	Debris Removal and Disposal of C&D and Recycling of Organic Waste and Tires	Trevor Jiricek 970.353.6100	09/13-12/13	2,960 Tons of C&D Waste Collected and Disposed, 1387 CY Organic Waste Recycled, 282 Tires Recycled	\$261,271.00
Adams County, CO	Colorado Severe Storms and Flooding	Debris Removal from Bridges and Waterways, Traffic Control	Liz Estrada 720.523.6052	09/13-10/13	9 Tons of Bridge Debris Removed from Collapsed Bridge	\$16,070.00
Town of Lyons, CO	Colorado Severe Storms and Flooding	ROW Debris Removal & Hauling	Jeff Callahan 720.564.2221	09/13-11/13	Debris Removal and Disposal	\$148,695.00
Oklahoma City, OK	Tornado	Debris Removal from Waterways	Bryan Haskins 405.297.2134	6/13	2,830 Tons Water Way Debris Removal & Disposal	\$245,392.00
Canadian County, OK	Tornado	Removal and Disposal of Tornado Debris	Jerry Smith 405.295.6186	06/13-09/13	2,905 Tons Water Way Debris Removal & Disposal	\$91,769.00

Shawnee, OK	Tornado	ROW Removal and Disposal of Tornado Debris	Brian McDougal 405.878.1601	06/13-09/13	6,025 CY Vegetative Debris 2,240 CY C&D Debris	\$60,800.00
Cleveland County, OK	Tornado	Water Way Debris Removal	Darry Stacy 405.366.0200	10/13	107,800 Cubic Yards Debris Removal & Disposal, 305 Hazardous Limbs Removed	\$830,782.00
City of Norman, OK	Tornado	ROW Debris Removal, Reduction, and Disposal	Greg Hall 405.409.0499	06/13-09/13	38,500 CY C&D and Veg Debris Removal, 345 Hazardous Trees & Limbs	\$365,000.00
Rapid City, SD	Ice Storm	Reduction of Vegetative Debris	Ted Johnson 605.394.4154	10/13	9,000 CY Grinding Vegetative Debris	\$31,359.00
Sioux Falls, SD	Ice Storm	ROW Removal of Hazardous Trees from Drainage Ways, Stump Grinding, ROW Tree removal	Scott Rust 605.367.8836	4/13-10/13	5,000 Tons Grinding and Haul-off Vegetative Debris 1,250 Stumps Ground ROW 26,660 Hazardous Tree	\$2,000,000.00
Garland County, AR	Ice Storm	ROW Removal and Disposal of Vegetative Debris	Jerry Pogue 501.262.3602	03/13-06/13	2,300 Tons Vegetative Debris Removal and Disposal	\$323,024.00
Saline County, AR	Ice Storm	ROW Removal and Disposal of Vegetative Debris and Hazardous Limbs & Trees	Marty Polk 501.317.2402	03/13-06/13	124,270 CY Vegetative Debris Removal, 41,500 Tree and Limb Removal	\$2,146,000.00
Island Beach State Park, NJ	Hurricane Sandy	ROW Hauling of Hurricane Debris	Ray Bukowski 732.793.0506	5/13	< 2,000 CY Vegetative Debris Removal & Disposal	\$100,000.00
Brick Township, NJ	Hurricane Sandy	ROW Removal and Disposal of Debris	Glenn Campbell 732.262.1058	11/12	<4,000 CY Vegetative Debris Removal & Disposal	\$58,963.00
Ocean County, NJ	Hurricane Sandy	ROW Removal and Disposal of Debris	Julie Tarrant 732.244.2121	11/12	6,400 CY C&D Debris Removal to Final Disposal	\$200,542.00

Scotch Plains Twp, NJ	Hurricane Sandy	Debris Reduction	Bozena Lacina 908.322.6700	11/12	Reduction by Grinding - Lump Sum ~25,000 CY	\$32,243.00
Old Bridge Twp, NJ	Hurricane Sandy	Removal of Tree Stumps	John Tooley 732.721.5600	11/12	Stump Removal ~20 <48" DBH	\$13,860.00
Edison Twp, NJ	Hurricane Sandy	Debris Reduction	Laura Popick 732.248.7409	11/12	Bucket Truck Daily Rate 4 Crews, 4 Days	\$74,000.00
Neptune Twp, NJ	Hurricane Sandy	ROW Debris Removal and Disposal	Tracey James 732.988.5200	11/12	161 Hours Emergency Debris Removal Self-Loading Trucks	\$35,785.00
Southbury, CT	Hurricane Sandy	ROW Debris Removal, Reduction, and Disposal	Tom Crowe 203.262.0622	11/12	< 2,000 CY Debris Removal, Reduction and Final Disposal	\$18,795.00
City of Norman, OK	Tornado	ROW Debris Removal, Reduction, and Disposal	Greg Hall 405.409.0499	3/12	30,000 CY C&D and Vegetative Debris Removal and Disposal	\$408,073.00
Southbury, CT	Winter Storm	ROW Debris Removal, Reduction, and Disposal	Tom Crowe 203.262.0622	3/12	11,000 CY ROW Debris Removal, 4,300 Hazardous Hanging Limb & Trees	\$528,890.00
Bastrop County, TX	Wildfires	ROW & ROE Debris Removal, Reduction, and Disposal and Hazardous Limb & Tree Removal, Temporary Debris Site Mgmt., and Haul-Out of Reduced Debris	Mike Fisher 512.848.6693	09/11-09/12	616,500 CY Total C&D and Vegetative Debris Removed, ROW 370,800 CY and 11,000 Hazardous Trees Removed, ROE 245,700 CY Removed and 27,000 Hazardous Trees Removed from Private Property	\$12,200,000.00
Texas Dept of Transportation	Wildfires	ROW Debris Removal, Reduction, and Disposal	Celso Harper 512.321.2221	05/12-09/12	53,500 CY ROW Debris Removed from State Highways 5,850 Hazardous Trees Removed from Highways	\$1,075,471.00

State Hwy Admin, MD	Hurricane Irene	ROW Debris Removal, Reduction, and Disposal	Craig Fetzer 410.582.5535	08/11-10/11	10,000 CY ROW Debris Removal from State Highway	\$279,106.00
Charles County, MD	Hurricane Irene	ROW Debris Removal and Disposal	Candice Kelly 301.645.0550	08/11-10/11	17,000 CY ROW Debris Removal	\$102,302.00
City of Norman, OK	Windstorm	Debris Removal, Reduction, and Disposal	Greg Hall 405.409.0499	06/11-08/11	Equipment and Personnel Hourly Debris Removal	\$144,185.00
City of Norman, OK	Tornado	Debris Removal, Reduction, and Disposal	Greg Hall 405.409.0499	05/10-07/10	14,000 CY Reduction by Grinding and Haul Out	\$237,000.00
Baltimore, MD	Snowstorm	ROW Snow Removal, Road Clearing	Joe Palacheck 410.767.3207	01/10-02/10	Snow Removal, 9 Sub-Contractors, >1,000 Hours Equipment and Personnel	\$630,000.00
Rogers, AR	Ice Storm	ROW Debris Removal and Disposal	Steve Womack 479.621.1117	01/09-03/09	160,000 ROW Vegetative Debris Removal	\$900,000.00
Fort Bend County, TX	Hurricane Ike	ROW Debris Removal, Reduction, and Disposal. Hazardous Tree & Limb Removal and Disposal	Marc Grant 218.342.4513	09/08-01/09	525,000 CY Vegetative and Construction & Demolition Debris Removed, Reduced and Hauled Out, 9,000 Hazardous Limbs & Trees	\$10,000,000.00
Polk County, TX	Hurricane Ike	ROW Debris Removal, Reduction and Disposal, Hazardous Hanging Limbs and Leaning Trees Removed	John Thompson 936.327.6813	10/08-03/09	325,000 CY Vegetative Debris Removed and Reduced by Grinding, 42,000 Hazardous Hanging Limbs and Leaning Trees Removed	\$6,600,000.00
Liberty, TX	Hurricane Ike	Debris Removal and Disposal	Harvey Joiner 936.336.3684	09/08-10/08	200,000 CY ROW Debris Removal and Reduction by Grinding, 6,250 Hazardous Tree & Limbs Removed	\$2,900,000.00

Harris County Flood Control, TX	Hurricane Ike	Drainage Ditch Hazardous Tree Removal	Robert Reagan 713.684.4230	09/08-01/09	>250 Hazardous Trees Removed from Drainage Ways	\$200,000.00
City of Sugarland, TX	Hurricane Ike	ROW Debris Removal, Reduction, and Disposal. Hazardous Tree & Limb Removal and Disposal	Adam Smith 281.275.2483	09/08-12/08	190,000 CY Debris Removed from ROW, 6,600 Hazardous Trees & Limbs Removed, Reduction of 165,000 CY Vegetative Debris, Haul-out	\$3,400,000.00
City of Katy, TX	Hurricane Ike	ROW Debris Removal and Disposal, Hazardous Trees & Limbs Removed	Elaine Lutringer 281.391.4830	09/08-11/08	16,500 CY ROW Debris Removed and Disposed 650 Hazardous Limbs & Trees	\$262,000.00
Brownsville, TX	Hurricane Dolly	ROW Hauling to Final Disposal - (including alleys)	Roberto Luna 956.548.6087	07/08-10/08	150,000 CY of C&D and Vegetative Debris Removed from ROW/Lump sum	\$1,252,000.00
Texas Dept of Transportation	Hurricane Dolly	ROW Debris Removal, Reduction, and Disposal	Pedro Alvarez 956.702.6125	07/08-09/08	20,000 CY ROW Debris Removal and Disposal, 3,500 CY Under Bridges Debris	\$879,000.00
Willacy County, TX	Hurricane Dolly	ROW Debris Removal and Disposal	Emilio Vera 956.689.3393	07/08-09/08	ROW Debris Removal ~40,000 CY, Lump Sum	\$445,000.00
Laguna Vista, TX	Hurricane Dolly	ROW Debris Removal and Disposal	Iris Hill 956.943.1793	07/08-10/08	ROW Debris Removal ~20,000 CY, Lump Sum	\$47,800.00
San Benito, TX	Hurricane Dolly	ROW Debris Removal and Disposal	Orlando Garcia 956.361.3851	07/08-10/08	~15,000 CY Debris Removed and Disposed	\$247,000.00
Harlingen, TX	Hurricane Dolly	ROW Debris Removal, Reduction and Disposal	Dan Serna 956.216.5300	07/08-09/08	35,000 CY ROW Debris Removed, Reduced and Disposed	\$879,000.00

FEMA Experience

TFR possesses an intimate understanding of the FEMA funding and reimbursement process. **ALL TFR CLIENTS HAVE RECEIVED 100% OF THEIR ELIGIBLE REIMBURSEMENT. TFR HAS NEVER HAD A SINGLE DOLLAR DEOBLIGATED BY FEMA or the FHWA.** We understand that our client's reimbursement is directly correlated to their ability to pay TFR and we work with our clients to ensure this process is as fast and efficient as possible.

TFR personnel have conducted over 350+ federally funded projects, and as such, has gained invaluable experience and familiarity with the FEMA recording and reimbursement process conducted under the federal *Public Assistance Program*. With no turnover in our key personnel for the past five (5) years, our employees have been working as a cohesive team to confront FEMA issues and ensure the reimbursement of our clients for 32 years. Sharon Lyell, our Project Administrator, in conjunction with Tiffany Jean, Contract Administrator, head our *FEMA Compliance Team* in all disaster-related projects. Our *FEMA Compliance Team* is deeply vetted in FEMA management and operational styles, and **NEVER** has TFR, or its officers, had a disputed claim for FEMA reimbursement. These individuals are very familiar with and aware of the federal guidelines for independence in accountability and reporting as well as recognizing that it cannot perform or assume the sovereign duties of the government officials. However, this does not preclude TFR from offering the following services to aid our clients in complying with the federal *Public Assistance Program*:

- Provide extensive pre-event training sessions with review of previous submitted FEMA paperwork
- Design appropriate cost tracking systems before approval of Project Worksheets is received
- Assist in estimation of debris volumes by debris types and debris management costs for Preliminary Damage Assessments
- Train clients on FEMA's Cost Estimating Format, a forward pricing model allowing FEMA to account for all possible costs on large projects
- Assist in the preparation of Immediate Needs Funding (INF) requests
- Review the operational procedures of the FEMA Public Assistance Program as it relates to the overall recovery process
- Inform and prepare for critical meetings with FEMA, emphasis on "Kick-off Meeting" and "Applicant's Briefing"
- Aid in the preparation of Project Worksheets
- Provide, review and confirm accuracy of supporting documentation (i.e. Truck Certifications, Load Tickets, Equipment Time Sheets, etc.) for the Project Worksheets to realize full reimbursement

TFR takes a proactive approach to debris management. Enacting a comprehensive, efficient debris management plan, which retains operational flexibility to address problems on the fly, is vital to the success of the project and our client's realization of full FEMA reimbursement. Upon establishment of a debris management plan, we strongly suggest submitting the plan for FEMA review, relieving undo stress over FEMA acceptance following a disaster event.

References

1 Iowa Dept of Homeland Security and Emergency Management

CONTRACT DESCRIPTION

a. Point of Contact	Jordan Moser Strategic Planner
b. Address	6100 NW 78 th Avenue Johnston, IA 50131
c. Phone	(515) 323-4246
d. Email	Jordan.moser@iowa.gov
e. Contract Term	08/2020 to 12/2020
f. Contract Amount	\$4,962,064.60
g. Description of Work	Vegetative debris reduction by grinding (1,345,640 CY)

2 City of Robertsdale

CONTRACT DESCRIPTION

a. Point of Contact	Greg Smith City Engineer
b. Address	22647 Racine Street Robertsdale, AL 36567
c. Phone	(251) 947-8955
d. Email	gregsmith@robertsdale.org
e. Contract Term	09/2020 to Current
f. Contract Amount	\$1,930,528.98 to Date
g. Description of Work	ROW Hauling, Hazardous Tree Removal, Grinding, and Final Disposal (estimated 157,000 CY)

3 City of Citronelle

CONTRACT DESCRIPTION

a. Point of Contact	Jason T. Stringer Mayor
b. Address	19135 South Main Street Citronelle, Alabama 36522
c. Phone	(251) 866-7973
d. Email	mayor@cityofcitronelle.com
e. Contract Term	01/2021 to 02/2021
f. Contract Amount	\$942,531.18
g. Description of Work	ROW Hauling, Hazardous Tree Removal, Grinding, and Final Disposal (estimated 76,000 CY)

4 Texas Department of Transportation

CONTRACT DESCRIPTION

a. Point of Contact	Lori Wagner Contract Administration Manager
b. Address	Austin District Headquarters 7901 N. IH35, Building 2 Austin, TX 78753
c. Phone	(512) 832-7057
d. Email	Lori.wagner@txdot.gov
e. Contract Term	10/2018 to 08/2019
f. Contract Amount	\$7,532,510.00
g. Description of Work	Emergency waterway debris removal services (13,838 Operator and Equipment Hours)

5 Tyndall Airforce Base

CONTRACT DESCRIPTION

a. Point of Contact	Johnny Walker Contracting Officer
b. Address	501 Airey Avenue, Suite 5 Tyndall AFB, FL 32403
c. Phone	(850) 283-1378
d. Email	Johnny.walker.4@us.af.mil
e. Contract Term	02/2019 to 04/2019
f. Contract Amount	\$2,314,186.00
g. Description of Work	Emergency debris hauling services following Hurricane Michael (estimated 151,000 cy)

6 North Carolina Department of Transportation

CONTRACT DESCRIPTION

a. Point of Contact	Chris Rhodes Maintenance Engineer
b. Address	404 South NC Hwy 11-903 Kenansville, NC 28349
c. Phone	(910) 296-8703
d. Email	cerhodes@ncdot.gov
e. Contract Term	11/2018
f. Contract Amount	\$496,398.00
g. Description of Work	Emergency cut & toss services following Hurricane Florence (1 of 6 Counties performed simultaneously, mobilized 720 Team Members)

7 City of Plantation

CONTRACT DESCRIPTION

a. Point of Contact	Steve Rodgers Assistant Director of Public Works
b. Address	400 NW 73 rd Avenue Plantation, FL 33317
c. Phone	(954) 452-2535
d. Email	srodgers@plantation.org
e. Contract Term	09/2017 to 12/2017
f. Contract Amount	\$8,200,063.00
g. Description of Work	Emergency debris removal services following Hurricane Irma (estimated 500,000 cy)

8 Bastrop County

CONTRACT DESCRIPTION

a. Point of Contact	Ronnie Moore
b. Address	806 Water Street Bastrop, TX 78602
c. Phone	(512) 779-9926
d. Email	ronnie@cbdeng.com
e. Contract Term	09/2011 to 09/2012
f. Contract Amount	\$13,100,000.00
g. Description of Work	Emergency debris removal, reduction, and disposal services following wildfires (estimated 700,000 cy)



STATE OF IOWA

KIM REYNOLDS
GOVERNOR

ADAM GREGG
LT. GOVERNOR

IOWA DEPARTMENT OF HOMELAND SECURITY
AND EMERGENCY MANAGEMENT
PAUL TROMBINO III, HOMELAND SECURITY ADVISOR
AND EMERGENCY MANAGEMENT DIRECTOR

Tiffany,

On behalf of the State of Iowa, I would like to thank TFR Enterprises for the exceptional debris removal services provided in the wake of the devastating severe weather event that impacted Iowa on August 10th, 2020. TFR's swift response and unwavering commitment to this mission has assisted Iowan's, at every level, in returning to normal life in a time when the very definition of the word, "normal," seems to be ever in doubt.

Battling a global pandemic environment, inclement winter weather, while also responding to multiple hurricanes that impacted other areas of the country during 2020, TFR has successfully aided the State of Iowa in grinding and disposing of more than 1.6 million cubic yards of vegetative debris in less than six months, a feat which, to my knowledge, is unprecedented in Iowa's Emergency Management history.

The professionalism, knowledge, insight, and work ethic, displayed by TFR Enterprises' staff is a tribute to your company and is in keeping with the highest standards of emergency response contractors everywhere.

Thank you for all that you have done and continue to do. Having secured a standing master agreement with your company through 2021, I take great comfort in the knowledge that, should the State of Iowa require these services in the future, TFR Enterprises is standing by, at the ready, to help Iowa travel the road to recovery.

Sincerely,

Jordan
Moser

Digitally signed by
Jordan Moser
Date: 2021.02.01
13:32:18 -06'00'

Jordan Moser
Strategic Planner
Response Division



JASON STRINGER
MAYOR

LORI H. BRYAN, CMC
CITY CLERK

CITY OF CITRONELLE

19135 SOUTH MAIN STREET
CITRONELLE, ALABAMA 36522

CITY COUNCIL

DAVID FERRELL
DISTRICT 1

CONNIE A. ROBINSON
DISTRICT 2

LORETTA PRESNELL
DISTRICT 3

JEFF MASON
DISTRICT 4

JOE BEATY
DISTRICT 5

Tiffany,

On behalf of The City of Citronelle, Al. and our citizens, I would like to Thank TFR Enterprises for the great job removing Hurricane Zeta debris in our city. As you are aware Hurricane Zeta caused major damage to the City of Citronelle in late Oct of 2020. Once we received a FEMA declaration we started our bid process to find a debris removal contractor and for us these was not an easy process as we found that several contractors who bid to remove our storm debris were not properly licensed to operate in the State of Alabama. Along this journey it was determined that TFR Enterprises did indeed have the correct license and met all other areas of our specification.

We were very pleased with the rapid deployment of equipment and resources to start the clean up process. The workers and equipment were both top-notch and were ready to work once their boots hit the ground in Citronelle. The Site Manager kept us informed throughout the process and worked closely with our city employees and the monitoring company to get the qualified debris removed, ground-up and taken to an approved landfill for final disposal. All of this was accomplished during the Covid-19 Global Pandemic.

The City of Citronelle hopes and prays that we do not face another weather event that causes such damage and destruction in our community for many years to come. With the yearly threat of tropical weather in our region along with the threat of tornadoes, we can now rest easy knowing that TFR Enterprises stands ready to help us in our time of need.

With great gratitude and appreciation,

Jason T. Stringer

Mayor

City of Citronelle, Al

MAYOR
Charles H. Murphy
COUNCIL MEMBERS:
Ruthie Campbell
Joe M. Kitchens
Paul Hollingsworth
Russell Johnson
Sue Cooper
CHIEF FINANCIAL OFFICER
Ann Simpson
CITY CLERK
Shannon J. Burkett

CITY OF ROBERTSDALE



*The Hub
of Baldwin County*

City Hall 947-8900
City Clerk 947-8920
Court Clerk 947-8910
Public Works 947-8950
Police Dept. 947-2222
Fax 947-2619
TDD # 947-2122

P.O. Box 429
Robertsdale, AL 36567

April 1, 2021

Tipton F. Rowland
TFR Enterprises, Inc.
601 Leander Drive
Leander, TX 78641

RE: Hurricane Sally – Debris Removal

Dear Mr. Rowland:

Please accept this letter of recommendation from the City of Robertsdale, Alabama. We would like to commend TFR Enterprises for their responsiveness and diligence in removing vegetative debris following Hurricane Sally in September of 2020. Not only did TFR respond immediately upon Notice to Proceed, but TFR Enterprises completed the debris removal in a professional and timely manner.

It was a pleasure working closely with your company to accomplish this cleaning up in the City of Robertsdale.

Sincerely,


Gregory B. Smith, P.E.
City Engineer



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

ROY COOPER
GOVERNOR

JAMES H. TROGDON, III
SECRETARY

December 21, 2018

Division of Highways
Pender County Maintenance
401 North Smith Street
Burgaw, NC 28425

Hurricane Florence Cut & Shove Contract

Dear TFR Enterprises,

Pender County Maintenance would like to thank your organization for the professional services it provided during Hurricane Florence. At a time of chaos and devastation, TFR's arrival and readiness to get to work, gave our office hope that we could offer our County the response that it desperately needed.

Roger Barfield did an amazing job. His ability to manage his crews and constantly communicate with me, was much appreciated. Also, both citizens and public officials in Pender County were very impressed with the speed TFR crews were able to clear the roads of debris after the storm. This allowed them a chance to check on family and neighbors, respond to emergencies, or get supplies they desperately needed.

This Hurricane, and the devastation it left behind, will stick with me the rest of my life. I hope that we never experience another storm event with the same potential for destruction. However, if we do, the assurance knowing that TFR Enterprises is ready to provide their professional services, gives us the confidence we need to weather another storm.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey L. Garrett", with a date "12/21/18" written to the right.

Jeffrey L. Garrett
Pender County Maintenance Engineer
(910) 259-5413



Corporate Office

1240 Bayshore Highway
Burlingame, CA 94010

Phone: (650) 347-1555

Fax: (650) 347-8789

www.ecc.net

15 October 2018

TFR Enterprises, Inc.
Attn: Ms. Sharon Lyell and Mr. Mel Utterback
601 Leander Drive
Leander, TX 78641

Subject: Cherry Point Hurricane Florence Restoration Project

Dear Ms. Lyell and Mr. Utterback;

ECC wanted to say thank you very much for a job well done at MCAS Cherry Point. The work performed by Mr. Utterback and the TFR and State Tree crews was safe, efficient and very professional. You and your team work tirelessly to achieve the mission laid out by ECC and MCAS Cherry Point. Your leadership and work ethic was much appreciated and valued.

Our Cherry Point Contracting Officer, Ms. Ericka Bishop, offered the following in praise and recognition for the work performed by TFR and State Tree:

- "These two tree clearing crews were overseen by Mel Utterback and were extremely professional and efficient."
- "Both companies put safety first and were very productive and efficient in their work."
- "Mr. Utterback ensured that each crew had clear direction and when the Governments priorities changed the crews were extremely flexible and adjusted with no delay or complaints."
- "The work ethic of both crews was exemplary with an emphasis on attention to detail."
- "The Government would highly recommend using these companies again if the need arises."

We thank you again for a job well done and we very much look forward to working with you again.

Sincerely,

Craig A Duncan, ECC
Cherry Point Program and Project Manager
Hurricane Florence Response/Restoration Team

OFFICE OF THE MAYOR
Diane Veltri Bendekovic,
Mayor

PUBLIC WORKS DEPARTMENT
Edward J. Consaul,
Director



CITY COUNCIL
Lynn Stoner, President
Mark Hyatt, Council President ProTem
Jerry Fadgen
Ron Jacobs
Peter S. Tingom

Tipton F. Rowland
TFR Enterprises, Inc.
601 Leander Drive
Leander, Texas 78641

Dear Mr. Rowland,

Please except this letter of recommendation from the City of Plantation, Florida. We would like to thank TFR Enterprises for their immediate response and your diligence with completing emergency debris removal within the time and scope of the terms of our contract. In 2017, Hurricane Irma devastated the city of Plantation, Florida. TFR Enterprises was successful with completing the debris removal and recovery efforts for our community.

Sincerely,

Steve L. Rodgers II
Assistant Director of Public Works
City of Plantation, Florida

750 NW 91st Avenue ♦ Plantation, Florida 33324
954.452.2535 ♦ econsaul@Plantation.org



City Council

Jeff Porter
Mayor

Stephen R. Shelley
Vice Mayor

Jenifer N. Bailey
Councilwoman

Jon Burgess
Councilman

Patricia Fairclough
Councilwoman

Elvis R. Maldonado
Councilman

Larry Roth
Councilman

George Gretsas
City Manager

City Hall

100 Civic Court
Homestead, FL 33030
305-224-4400
www.cityofhomestead.com

Tipton F. Rowland
TFR Enterprises, Inc.
601 Leander Drive
Leander, Texas 78641

Dear Mr. Rowland,

Please accept this letter of recommendation from the City of Homestead, Florida. We would like to thank TFR Enterprises for their immediate response and your diligence with completing emergency debris removal within the time and scope of the terms of our contract. In 2017, Hurricane Irma devastated the City of Homestead, Florida. TFR Enterprises was successful with completing the debris removal and recovery efforts for our community.

Sincerely,

Dennis R. Maytan Jr.
Director Parks & Public Works
City of Homestead, Florida

Tab 3. Mobilization Plan/ Technical Approach

4 - 5 Days prior to landfall of the event:

Weather channels are being monitored and tracked daily by the Operations Manager. When a potential strike appears probable, he will notify the President of the potential impending event. The Operations Manager will then:

- Contact Santa Rosa County and discuss the need for mobilization
- Call a meeting of all Project and Equipment Managers and alert them of impending event
- Contact experienced subcontractors residing near the event region as backup for additional resources
- Contact experienced subcontractors residing in States contiguous to the event region (if necessary)
- Contact our national account equipment suppliers and local equipment suppliers within 500 miles of Forecast Cone to obtain commitments for specific equipment needed

72 - hours prior to landfall of the event:

The Operations Manager will alert all employees of disaster team of the impending event and have them begin preliminary personnel preparations for 48-hour notice of departure.

The Operations Manager will notify the County of the designated TFR response team's point of contact and provide them with a 24-hour immediate phone number.

A Senior Project manager will be dispatched to an area within a few hours of the event location and establish a temporary staging and deployment area located within a few hours of the event location, to be used for temporary staging equipment and personnel during the 24-48 hours preceding the event.

48 - hours prior to landfall of the event:

TFR Equipment Management Officer will have already mobilized TFR owned equipment to a temporary staging area located outside the Forecasted Cone for landfall of the storm.

Upon receiving notice from the contracting agency or at the discretion of the Operations Manager, TFR will transport its resources (equipment and manpower) toward the anticipated landing area so that equipment and personnel are within a few hours reach of the anticipated "strike" location.

Equipment to be mobilized

The type and numbers of equipment to be mobilized will be based upon the characteristics and strength of the storm. For example, if predominately wind damage is anticipated certain resources will be needed, and if rainfall and flooding damage is anticipated, a different schedule of equipment will be necessary. TFR anticipates that the minimum equipment to be mobilized would be:

- Rubber-Tired Wheel Loaders **4**
- Dozers/Track Loaders **4**
- Skid Steers **4**
- Self-Loader/Knuckle-boom Trucks **10-15**
- Bucket Trucks **5-10**
- Tub Grinders (if needed) **2**

Project Approach

This operational plan has been thoroughly vetted over years and years of disaster-related debris management projects. Utilized in Plantation, Florida to smaller projects such as Port Aransas, Texas, the operational plan outlined below maintains the flexibility to administer and complete multiple large-scale projects simultaneously without sacrificing safety, transparency, and performance. In 2017, TFR's flexible operational plan was tested. With projects spanning from Puerto Rico, California, Florida, to Beaumont, Texas, **TFR operated, funded, and successfully completed 26 simultaneous projects with a total value over \$78 MIL.**

FEMA Understanding and Experience

TFR possesses an intimate understanding of the FEMA funding and reimbursement process. **ALL TFR CLIENTS HAVE RECEIVED 100% OF THEIR ELIGIBLE REIMBURSEMENT. TFR HAS NEVER HAD A SINGLE DOLLAR DEOBLIGATED BY FEMA or the FHWA.** We understand that our client's reimbursement is directly correlated to their ability to pay TFR and we work with our clients to ensure this process is as fast and efficient as possible.

TFR personnel have conducted over 350+ federally funded projects, and as such, has gained invaluable experience and familiarity with the FEMA recording and reimbursement process conducted under the federal *Public Assistance Program*. With minimal turnover in our key personnel for the past five (15) years, our employees have been working as a cohesive team to confront FEMA issues and ensure the reimbursement of our clients for 32 years. Sharon Lyell, our Project Administrator, in conjunction with Tiffany Jean, Senior Contract Administrator, head our *FEMA Compliance Team* in all disaster-related projects. Our *FEMA Compliance Team* is deeply vetted in FEMA management and operational styles, and **NEVER** has TFR, or its officers, had a disputed claim for FEMA reimbursement. These individuals are very familiar with and aware of the federal guidelines for independence in accountability and reporting as well as recognizing that it cannot perform or assume the sovereign duties of the government officials. However, this does not preclude TFR from offering the following services to aid our clients in complying with the federal *Public Assistance Program*:

- Provide extensive pre-event training sessions with review of previous submitted FEMA paperwork
- Design appropriate cost tracking systems before approval of Project Worksheets is received
- Assist in estimation of debris volumes by debris types and debris management costs for Preliminary Damage Assessments
- Train clients on FEMA's Cost Estimating Format, a forward pricing model allowing FEMA to account for all possible costs on large projects
- Assist in the preparation of Immediate Needs Funding (INF) requests
- Review the operational procedures of the FEMA Public Assistance Program as it relates to the overall recovery process

Supporting Communities from the Ground Up

☑ Ready

With years of experience helping hundreds of customers, TFR offers a deep understanding of the disaster recovery process. We help our clients put together a plan before a disaster strikes so that they will be ready to respond when it does.

☑ React

TFR hits the ground running as soon as a disaster strike. We can mobilize our expert project managers, crews, and state-of-the-art equipment within hours.

☑ Respond

TFR carefully coordinates every disaster recovery/debris management plan to meet the needs of the community. Our deep planning and project expertise enable us to provide extremely accurate time/cost estimates and meet or exceed all project expectations.

☑ Recover

TFR provides support and technical assistance to help clients navigate a complex maze of state and federal public assistance programs, including FEMA reimbursements, to help disaster-impacted communities get back on their feet as quickly as possible.

-
- Inform and prepare for critical meetings with FEMA, emphasis on “Kick-off Meeting” and “Applicant’s Briefing”
 - Aid in the preparation of Project Worksheets
 - Provide, review and confirm accuracy of supporting documentation (i.e. Truck Certifications, Load Tickets, Equipment Time Sheets, etc.) for the Project Worksheets to realize full reimbursement

TFR takes a proactive approach to debris management. Enacting a comprehensive, efficient debris management plan, which retains operational flexibility to address problems on the fly, is vital to the success of the project and our client’s realization of full FEMA reimbursement. Upon establishment of a debris management plan, we strongly suggest submitting the plan for FEMA review, relieving undo stress over FEMA acceptance following a disaster event.

Training Sessions and Tabletop Exercises

Preparation is the be-all of good emergency management. As such, TFR offers annual on-site training and tabletop exercises for all Clients wishing to participate. Usually lasting 4 to 5 hours, TFR conducts the training service in the months preceding Hurricane Season on simulated events developed by TFR. In the past, we have offered this value-added service to Clients to familiarize ourselves with key emergency management officials and local agencies designated to the project. TFR believes understanding the needs of the local officials allows us to tailor-make a debris management plan that best suits the community.

With TFR’s expertise and guidance, together, the client and TFR will develop a complete, full-service debris management plan that anticipates encumbrances, highlights transparency, emphasizes expediency, and forces accuracy. The preparation and experience gained during our training exercises will position local officials to respond quicker and realize full FEMA reimbursement. Additionally, by identifying key elements, such as DMS and Staging locations, TFR can better rapidly mobilize to ensure an efficient response immediately following the storm.

TFR’s training session focuses heavily on the following topics:

FEMA Guidelines and Policies

This portion of the training is billed “How Best to Maximize Your Federal Reimbursement.” We walk through, step-by-step, the FEMA *Public Assistance Program* from the Disaster Declaration by the President to submittal of the “Letter Requesting Project Closeout.” TFR will inform our clients of topical and current FEMA guidelines and policies that are affecting the reimbursement process. Additionally, to benefit and familiarize Officials with federal documentation and expectations, TFR will review and analyze a FEMA Reimbursement Submittal from a current client that received full funding. This portion of the training is customized to fit the knowledge and expertise of the local officials, however, in every training session we stress key elements of the process outlined below:

- Review and recommendations for *Request for Public Assistance Form*
- Training of personnel of federal expectations in Project Worksheets (PW)
 - Review scope of work justifications including narratives, fiscal documentation, and
 - Analyze accepted content documentation of completed projects, including photo documentation, invoices, etc.
 - Review supporting documentation for PW’s for accuracy.
 - Familiarize client with an individual project and deficiencies of the file, scope of work as relating to the project worksheets, and cost estimates.
- Review and identification of eligible equipment, labor and contracts, accurate unit costs and scope of work.

TFR Spotlight

TFR has successfully completed more than \$350,000,000.00 in federally funded task orders.

-
- Review and analyze the utilization of Force Account Equipment, Force Account Materials and Force Account Labor practices for reconciliation with Work Orders and Equipment Codes
 - Review and recommendations for *Force Account Labor Summary Record*, *Force Account Equipment Summary Record*, and *Contract Work Summary Record*
 - Review and analysis of documentation program in keeping with FEMA reimbursement guidelines:
 - Update existing documentation and record keeping systems as to comply with federal reporting and record keeping, or
 - Propose record keeping and documentation system that will comply with federal reporting and record keeping requirements.
 - Provide training and orientation to clerical and department heads on required documentation quality and quantity requirements
 - Examine the reconciliation of invoices to appropriate Purchase Orders and PW's scope of work.
 - Examine status reports and PW tracking through State and Federal Agencies.
 - Review the organization and preparation of invoices, cancelled checks, contracts, public notices, bid tabulations, force account labor and equipment information summaries with easy reference tabs, attached in document format, to coincide with the guidance documents utilized by FEMA inspectors
 - Examine the drafting and final submittal of the "Letter Requesting Closeout"

Debris Management Site Location and Testing

In conjunction with Government Officials, TFR seeks to aid in the selection and qualification of Debris Management Sites. Identification and selection of an appropriate DMS is vital to the efficiency, cost control and overall safety of the debris management process. The FEMA *Debris Management Guide* outlines the selection of a DMS through the following:

1. Ownership
2. Size
3. Location
4. Environmental and historic concerns

In past planning sessions, TFR and Government Officials have scoured potential areas locating and qualifying numerous DMS through a stringent identification process. Examining the layout of the City/County, possible high-volume areas, and environmental impact, TFR and Officials can establish probable locations that best suit the debris management effort. After sites have been identified, historical information is pulled to ensure compliance with the National Historic Preservation Act and soil and water samples are collected to file with State Environmental Protection Agencies. Coupled with TFR's unique ability to operate 8 concurrent debris management sites with Company-owned Diamond Z Grinders, the qualification process of logistically, geographically, and environmentally appropriate DMS is key in the efficient, rapid mobilization effort TFR can offer.

Sectoring of the Impacted Area

TFR strongly recommends our clients develop and review sector maps for the debris management plan. If requested, TFR will assist in the establishment of emergency routes with a pivotal focus on immediate need facilities. TFR prioritizes certain immediate need facilities, including EOC's, government buildings, hospitals, and FEMA Distribution Centers, to employ a rapid 70-hour "Push" to secure the facility access. Following the establishment of emergency routes, TFR and Government Officials will review preliminary sector maps and designated DMS for debris collection. Our goal is to develop sector maps that retain flexibility post-storm to ensure efficient allocation of resources to debris-ridden areas while emphasizing safety to our crews and the community.



Pre-Strike Procedures

48-72 hours prior to anticipated landfall: Both the President and Director of Operations of TFR Enterprises, Inc. has been monitoring and tracking “Mock” Hurricane through local communication and weather channels.

The Director of Operations will contact the known designated Government Representatives and provide them with the primary and secondary, 24-hour emergency contact personnel and points of contact (e-mail and cell phone).

The Contract Administrator in the home office will produce a list of known, experienced subcontractors from the database and sort the list by States (a list can be provided upon request) *Note: The subcontractors listed as pre-qualified are companies familiar with TFR procedures and expectations. In past projects, these subcontractors have been successful in operating alongside TFR and thoroughly vetted.

Project Managers will each be given a group of these subcontractors to contact. Each Project Manager will begin calling the subcontractors and make the following determinations for each and in aggregate:

- Current equipment and personnel on hand and available to commit if tasked.
- Best-estimated anticipated response time if tasked.
- Plans for housing, feeding personnel, and fuel supply resources.

During this same time period, the Service Manager in the home office will begin calling Equipment Rental Dealers to identify available equipment on hand, such as Rubber Tired Front End Loaders, Skid Steer Loaders, Grapple attachments, Knuckleboom Loaders, Bucket Trucks, Vacuum Trucks, Water Trucks, Bulldozers, Portable Generators and Portable Toilets, to augment, if necessary, TFR owned equipment. Also, the Service Manager will prepare preliminary tracking routes for Company-owned equipment and determine what states and what permits may be required if tasked.

An evaluation of the information gathered from the Subcontractors who have been contacted and an estimated crew/response capability will be made in the following priority:

- 1) Subcontractors on call with Emergency Road Clearing Equipment.
- 2) Subcontractors on call with Loading and Hauling Equipment.
- 3) Subcontractors on call with Site Management Equipment.

This information will be added to the estimated crew/response capability of TFR’s own Company-owned equipment and personnel, and a preliminary mobilization schedule will be prepared.

24-48 hours prior to anticipated landfall: The Service Manager will begin acquiring trip permits for dispatching the initial transport of heavy equipment (debris clearing and site preparation equipment) to the designated staging area.

Loading and Hauling equipment and personnel will be dispatched to the designated staging area as well as mobile campers and temporary housing units.

The experienced subcontractors previously notified will be contacted by the Project Managers and placed on stand-by, if necessary. Their mobilization capability and preparedness will be noted and updated in the preliminary crew assessment.

0-24 hours prior to anticipated landfall: Upon notification of the Government Representative, or at the discretion of the Director of Operations, the *Pre-Execution Planning Team* (Operations Manager, Operations Planner, Project Managers, Environmental Health and Safety Officer, and the Program/QC Manager) will deploy.

To provide an immediate point of contact, at least one (1) TFR Representative shall “ride out” the storm with Government Officials. This TFR representative shall be responsible in coordinating the “push” effort as the *Pre-Execution Planning Team* assesses the damage, sections the City/County, if not completed, and mobilizes resources.

A work force of Management and Loading and Hauling crews (minimum of ten) have been notified, prepared and will be in the affected Sector/Subsector and poised to respond within a few hours following the landfall or strike for the immediate emergency needs response.

The *Pre-Execution Planning Team* appointed for “Mock” Event is named as follows:

Pre-Execution Team	Named Person	Worked Together	Industry Experience	Disaster Experience
Operations Manager	Kevin Rolison		18	HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Operations Planner	Rigo Mejia		12	HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Program/QC Manager	Sharon Lyell		26	HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Project Manager	Steven Vinyard		5	HURRICANE TORNADO FIRE ICE / SNOW FLOODING
EHS Manager	Tate Wilson		5	HURRICANE FLOODING

In a post-strike environment, with Notice to Proceed, the planning team will deploy to the designated location within hours to participate in estimating debris volume, sectoring disaster area, locating debris sites, determining personnel and equipment requirements, evaluating environmental and health and safety issues, and identifying necessary permits and license requirements. Once this meeting has taken place, a defined list of equipment and personnel necessary will be identified.

During this planning session, the following determinations will be made:

- Total area affected
- Estimated amount of Debris (This can be performed by Government Officials or TFR, either by aerial assessment or by “windshield” drive-by through the damaged area)
- Number of Sectors to be assigned for best management
- Number of estimated DMS required for efficient removal
- Location of best possible DMS

Mobilization of Personnel and Equipment

Following the coordination with Government Representatives, and identifying the quantities, sectors, DMS and production requirements, TFR will continue the mobilization process.



Pre-Execution Planning Team will call a meeting of all Project Managers and alert them to prepare to leave within 24 hours and be away from home for an extended period. Being within relative proximity of the disaster area, TFR can provide expedient response, as personnel fully understand the requirements and urgency associated with disaster relief and recovery and the little notice provided after the

award of a contract. TFR and its partners are fully prepared to meet the mobilization requirements, including the extended time away from families, and fulfill those requirements with the utmost pride to the end product.

- The Operations Manager and his assistant will locate a Staging area where equipment and personnel can mobilize to for inspection and orientation.
- The Service Manager in the home office will deploy one or more of the company's Mobile Field Offices to the Staging area if needed.
- Project Managers will review the equipment and personnel requirements and compare with equipment already on hand to determine the additional equipment and personnel to be mobilized. The Project managers will then review the Company-owned equipment available list, selected Subcontractors immediately available list, and equipment suppliers list. The project managers will notify the subcontractors selected for use on this task order.
- Communication will be given to the dispatcher in the home office of the need of any Company-owned equipment so that they may begin the process of permitting and shipping the necessary pieces. If additional equipment is needed, the project managers will communicate with the equipment manager who will contact the equipment suppliers on standby and order necessary equipment for completion of equipment requirements.
- The Operations manager and his assistant will attempt to secure temporary housing, such as RV parks or other suitable location for temporary use for parking travel trailers. (The company, as well as many of its employees and subcontractors, have self-contained travel trailers which are used in the early response and mobilization of the project. As the local infrastructure improves and the demand on housing (hotels, etc.) decreases, many employees will relocate.)
- The Operations Manager or his assistant will prepare a list of all TFR employees and their Points of Contact (i.e., cell phone, e-mail) and deliver copies to Government Officials.
- The Operations Manager or his assistant will review Subcontract Agreements and supply copies of Current Wage Rates.

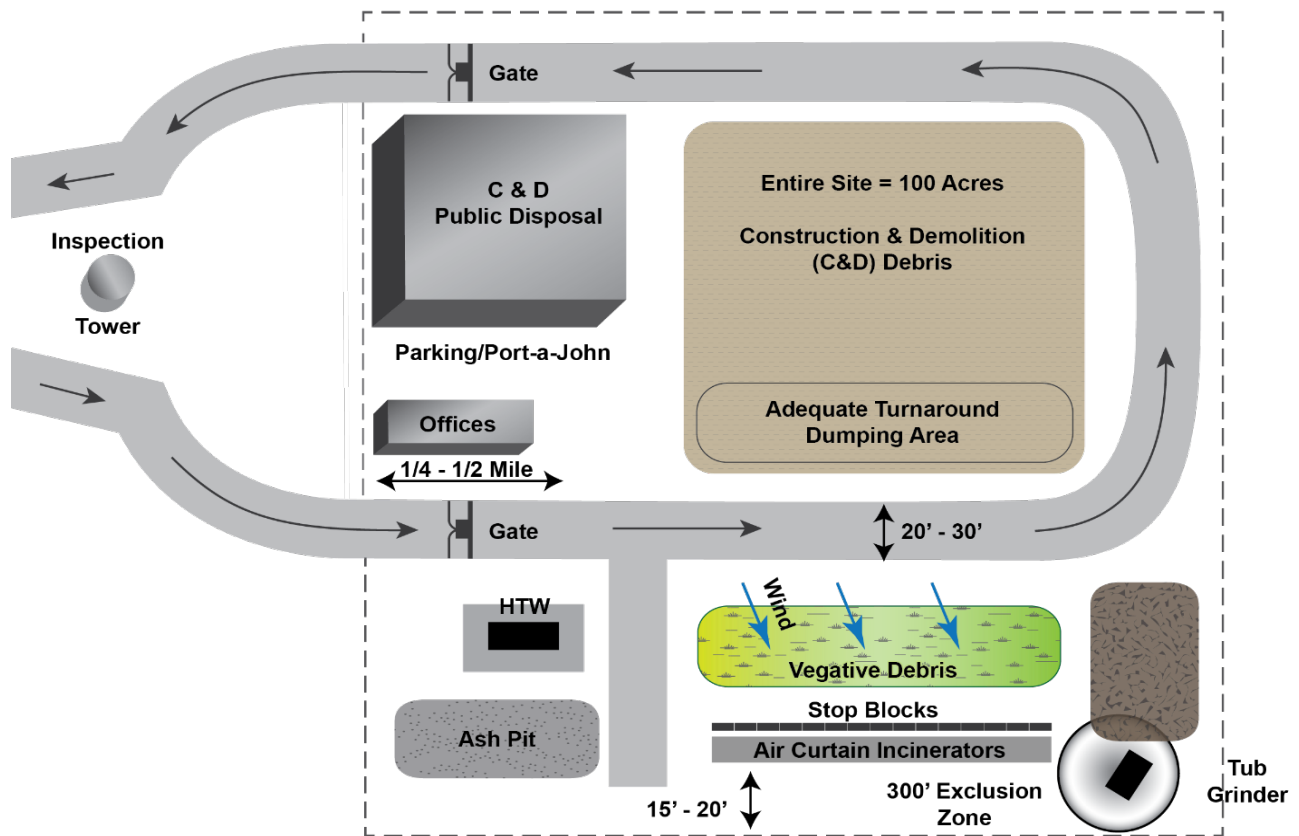
Preparation of Debris Management Sites

Obtaining and Possessing Necessary Licenses and Permits - The Operations Manager or his designee will investigate the state and local statutory requirements needed to perform the work described in the pre-position planning in the affected areas and determine what permits are necessary to complete the work. Video and/or digital photographs of the site, before occupation, will be made for the record, in addition to any soil, water or other test documents. After acquiring all necessary permits and licenses, the Operations Manager and the EHS Manager will then prepare copies of all necessary permits for delivery to Government Representatives.

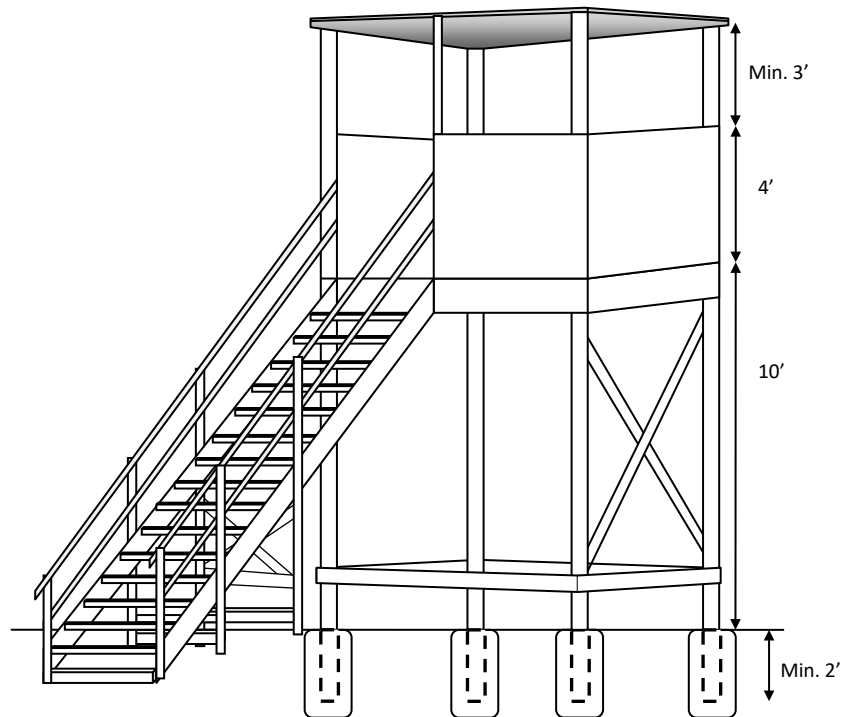
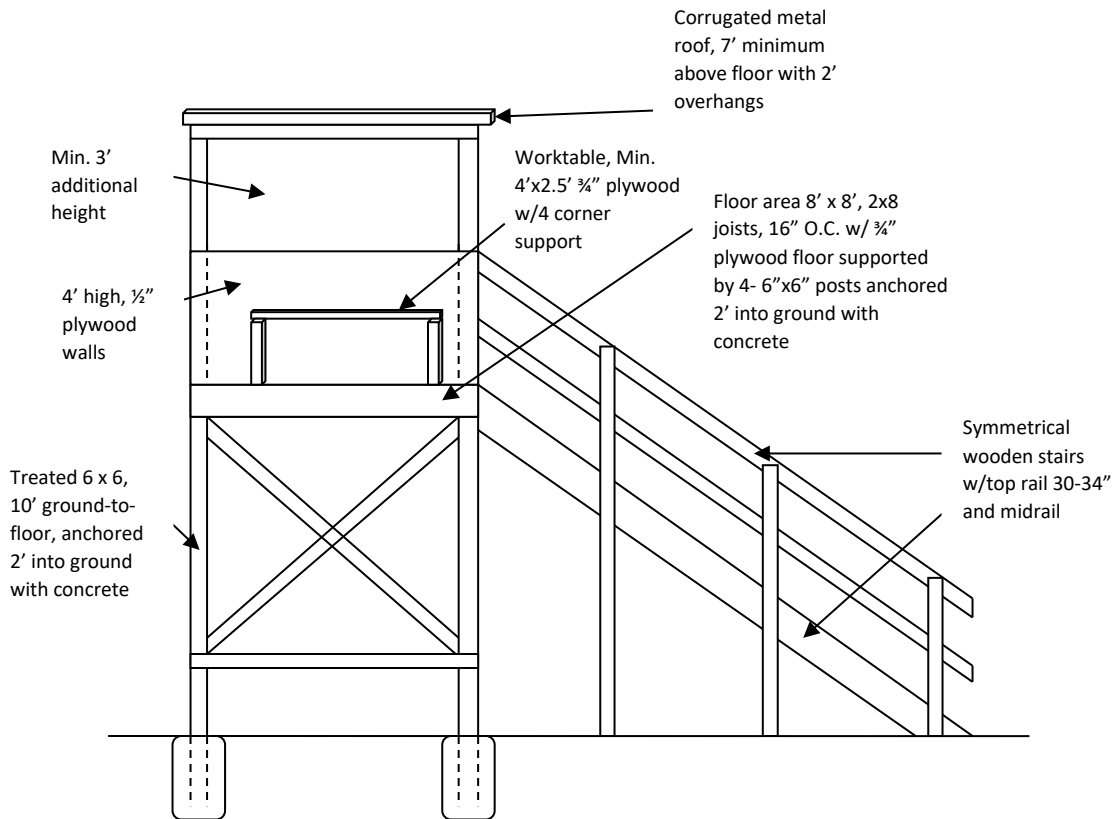
Submittal of Site Plan and Establish Field Offices and Equipment Staging Area - After the approval/assignment by Government Representatives of the DMS, which currently is unidentified, a physical review of the site will be made by the OM, the site manager and representatives. Within 12 hours of the location and inspection of the site, a final site plan will be submitted for approval. The Site Plan shall reflect:(1) access to the site (ingress, egress)

(2) Site preparation-clearing, erosion control and grading, (3) traffic control procedures, (4) safety, (5) segregation of debris, (6) location of ash disposal area, hazardous material containment area, contractor work area, and inspection tower, (7) location of vegetative debris dump, (8) location of Mixed Debris and C&D dump, (9) Location of Temporary sanitary facilities, (10) location of reduction operations including incineration operations, chipping operations, (11) location of any existing structures or sensitive areas requiring protection from smoke, dust, noise and with awareness to existing traffic conditions (12) location of dump area for debris hauled from the public or haulers other than TFR with traffic patterns reflected for this area. Tasks will then be assigned to construct and establish required elements of the site, such as the inspection tower, hazardous materials containment area, temporary fencing, etc.

For the purpose of this RFP and for the general understanding of the layout offered by TFR, included is a general site plan utilized by TFR on previous projects and that directly addresses the uses outlined above. However, before these site plans can be formally submitted, the necessary soil and water samples will need to be taken, checked and filed with appropriate Government Agencies and maintained, on hand, at the TFR field office. The site plan will be reviewed and accepted by Government Representatives before DMS accepts storm-generated debris.



Inspection Tower Construction Diagrams



Hazardous Materials Containment Area – TFR’s employees have been involved in the preparation and construction of many DMS to FEMA/USACE specifications. The Company will have had all necessary tools and supplies shipped from its home office in the first deployment of equipment. Once again, this is done as a safeguard measure in the event that supplies, and materials may not be readily available in the area following a disaster event. This Hazardous Materials Containment Area shall be constructed to the specifications set forth in the RFP.

Prior to construction, the site will be graded, and a berm constructed to provide a Hazardous Containment Area that will direct site runoff away from the Hazardous Containment Area. The area shall be 30’x30’. The perimeter shall be lined with hay bales and staked in place. The area shall be lined with a heavy gage plastic (or tarp for colder climates where plastic may be too brittle) to provide a waterproof barrier. Six inches (6”) of sand shall be spread within the area to provide an additional defense against hazardous leakage while also protecting the heavy gauge plastic against rips and tears. Additional plastic or tarp sufficient to cover the area will be available to prevent rain or snow from entering the containment. Lastly, site runoff shall be redirected away and from the containment area through utilization of site grading.

Additional Construction Procedures that may be necessary are:

- The establishment of a lined temporary storage area for ash, fuels and other materials that could contaminate soils and groundwater.
- Construction of temporary fencing around debris material storage areas for segregation and protection from traffic.
- Construct non-combustible stop blocks for equipment located at the burn pit.
- Establishment of an equipment staging area where equipment can be isolated and inspected regularly for fuel and oil leaks. Describe provisions for a lined area for fueling and equipment repair to protect soils from spills of petroleum products, hydraulic fluids, etc.
- Provision for plastic liners under stationary equipment such as generators and mobile light plants.
- Construct Roadways Throughout the Site - Traffic will be designed for one way in and one way out to avoid congestion.
- Erect Stop, Slow, and Direction Signs for safety and traffic flow. Signs will also be provided at the main entrance with site name and directions, i.e., Office/Visitor Check-in, visitor parking, truck inspection tower, etc. There will also be signs designating the HTW area, white goods area, first aid area, mixed debris, etc.
- Establish a gated entrance for security to the perimeter of the site and a guard building to record visitors and authorized personnel visiting the site.
- If necessary, establish a “public” or separate dump area for debris hauled by others with separate traffic pattern and a distinguished and separated (by temporary fencing or other means) perimeter to avoid mixing the debris with the debris hauled by the contractor.



Once the Site Plan is approved, the Company will locate its office command center. TFR owns five self-contained command centers constructed on a 45-foot travel trailer. They are inventoried with all needed onsite management, communications, record keeping and safety materials. This includes such items as truck tickets, safety forms, identification signage, cellular phone, radio broadcast systems, desktop computer/fax and copying equipment, hard hats, steel toed boots, flags, safety vests and other miscellaneous items necessary to the immediate operations. These command centers

will be equipped with self-supporting generators and temporary sanitary facilities if not, or until, available on site.

Establish Field Office Communications

- Mobile telephones and Company radios will be the main source of communication in the field office until local landline telephones can be installed. All TFR truck drivers are equipped with smart phones. In addition, all TFR managers, supervisors and foremen are equipped with mobile telephones for outside communication in order to coordinate the mobilization and dispatching of equipment as well as being available to the client.
- All Company administrative personnel, including the Operations Manager, have electronic linkage capability for cellular telephones, satellite communications, Internet access and fax access.
- Records and communications are made using a network of personal desktop and laptop computers.
- As quickly as equipment is available (local services may be out for a time following a disaster) all major field locations are given at least one local number to facilitate communication with other local Government Agencies, local suppliers and members of the public.
- As soon as the field office is established, office personnel will be available during hours of operation.
- Inspection of Equipment before beginning Task Order. All equipment previously dispatched and on hand for debris loading and hauling, will be brought into the staging area for safety inspection, identification, measuring and numbering before being deployed to any work area.
- Each piece of equipment will be inspected, and a written inspection report prepared denoting results of the inspection.
- In addition to the safety inspection checklist for trucks, all vehicles (trucks and trailers) will be inspected for current license, tags, registration, and insurance. The inspection report will denote the truck owner and the truck driver. A copy of the operator's driver's license will be copied and on file.
- A determination of driver qualification will be made (i.e. requirement of Class A License).
- Trucks to be used in hauling debris will be inspected for proper tailgates and proper sideboards or other extensions as well as the previous checklist.
- Before a truck will be assigned a number, the inspection report and driver information will be made available for review by a Government Representative, and they shall physically inspect, approve the tailgate and any sideboards or other extensions, and measure the truck for capacity.

Personnel Safety Orientation

All Company employees will receive a copy of the Company's Health and Safety Manual at time of employment. As part of the Company's Safety and Occupational Health plan and in compliance with the Accident Prevention Plan, a safety meeting will be held before any personnel are assigned to a task order.

- The Company Safety Officer will conduct the meeting in the presence of a Government Representative.
- All personal protective equipment required for the assigned task will be checked before personnel is dispatched to the assigned task.
- A Personal Emergency Contact List and Map of Key Facilities for emergency conditions will be passed out to all Company and Government field personnel.

Following the Equipment Inspections and Safety Orientation, Truck Measurement and Numbering, equipment and personnel will be dispatched to the work areas prescribed as a result of meetings between the Project Managers and Government Representatives.

Daily Coordination with Government Representatives

The following is an outline of the company's daily procedures with regard to keeping an informed dialogue between TFR and Government Representatives.

- Each debris removal project is assigned a Load and Haul Project Manager. Before the beginning of each Project or Task Order, the Load and Haul Project Manager and the Project Operations

-
- Manager will meet with the Government's Representative to define the scope of work, work area, and any Government priority as to areas included in the Task Order.
- After the total area of work to be performed under the Task Order has been defined, a map of the area is prepared dividing the total area into sections. These sections are then given a territorial reference (for example Section 1, Section 2, etc.).
 - Two identical copies of this map of the total area divided into sections are prepared, one for the Contractor and one for the Government. The contractor's copy is kept in the field office headquarters of the contractor.
 - Each evening a meeting is held between a Government Representative and the Load and Haul Project Manager to review the areas, which have not been worked.
 - The Loading and Hauling Project Manager shall confer with a Government Representative and shall provide a work schedule plan daily reflecting the assigned location of all loading crews daily.
 - A daily work schedule assigning crews to specific Sections previously approved by the Government's Representative, is prepared by the Load and Haul Project Manager and distributed to the foremen of each crew.
 - Loading and Hauling crews shall not be re-assigned to another location until the Load and Haul Project Manager and the Government Representative have inspected the area worked and they have determined that the work performed has met the Scope of Work requirements in the Task Order.
 - Each evening following the workday, the Crew Foremen will meet with the Load and Haul Project Manager and will report on the amount of progress in the Sections assigned them.
 - The Load and Haul Project Manager, along with the Government Representative will tour each section daily to confirm progress.

When a section has been completed to the satisfaction of TFR and the Government Representative, the Load and Haul Project Manager will indicate the completed section on the map by color-coding the completed section. This map will provide a visual display of work completed and work remaining daily.

Public Service Announcements

TFR shall aid Government Representatives in developing a comprehensive Public Information Strategy. Oftentimes, residents hold local, state and federal officials responsible for slow progress, however, enacting specific procedures to control the efficient flow of information to residents is vital to the community's recovery process. This includes the establishment of a Disaster/Debris Information Center, centralizing the release of vital information to the public. Operated from TFR's Mobile Command Unit utilizing satellite communications, Government Officials, in conjunction with TFR's Management Team, shall create television and radio advisories in the immediate aftermath of an event to be broadcasted five times daily. Additionally, when print media resumes, TFR shall aid in the development of pertinent newsletters detailing the recovery phases while providing a conservative timeline of events. These will be released online, through local newspapers, and posted at pivotal locations throughout the impacted area. TFR also recommends the establishment of an information hotline with a brief recording outlining the information listed below and additional vital information, i.e. debris drop-off locations, etc. This allows citizens to obtain up-to-date information immediately and on their own schedule.

Sample Radio Address

_____ has adopted regulations for the removal of disaster-generated debris. We have established an efficient and effective system in coordination with our debris contractor, so you, the citizen, will know what to expect and how to have your disaster-generated debris removed successfully. Contractors are working seven (7) days a week, twelve (12) hours a day to collect ONLY storm-generated debris.

_____ has divided the City/County into multiple debris collection zones. All zones are being worked simultaneously with the goal of coordinated, safe and efficient recovery. Debris contractors are collecting all the

disaster-generated debris moved to the curb from one subdivision/street/block in a zone before moving to the next. Your cooperation and patience are much appreciated during this trying time.

The first pass will be made in your neighborhood beginning _____.

Fellow citizens, as you prepare to place your debris curbside for collection, please adhere to the following guidelines:

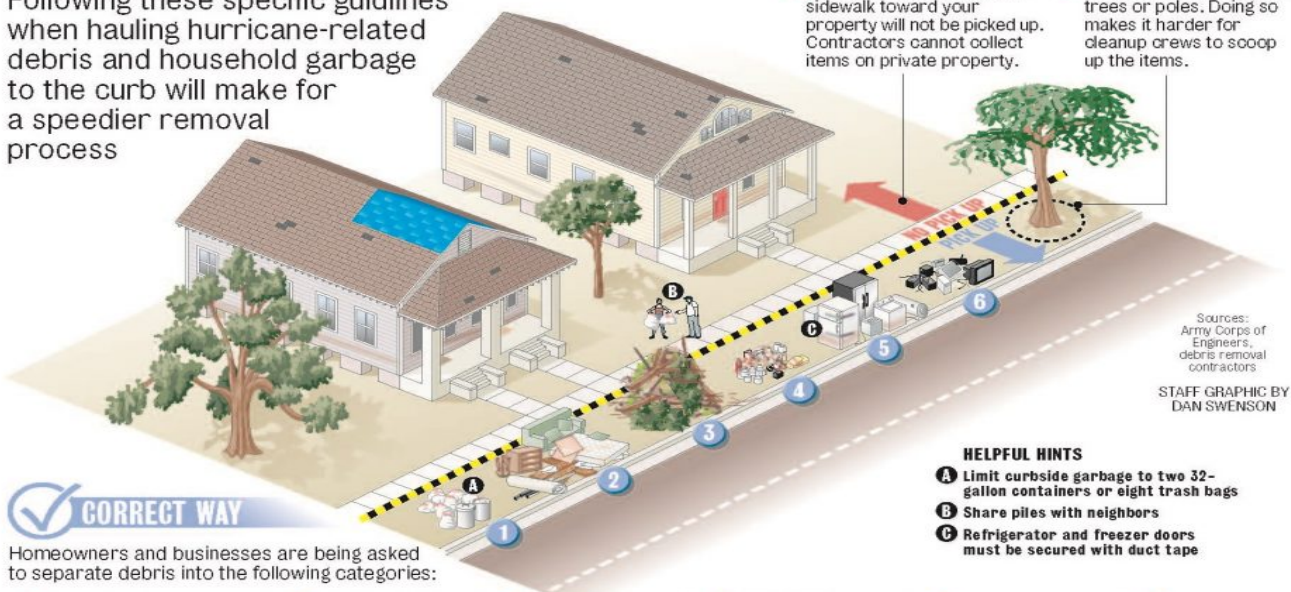
1. Do not place debris on top of utilities, for example: cable, phone, electrical or storm drain boxes.
2. Please do not place debris in front of or around your mailbox.
3. Please do not place debris in front of or around your driveway, as emergency vehicles may need to enter the area.
4. Please drive with extreme caution in areas with large debris piles.
5. Please do not block or dump any debris into the storm drains or ditches. This will cause flooding.
6. Please aid contractors by sweeping excess and loose debris from the street in front of your house for collection.
7. Report damages that occur to your personal property to the TFR hotline, (512) 260-3322.
8. Please sort debris according to the following outline.

We are a community, and we shall recover as a community. We appreciate your patience, cooperation and assistance as we undertake this monumental cleanup effort.

The following page, "Picking up the Pieces" will be posted on-line, distributed in local newspapers, and available for residents to properly segregate disaster debris along the ROW.

PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process



WRONG WAY

- CROSSING THE LINE**
Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.
- PROPPING UP**
Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

- | | | | | | |
|--|--|---|--|--|--|
| <p>1 HOUSEHOLD GARBAGE</p> <ul style="list-style-type: none"> ▶ Bagged trash ▶ Discarded food ▶ Packaging, papers ▶ All garbage should be placed curbside the night before the scheduled weekly pickup. | <p>2 CONSTRUCTION DEBRIS</p> <ul style="list-style-type: none"> ▶ Building materials ▶ Drywall ▶ Lumber ▶ Carpet ▶ Furniture ▶ Mattresses ▶ Plumbing | <p>3 VEGETATION DEBRIS</p> <ul style="list-style-type: none"> ▶ Tree branches ▶ Leaves ▶ Logs | <p>4 HOUSEHOLD HAZARDOUS WASTE</p> <ul style="list-style-type: none"> ▶ Oils ▶ Batteries ▶ Pesticides ▶ Paints ▶ Cleaning supplies ▶ Compressed gas | <p>5 'WHITE' GOODS</p> <ul style="list-style-type: none"> ▶ Refrigerators ▶ Washers, dryers ▶ Freezers ▶ Air conditioners ▶ Stoves ▶ Water heaters ▶ Dishwashers | <p>6 ELECTRONICS</p> <ul style="list-style-type: none"> ▶ Televisions ▶ Computers ▶ Radios ▶ Stereos ▶ DVD players ▶ Telephones |
|--|--|---|--|--|--|

- HELPFUL HINTS**
- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
 - B** Share piles with neighbors
 - C** Refrigerator and freezer doors must be secured with duct tape

Sources:
Army Corps of Engineers,
debris removal contractors
STAFF GRAPHIC BY
DAN SWENSON

Debris Collection Operations

During the daily collection, movement, and disposition of debris, the TFR Operations Manager remains in constant contact with all Foremen and Supervisors via 2-way radio/ smart phones to ensure that proper accounting and operational management of debris collection complies with TFR operational procedures. Mid-day conferences, either in person or by radio, ensure that right-of-way, public/private, and local issues are quickly addressed, often immediately. TFR's manager and principals are mindful of other disaster operations taking place in the affected areas during the debris removal process and cautious not to interfere with the efforts of others during the performance of the contract.

The CQC Plan and TFR's Quality Control Manager shall address the Recording and Reporting requirements with all levels of supervisors and crew foremen. Different levels shall have different requirements. A sample form will be provided in and approved with the final CQC Plan, including any additional required modifications. This discussion shall include the general procedures set forth below:

- All loading and hauling crews are under the direction of a TFR supervisor.
- Daily reports are maintained by the crew foreman and all equipment down time for repairs are noted on the daily reports.
- Hours of each piece of equipment and each employee, are recorded and reconciled with a Government Representative daily.
- Daily Reports shall have daily and year-to-date totals for each piece of equipment/personnel tasked.
- Daily Reports shall be signed by the Contractor's Representative and by a Government Representative.

The TFR's Quality Control Officer shall prepare, sign and submit to a Government Representative a Daily Quality Control Report. This report at a minimum shall include originals and one copy of all levels of QC reports received and in addition shall include a summary of safety issues, infrastructure damage, total numbers of trucks loaded, equipment and plant hours worked and idled or down, testing performed and by whom, loads and quantities hauled to DMS, quantity of debris reduced, number of subcontractors working, contract non-compliance issues and all corrective actions.

Removal of Debris from Public Right of Way

Upon receipt of a task order and at the direction of Government Representatives, the Operations Manager will direct the Load and Haul Supervisor to dispatch the previously selected loading and hauling equipment to locations designated by the Government's Debris Managers.

One foreman will oversee the loading and hauling operations for each crew. The foreman is responsible for conducting toolbox safety meetings, and a general briefing of operations including truck routes, local ordinances and other pertinent information. The foreman is equipped with fire extinguisher, pick-up truck with mobile radio and cellular telephone, first aid safety kit and list of emergency telephone numbers and map to emergency medical facilities. The foreman is responsible for preparing a daily report of activities.



Prior to Truck Certification and Inspection, all Subcontractors will have met with the sector superintendent or field administrator and provided the necessary paperwork including copies of current certificates of insurance

(general, auto, workers comp.) copies of driver's licenses, and the execution of Subcontractor Agreements including:

- Copy of Scope of Work
- Copy of Accident Prevention Plan
- Copy of Safety Sheet
- Copy of Ticket Reporting Procedures
- Location of Emergency Response Facilities and Contact Numbers
- Copy of Equal Opportunity Policy
- Copy of Alcohol and Drug Abuse Policy

A truck Measure/Certification Site will be established at the DMS, or another appropriately designated location determined by the City/County, for all trucks to be inspected measured, photographed, and, in case of tonnage contracts, a tare weight. Truck Certification, available upon request, will include the recording (first on a paper Certification Form and by Electronic Form) of the following:

- Date of Measure
- Assigned Truck Number
- Truck Measured Capacity
- Truck Description (including model, type and color)
- License No. and State
- VIN No.
- Truck Owner
- Name of Subcontractor Truck is working for
- Truck Driver
- Truck Driver's License No. and State
- Truck Drivers cell phone or contact number
- Truck Tare Weight
- Notes or exceptions (i.e. descriptions, deductions for doghouse, etc.)
- Signature space for
 - Truck Driver
 - Contractor's Representative
 - Government's Representative
- A photograph of the Measured Truck w/driver will either be, taken by Polaroid Camera and attached to the Certification Sheet; or by Digital and Stored.
- Each Truck Dump Bed will be assigned the required TFR issued side signs on each dump body, all to be weather durable, tamperproof and non-removable:
 - Company Name
 - Truck Number
 - Maximum Volume in Cubic Yards
 - Inspector's Name and Date

These signs will be placed, one each on each side of the dump bed body and be maintained throughout the duration of the project to ensure readability.

Additional Truck dump trailers (pup trailers) will each have a separate truck measure certification including all of the information outlined above along with a notation as to the truck that it is coupled with.

Before equipment is dispatched to the loading sites, it will have already undergone all the necessary safety inspection, measurement and hauling procedures at the staging area as outlined in the section above. All loading and hauling crews will have received a copy of the scope of work, accident prevention plan, safety indoctrination,

and assigned a crew foreman. All crews and foremen will be instructed by the Load and Haul Supervisor that they are to work in areas designated by a Government Debris Manager and are not to relocate or move from one area to another without prior approval. No employees, or subcontractors of TFR will be allowed to work for private or other public entities while employed or contracted under this project.

Hazardous Tree Removal

Unstable and leaning trees along a public ROW or within a naturalized area, such as public parks or golf courses, are eligible for removal. The Sub-Grantee may choose to attempt to save the tree through straightening and bracing, if the cost of repair is less than the removal and disposal. A tree is deemed hazardous and an eligible for removal if:

- The tree is an immediate threat to public health and safety or improved property
- It has a DBH of 6" or greater
- AND one or more of these criteria:
 - 50% or more of the crown is damaged or destroyed
 - A split trunk or broken branches that expose the heart wood
 - Fallen or uprooted within a public use area
 - Leaning at an angle greater than 30 degrees

After a tree has been deemed eligible and scheduled for removal, TFR tree crews will discuss a tree specific removal plan to ensure a safe, proper felling operation, considering:

- Surrounding area for anything that may cause trouble when the tree falls
- The shape of the tree, the lean of the tree and decayed or weak spots
- Wind force and direction
- Location of other people
- Electrical hazards

Once the tree crew has identified a tree specific removal plan, the following procedures shall take place:

1. The employee shall work from the uphill side whenever possible.
2. Prior to felling operations, the work area shall be cleared to permit safe working conditions and an escape route shall be planned.
3. Each worker shall be instructed as to exactly what he/she is to do. All workers not directly involved in the operation shall be kept clear of the work area.
4. Before starting to cut, the operator shall be sure of his/her footing and must clear away brush, fallen trees, and other materials that might interfere with cutting operations.
5. A notch and back cut shall be used in felling trees over 5 inches in diameter measured at breast height (DBH). No tree shall be felled by "slicing" or "ripping" cuts.
6. The depth or penetration of the notch shall be about one-third the diameter of the tree. The opening or height of the notch shall be about 2.5 inches for each 1 ft. of the tree's diameter. The back cut shall be made higher (approximately 2 inches) than the base of the notch to prevent kickback.
7. The resulting notch shall be flush cut to the ground.

Hazardous Limb Removal

Hazardous limb removal work shall consist of the removal and disposal of storm-damaged limbs that are:

- Imminent and impending peril to the general public
- Greater than 2" in diameter at the point of breakage
- Broken and still attached to the tree

The resulting debris will be collected from the grounds and hauled in accordance with normal debris collection standards.

Hazardous Stump Removal

The removal of hazardous stumps is a unique process requiring specialized equipment. As such, this process requires unique documentation and costing to realize full reimbursement, and meet the following criteria:

- 50% or more of the root-ball exposed
- Greater than 24” in diameter, as measured 24” above the ground
- Located on public property or a public ROW
- Immediate threat to public health and safety

Once the diameter is established, pictures are taken, GPS coordinates establishing the location and the specific threat documented, the stump will be physically removed by the best means available. The resulting hole from the stump removal will be backfilled and amount of material needed will be recorded.

Reduction of Debris

Reduction of debris is normally applied to the vegetative debris such as brush and trees debris, which is also referred to as “burnable debris”. However, the reduction process can also be applied to some items that are considered non-burnable or construction and demolition debris. This would include such items as household furniture, construction materials such as roofing, treated timber. This process is applied for the purpose of reducing the volume of the material that is being landfilled. The economic evaluation of weighing the reduction cost against the unreduced landfill cost will be a factor in determining the feasibility of this approach. The most common methods of reduction are burning, chipping and grinding, and recycling. Recycling is covered in the various sections as appropriate.

Incineration

There are two general classifications of the burning method, open burn and air curtain incineration.

Open Burning: Open burning, although very cost effective, may not be suitable for urban areas. The feasibility of this method is very dependent on location and the cleanliness of the debris. Many areas and locations will not permit open burn particularly in urban environments where heavy smoke can create health and property damage concerns. However, in rural locations, if the debris is clean, there is very little environmental impact and the resulting ash can remain on the site or be used as a soil additive. Bulldozers and loaders are the primary equipment required to operate an open burn process.

Air Curtain Incineration: Air curtain incineration is also a very cost-effective method of reducing clean, vegetative debris but with less environmental impact than the open burning method. Air curtain incineration incorporates the use of a “burn pit” aided by a forced air blower. The pit can be constructed below or above grade (depending on water table) and includes a mechanical blower to create constant optimal burn rates and an “air curtain” effect. The air curtain incineration system is a combination of the blower and pit, engineered as a unit to achieve the effect of holding the smoke while feeding air to the fire pit. Since differing site locations contain differing conditions, such as soil composition, water table levels, etc. there are no air curtain incineration systems standards in the industry. In the construction and operation of an efficient air curtain incineration system, special consideration must be given to the following factors:

1. A set back of at least 100 feet between debris piles and the burn area with a minimum setback from buildings and structure of at least 1,000 feet.
2. Construction of non-combustible “warning” stop blocks (at least 1 foot in height) for equipment located at the burn pit
3. Use limestone (or equal material) for the construction of the “pit” with reinforced earth anchors, or wire mesh to support the loader ramps.

4. Use clay or limestone to create an impervious layer on the bottom of the pit to prevent leaching of the ash from the aquifer. This layer shall be at least 1 foot deep and will be regularly inspected and maintained at that depth in the event scraper activity removes part of the layer during operations.
5. Seal the pit ends at least four feet high.
6. Pit construction (in accordance with this solicitation) shall be 8-9 feet wide, and 14 feet deep.
7. A 12" dirt seal will be placed on the lip of the burn pit area to seal the lower nozzle.
8. The blower will be configured to direct the airflow so as to strike the wall of the pit 2 feet below the edge. Operators will be instructed that the debris should not break the path of the air flow except during dumping.
9. Equipment used will be tested and adjusted to assure that a minimum nozzle velocity of 8,800 ft/min (100 mph) and a volume of 900 cf/min/linear feet is produced during burn operations.
10. The length of the pit shall be no longer than the length of the blower nozzle.
11. The operators shall be instructed to load the pit uniformly along its length.
12. Operators will also be instructed to extinguish the fire at least 2 hours before removing the ash.
13. Water trucks will be used to dampen ash residue as well as areas surrounding the burn site.

Chipping/Grinding

Reduction of debris by chipping and/or grinding is an opportunity to recycle the vegetative debris back to an economically beneficial use. However, the overall economic impact of chipping/grinding compared to burning will have to be reviewed before a determination can be made. Grinding/Chipping is the reduction of woody, vegetative debris by cutting and pounding the debris to reduce the woody materials into small pieces or "chips" This method normally produces a reduction of between 3 to 1 and 5 to 1, whereas burning reduces the debris by approximately 95%. However, wood chips have the possibility to be recycled and used as mulch, fuel, ground cover and animal bedding to name a few.



The availability to recycle the chips would be a significant factor in determining the economic value of chipping/grinding. In the construction and operation of a chipping/grinding reduction operation, special consideration is given to the following factors:

1. Grinding machines must have a clearance of 300 feet. Warning signs must be stationed around the perimeter of the grinding equipment, warning of possible flying objects from the grinders.
2. The grinding machines must have screens, which produce chips not exceeding 4 inches in length and ½ inch in diameter.
3. Liners shall be placed underneath grinders, and other stationary equipment, as a preventative measure against possible leaks or spills exposing the soil and groundwater to contaminants.
4. Debris must be sorted and clean of other contaminants such as metals.
5. Operators must wear hard hats even in closed cab machines while operating.
6. Root Rake loaders are used to avoid contaminating the debris entering the grinder with dirt or sand.
7. Ground debris or mulch shall be stored outside in piles no higher than 15 feet. Such piles shall not remain on site for longer than seven (7) days and haul out procedures shall ensure. Ground debris or mulch is monitored daily for heat and internal combustion.

Segregation of Debris

Before material is brought into the DMS, all preparations outlined above will be substantially completed. The DMS will have staging areas for each category of debris brought into the site. All debris will pass by the inspection tower after entering the site and all loads will be inspected.

Although every effort will be made to segregate debris on the right-of-way before loading, debris materials still become mixed and some loads are so co-mingled that they are classified as mixed debris loads. These loads will be directed to the area defined on the site plan as the “mixed debris” pile. This material will be sorted and separated by machines with grapples and “thumbs” and by hand labor and placed into the C&D, Vegetative, HHW, White Goods, and Metals Piles.

C&D Debris is non-burnable, non-recyclable debris that will eventually be delivered to a landfill. Samples of this type of debris include mattresses, clothing, household garbage, concrete, asphalt, metals, plastics, manufactured furniture, building components, etc. Parts of this material, if well separated, can be reduced by grinding before landfill, so as to reduce the cost of hauling and tipping fees (if charged by volume). Other parts, such as metal can be recycled if well separated and cleaned.

Vegetative Debris is burnable debris and can be reduced by either incineration or by chipping/grinding. If reduced by incineration, the estimated reduction rate is 95% and leaves the ash residue to be hauled off and disposed. If reduced by chipping/grinding, the reduction rate is estimated at only 60%-75%, however, the by-product, mulch, can be recycled. The vegetative debris may become mixed with earth materials such as dirt, gravel, rock, or sand during the disaster. Root rakes are employed to shake and separate the brush and vegetative debris before it is reduced. Sometimes shaker screens or trommels are necessary to separate the earthen debris before reducing.

Household Hazardous Waste (HHW) is debris such as household chemicals, pesticides, unidentified liquids, paint, batteries, etc. As mentioned earlier, the primary goal is to separate this material on the curbside and pick it up separately by a designated HHW crew. These items are then delivered to the collection points designated by the Government Debris Manager. However, in the event that HHW inadvertently becomes co-mingled with other debris and enters the site, it is separated from the other debris and placed into a Hazardous Containment area on the site for further disposal by those licensed to handle and dispose of this type of debris.

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items should be separated at curbside and delivered to the collection points designated by the Government Debris Manager. If they are brought to the site for temporary storage, they will be contained in a separate staging area so that they may be inspected and properly cleaned of all chemicals or fluids.

Metals will be separated at the curbside and delivered to a separate staging area at the DMS unless directed otherwise by the Government Debris Manager. These items may be recycled.

During the operation of a DMS, special attention is afforded to the following areas:

Site Safety: The Operations Manager and the Site Project Manager will conduct a Pre-Operations Site Safety meeting prior to the beginning of operations of the debris reduction site. Items to be included in the Safety meeting will be:

- a. An overall review of the Site Plan and directions as to the location of all temporary structures, the planned traffic flow, location of first aid stations, eye wash stations, fire extinguishers and location of sign with postings of emergency numbers.
- b. The first Weekly Safety Meeting will be held and all information as outlined in the Company Safety and Occupational Health Plan will be covered.
- c. The Activity Hazard Analysis for each operations activity will be reviewed and discussed.
- d. A communication path between the site management and site personnel will be established in the event of an emergency so that an orderly and efficient means is established to mitigate the event.

Dust Control: TFR provides water trucks, which do routine trips throughout the site during the operations, keeping dry roads dampened for the purpose of minimizing the dust count. Water trucks are also used to dampen ash residue when removed from burn pit to ash pit. Attention is given to normal wind direction when layout of the site is prepared.

Hazardous Materials Containment Area: The Site Manager will regularly inspect the Hazardous Materials Containment area for any cuts, tears or leaks in the protective membrane that lines the containment area. The Manager will also inspect the berm surrounding the area to assure proper site runoff is still intact.

Roadways: Traffic will be designed as to allow the flow of incoming and outgoing debris trucks so as to avoid congestion. Safety, and directional signs will be posted throughout the site along with flagmen to assist and control traffic flow as well as for safety reasons. Road surfaces will be rock laid for easier maintenance and to protect from erosion. Private, non-operation-related traffic will be prohibited from the site.

Communication: Operators and flagmen are equipped with two-way radios on the same frequency as the office base radio unit so that communications will be readily accessible throughout the site.

Disposal Procedures

Disposal sites for the debris will be determined before operations begin. This submittal encompasses the possibility that a permanent or final debris resting place may not be immediately available in the beginning of operations, and we have therefore included the general operations of a Debris Management Site (DMS) in this proposal.

Disposal of debris is the operation of placing debris in its final resting place such as a licensed, permitted permanent landfill or as expressed above, at a DMS. This operation includes the use of hauling equipment. In the Hauling and Dumping operations, special consideration is given to the following:

1. All loading and hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the Crew Foreman, and all equipment down time for repairs are noted on the daily reports. Hours of each piece of equipment and each employee, are recorded and reconciled with a Government Representative, daily.
2. Qualification of all operators/drivers is reviewed and determined before being allowed to haul materials.
3. All insurance documents and copies of driver's licenses are on file in the field office before beginning operations.
4. The safety orientation meeting is held by the Load and Haul Project Manager before operations begin.
5. Equipment is inspected and a record of the inspection is retained on file in the field office before operations begin.
6. Operators/drivers are versed on the dump site procedures before leaving the loading site.
7. All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
8. All operators will report to the weigh station/inspection tower and deliver their "load ticket" to the QC operator (or government inspector) for inspection and approval before proceeding to dump his/her debris.
9. Each truck operator will be directed as to where to dump each load at the dump site location by the designated dumpsite operator.
10. Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.
11. Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.

Haul Out Procedures

Hauling out of debris is the operation of hauling reduced debris from a DMS to a final resting place at a designated destination to be used in any number of capacities such as ground cover, biofuel and fertilizer. This operation includes the use of hauling equipment. In the hauling out operations, special consideration is given to the following:

1. All hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the Site Manager, and all equipment down time for repairs are noted on the daily reports. Hours of each piece of equipment and each employee, are recorded and reconciled with a Government Representative, daily.
2. Qualification of all operators/drivers is reviewed and determined before being allowed to haul materials.
3. All insurance documents and copies of driver's licenses are on file in the field office before beginning operations.
4. The safety orientation meeting is held by the Load and Haul Project Manager before operations begin.
5. Equipment is inspected and a record of the inspection is retained on file in the field office before operations begin.
6. Operators/drivers are versed on the dump site procedures before beginning loading activities and hauling reduced debris out of the DMS.
7. Trucks are loaded by rubber-tired backhoes, or excavator, utilizing a mulch ramp constructed approximately twelve (12) feet high, eight (8) feet wide and at a grade, not to exceed, thirty-five (35) degrees. This shall be determined at the site depending on topography and availability. No individuals will be allowed on the structure unless otherwise instructed to do so by the Site Manager and/or assessing the overall safety of the structure.
8. Each truck operator shall inspect his/her truck before proceeding to the inspection tower to ensure the load is filled and any and all items are secured and covered by a tarp or other covering preventing chips from being blown from the bed.
9. All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
10. All operators will report to the weigh station/inspection tower and deliver their "load ticket" to the QC operator (or government inspector) for inspection and approval before proceeding to leave the dump to its final destination.
11. Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.

White Goods

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as Freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items will be separated at curbside and will be delivered to the DMS collection point. At the DMS we will contain Dirty White Goods separate from White Goods and they will be inspected and properly cleaned of all chemicals or fluids or removed by professionals certified and licensed to dispose of them. TFR shall submit a Dirty White Goods Operations, Cleaning and Disposal Plan prior to beginning site operations.

Upon award of a contract, a Hazmat removal team will be assigned to oversee the curbside removal and HHW removal at the DMS and, if given a contract for ROE, precede the demolition team. The Hazmat team will remove all HHW and White Goods to the curbside, separated, before haul off, or demolition begins. This team will document on a daily reporting form, the type and quantity of HHW and White goods at the pick-up location.

- Refrigerants with putrescible wastes will be sealed by taping closed so as not to have accidental openings and spillage while in transit to disposal site.

- The separated HHW and White Goods will be transported by separate container from the demolition site to the DMS.
- Any HHW that may inadvertently become mixed with truckloads shall be separated at the DMS and stored in the HHW area for removal by the HHW crew.
- Automobiles will be removed to a separate temporary storage area where they will be held for recycling.
- Loose tires located at curbside will be kept separate and removed by the HHW crew.
- Extra caution will be applied to the handling of dirty white goods that still contain putrescible wastes, such as sealed freezers, refrigerators, coolers and iceboxes. Putrescible waste is solid waste that contains organic matter capable of being decomposed by microorganisms and of such a character and proportion as to cause obnoxious odors and to can attract or providing food for birds or animals. Improper handling of putrescible waste could lead to odor issues that make siting and operating a DMS difficult. There are also numerous potential employee health and safety issues related to the removal and disposal of putrescible wastes.
- White goods may also have refrigerants (Freon and Freon replacements), and often plastics and motors and sometimes other electronic components that need to be removed before recycling. Refrigerant removal must be done by trained and qualified personnel and can potentially lead to spills of regulated chemicals. Only certified, experienced and trained personnel will be used for these critical tasks to minimize risk and maximize efficiency.
- All waste removal, cleaning and handling will be managed to minimize potential exposure of workers and others to waste and minimize generation of odors.
- Procedures such as proper sealing of refrigerants and containers will be in place to control vector exposure, attraction of wildlife and minimize volume expansion through addition of water to the waste stream.

Vehicles and Vessels

Abandoned Vehicles and Vessels will be removed and taken to a temporary staging/storage area. It is anticipated that the State Government’s Department of Transportation or Department of Motor Vehicles will be the project manager for title of ownership issues related to any vehicle recovery and recycling project associated with the disaster response. Vehicles and vessels brought to the staging areas will be inventoried by license plate, make, model, color and vehicle identification number. They shall be staged, and site tagged for easy retrieval.

- For a vehicle or a vessel to be deemed eligible it must:
- Present a hazard or immediate threat that blocks ingress/egress in a public-use area
- Ownership is undetermined
- The applicant followed all local ordinances and State laws by securing ownership
- The applicant verified chain of custody, transport, and disposal of the vehicle or vessel

Private Property Debris Removal

Private property debris removal must present an immediate health and safety threat to the general public before it will be reimbursed under the Public Assistance Program. This is typically the responsibility of private property owners however, if the debris poses a threat to the general public-at-large and the property owners are unavailable the State or local municipalities may need to enter onto private property to alleviate the immediate threat.

Bastrop County PPDR

“We are fortunate to have TFR as an experienced contractor, with an abundance of specialized equipment and an experienced management staff helping us with our recovery efforts. I am thankful for all that TFR has done to help Bastrop County in our recovery efforts, and I am pleased to provide this endorsement and recommendation to others that are in need of the services TFR provides.”

Ronnie Moore
Bastrop County Engineer

616,500 Total Cubic Yards (245,700 PPDR)
 38,000 Total Hazardous Trees (27,000 PPDR)

If authorized, FEMA 325, Public Assistance Debris Management Guide states applicants are required to document all legal processes used to gain access to private property through the following:

- 1) Each property owner must sign a right-of-entry which includes a hold harmless agreement and indemnification applicable to the scope of work.
- 2) Photos to document the condition of the property prior to beginning work.
- 3) PPDR Assessment to establish the scope of eligible work.
- 4) Documentation of Environmental and Historic Review.

Disaster Debris Recycling

TFR is a green industry company. The principals of TFR are proponents of recycling whenever possible and many members of management are LEED Certified. As such, TFR utilizes tub grinders, slow speed shredder, trommels, loaders, and excavators which are used to sort, separate, and reduce vegetative debris to reusable mulch, dirt, metals, and other construction products. Following each disaster event, TFR will make every effort to locate a reusable purpose for this material such as bedding material for plants, ground cover for parks, animal bedding, and reusable energy sources as boiler fuel for co-generation plants or production mills. In addition to the vegetative recycling, every effort is made to keep the metals segregated and clean so that the Ferris and non-Ferris metals can be recycled. In cases of large quantities of mixed debris, a system of separation using a trommel, air curtain burner, picking line conveyor and tub grinder, can be used which will allow the paper and plastic to be separated, and the clean dirt, rock & concrete, Ferris metals, non-Ferris metals and clean vegetative debris sorted and piled for recycling.

Sources will be sought for the following recyclable material:

Asphalt	Roofing Materials
C&D	White Goods
Concrete/Aggregate	Mulch
Dirt	Tires
E-Waste	
Metals	

TFR Spotlight

Bastrop County Wildfire

100% of the mulch created from grinding of trees was utilized in a beneficial reuse or was recycled.

100% of the C&D was recycled.

TFR has vast experience employing recycling activities and maintains established relationships with recycling firms to accept various types of debris. While completing debris reduction of 2,000,000 CYD for the City of Tulsa, TFR loaded the chips on railcars and shipped the excess reduced debris to a Company-owned mulching facility in Leander, Texas. Alternative methods of disposal exist and are well documented by TFR. During Hurricane Ike, storm-generated debris from Polk County was hauled and burned at a local paper mill in Orange County, Texas. This strict commitment to recycling of storm-generated debris has benefited both client and TFR.

DMS Remediation and Restoration

In the event of a natural disaster, a Debris Management Site (DMS), usually selected by the government, may be used to process debris before its final disposal. Substantial site preparation may be required such as proper access points of entry, security devices, control gate, fenced storage compounds, adequate internal haul roads, proper erosion and sediment control fencing, and stormwater retention features, to name a few. If a DMS is required, then TFR will, upon entering each site for the first time, photo-document the existing site conditions using both a video camera and still photographs.

At the cessation of DMS operations, all sites will be restored to the satisfaction of Government Representatives/Owner with the intent of maintaining the utility of each site, leaving it unencumbered for future use and to safeguard the environment. Soil and water samples will be taken and compared to pre-work samples to ensure that TFR operations have not negatively affected the environment. Other factors that are considered during the remediation process are:

- All pre-existing grades including roads, ditches, etc. will be restored to the satisfaction of the customer prior to final closure of each site.
- Areas where soils were excavated (e.g., ditches and retention ponds) or stockpiled (e.g., berms) will also be restored to pre-existing grade prior to vacating each site.
- Pre-construction drainage patterns will also be restored, as well as all improvements (e.g., trailers, wells, fencing, construction entrances and built up aggregate haul roads) will be removed from each DMS unless otherwise instructed by the Government’s Representative.

Upon completion of the above remediation tasks, TFR will photo-document site conditions using both video camera and still photographs. As done with the water and soil samples, the post-work photos will be compared to pre-work photos to ensure that the site was remediated to original condition.

Emergency Services

TFR has partnered with companies throughout the United States to provide emergency services beyond debris removal. The following is a list of additional services that TFR stands ready to supply if needed.

Emergency Services	Suppliers	
Water/Ice	<ul style="list-style-type: none"> • Reddy Ice • Water Monster 	<ul style="list-style-type: none"> • H2eco • Sparkletts
Kitchen Facilities	<ul style="list-style-type: none"> • Kitchen Corps, Inc • Temporary Kitchens 123 	<ul style="list-style-type: none"> • RK Emergency Management Support • Disaster Management Group, LLC
Ready Meals	<ul style="list-style-type: none"> • Heater Meals • Mountain House 	<ul style="list-style-type: none"> • Chef Minute Meals • GA Foods
Base Camps	<ul style="list-style-type: none"> • Granny’s Alliance • Ellipse Global 	<ul style="list-style-type: none"> • Brookstone Emergency Services • Disaster Management Group, LLC
Restroom/Shower Units	<ul style="list-style-type: none"> • United Site Services, Inc • Daisy Waste 	<ul style="list-style-type: none"> • Ellipse Global • Afford-A-Potty
Environmental Services	<ul style="list-style-type: none"> • Payne’s Environmental Svcs, LLC • FGL Environmental 	<ul style="list-style-type: none"> • SWS Environmental Services • One Stop Environmental
Temporary Office	<ul style="list-style-type: none"> • Mobile Office Pros • Pac-Van 	<ul style="list-style-type: none"> • Mobile Modular • US Construction Trailers
Aerial Video/Photos	<ul style="list-style-type: none"> • Drone Aire 	<ul style="list-style-type: none"> • Airborne Response
Housing	<ul style="list-style-type: none"> • CLC Lodging 	<ul style="list-style-type: none"> • Ellipse Global
Security	<ul style="list-style-type: none"> • Off Duty Services 	<ul style="list-style-type: none"> • Safety Cop LLC
Generators	<ul style="list-style-type: none"> • Aggreko 	<ul style="list-style-type: none"> • Genset Services, Inc
Light Sources	<ul style="list-style-type: none"> • Prism Lighting 	<ul style="list-style-type: none"> • Sunbelt Rentals
Fuel Suppliers	<ul style="list-style-type: none"> • Suncoast Resources • Jaguar Fueling Services, LLC 	<ul style="list-style-type: none"> • Atlas Oil • Fuel Master
Equipment Rental	<ul style="list-style-type: none"> • Deep South Crane Rentals • United Rentals • Caterpillar • Sunbelt Rentals • Hertz Equipment Rental 	<ul style="list-style-type: none"> • Volvo • Komatsu • Herc Rentals • John Deere
Emergency Roof Tarping	<ul style="list-style-type: none"> • Beyond Exteriors • Affordable Roofing 	<ul style="list-style-type: none"> • Storm Guard • Servpro

Emergency Services	Suppliers	
Barge Transport	• Poseidon Barge	• American Commercial Barge Line
Satellite Service/Communication	• Verizon	
Diving Services	• Lone Star Diving Services, Inc	• Diver Dan

Subcontracting Plan

TFR is uniquely positioned within the debris removal industry as one of the premier companies maintaining an extensive fleet of machinery utilized in debris removal, reduction and management efforts to fully operate independently. To accommodate your debris project needs, TFR provides access to 150+ pieces of equipment including, but not limited to, twenty-five (25) self-loaders with trailers, six (6) Diamond Z Tub Grinders, two (2) horizontal grinders, heavy haulers, excavators and five (5) mobile command units maintaining electronic access to manage entire projects. This extensive list would be insufficient without the pairing of our in-house maintenance crew. These individuals ensure that key equipment necessary for fluid, efficient operations shall never hamper the ongoing project and impact TFR's project timeline. TFR's maintenance crew augments the daily responsibilities of our employees and subcontractors for fulfilling any and all duties to the City/County by securing the vitality of our equipment.

With the large fleet of equipment and the necessary logistical support, TFR is fully capable of quickly and efficiently responding independently with a substantial workforce of equipment and personnel to an effected community almost immediately. However, this independence does not secure the necessary goals strictly outlined and routinely reinforced by upper management in response to our service-minded attitudes. TFR firmly believes that our business cannot be sustained and grow without the strong, positive working relationship with our clients, suppliers and our countless subcontractors. This service-minded attitude drives the business and fortifies the strong relationships TFR maintains with our subcontractors. Therefore, such relationships maintained with small business, minority-owned, and numerous other companies allow TFR to fulfill the requirements that may be mandated by Government Representatives and other Government Agencies.

At TFR, we firmly believe that local contractors provide the most cost-effective measure to complete the contract requirements while aiding the local economy after the impact of a disaster. TFR plans to utilize local subcontractors to the extent at which they are available and properly licensed. TFR shall exhaust any and all avenues to obtain qualified local subcontractors to meet the needs of the community while infusing the local economy with needed revenue. As such, TFR is committed to identifying the local subcontractors qualified and prepared to support the community on the path to recovery. TFR plans to solicit and establish local subcontractors through the following plan:

TFR Enterprises' principals and managers have always exercised a policy of recruiting subcontractors in the affected work local. This practice is considered good business because of the advantages received by contracting with local companies residing in the affected area. There are a number of factors that contribute to the overall effectiveness of local subcontractors: (1) familiarity with the areas to be worked, (2) knowledge of the most efficient traffic patterns, (3) information on local suppliers for parts, equipment repairs, etc., (4) reduction in end project costs as local subcontractors do not require housing and travel cost, per diem, etc. These factors reduce the cost of the project while allowing the City/County to retain large portions of the money in the hands of its constituency. With these reasons in mind, TFR is committed to fulfilling the requirements by implementing the Local Subcontracting Plan listed below:

1. Establish a local telephone line so that it may be contacted easier than calling to long-distance cell phone numbers.
2. The Company will post signs and telephone numbers at the entrance to its work site and at its field office.

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3. Subcontracting opportunities are advertised by local newspaper/online.
 4. During the search for subcontractors following an award, the company's Chief Operating Officer will contact the Small Business Administration office in the work area and access the Procurement Marketing and Access Network, National Minority Purchasing Council Vendor Information Service and the Research and Information Division of the Minority Business Development Agency in the Department of Commerce.
 5. The local Veteran's Administration is contacted upon the company's assignment of a task order, and alerted as to the type of products and service the contract requires, and the company's local telephone number and address is registered with them, not only for subcontracting, but for short-term employment opportunities
 6. State and local trade agencies will be contacted, such as the Association of General Contractors (AGC) for example. They oftentimes maintain databases sorted by business classification and status and can provide a resource of small businesses in the area.
 7. The Chamber of Commerce in the affected area will be contacted and asked to provide a listing of any (a) trade associations, (b) business development organizations and (c) HUBZone concerns.

Contacts arising from these inquiries are followed up with calls to local subcontractors requesting detailed information leading to their qualification for work. With such action, TFR shall exhaust all avenues to identify, qualify and employ any local subcontractor. Under circumstances in which local subcontractors are unavailable, outside sources may be contacted to achieve the desired mobilization goals.

Subcontractor Management

TFR manages subcontracts through a five-step process:

1. Selection of most appropriate subcontractors. This is done through balancing geography and capability. Local subcontractors are almost always more cost effective as they go home at night to sleep and eat. They also have local resources for materials, supplies and equipment repairs, and thus, are preferred.
2. The issuing of the formal subcontract establishes contract compliance requirements, formalizes expectations, and provides an established, impartial mechanism for quick resolution of disputes as they arise.
3. Production is tracked and expectations are communicated daily.
4. Daily active Quality Control results in immediate identification and correction of problems.
5. QC and other reporting get rolled up regularly into Contract compliance and reporting, such as small business subcontracting plans.

TFR's Subcontractor Management Plan and approach is focused on three main performance evaluation criteria

- Production
- Safety, explained in Safety Section
- Quality Control

Production:

Ready means that the subcontractors have completed appropriate administrative actions, have their equipment and personnel on site and in condition to work, and they know the tasks they are expected to perform. Prior to NTP, the subcontractors identified, selected and are notified by the Operations Manager. Priorities are based upon review of the database of all experienced subcontractors. The priority list for subcontracts is grouped into our known, experienced subcontractors, and augmented by the capabilities of the local subcontractors.

Upon receiving notice to proceed from the contracting agency or at the discretion of the Operations Manager, we will notify subcontractors on stand-by to execute mobilization plans and their personnel and provide us with a firm arrival ready-to-work time. Additionally, TFR personnel will also review the equipment and personnel

requirements and compare with equipment already on hand to determine the additional equipment and personnel to be mobilized. This will first come from the Company-owned available list, then Level 1 Subcontractors immediately available list, comprised of our known, experienced subcontractors and local contractors, and equipment suppliers list.

No employees or subcontractors of TFR will be allowed to work for private or other public entities while employed or contracted under this project.

Working effectively means good communications of expectations and regular optimization. There will be daily formal and informal communications between the Project Managers and the subcontractor's superintendents. At the start of each day, the geographic area assigned will be reviewed and verified, along with any known hindrances to free flowing operations. Also covered will be production expectations, other difficulties expected, and the performance of previous period (usually the previous day). In addition to this start up communication, the subcontractors will have the chance to review and comment on the previous QC report, noting key items like production reported, equipment and personnel readiness and actions and variances.

Each day (or other period depending on project requirements) subcontractors will get the chance to communicate and "buy-in" to the immediate operations plan.

Subcontractor Safety:

Subcontractor safety is addressed in the Corporate Safety Program Section of this proposal.

Subcontractor Quality Control Program:

The purpose of this Quality Control Program is for TFR to establish a quality control system to perform sufficient inspection and tests of all items of work, including that of our subcontractors, to ensure conformance to applicable specifications and drawings with respect to the production, quantities, field activities, materials, workmanship, construction, finish, functional performance, and identification.

During work on this contract the quality control personnel will perform the required inspections on the subcontractor's work. The Quality Control Officer is responsible for the direct supervision of all superintendents and subcontractors to ensure that the work is being performed according to the Scope of Work and TFR's Quality Control Program. Additionally, the TFR Quality Control Officer shall prepare, sign and submit to Government Representatives a Daily Quality Control Report. This will include identification of Subcontractor QC actions. Subcontractor actions subject to QC verification and reporting, include, at a minimum:

- Summary of safety issues
- Infrastructure damage
- Total numbers of trucks loaded
- Equipment and plant hours worked and idled or down
- Testing performed and by whom
- Loads and quantities hauled to DMS
- Quantity of debris reduced (if applicable)
- Number of subcontractor personnel working
- Contract non-compliance issues
- All corrective actions

In the event of notice of a violation as a result of the actions of any employee or subcontractor, the Operations Manager will take immediate corrective action and follow up on the enforcement of such action and so notate in his daily log record. Additional quality control measures will be discussed later in the Quality Control Section.

Multiple Delivery Orders in Multiple Locations

In general, the company management approach applied to multiple projects being performed simultaneously is:

- Each Task Order has its own Task Order Superintendent assigned.
- Task Order Superintendents have the authority to commit the company.
- All Task Order Superintendents report to the Operations Manager
- Depending on scope of work and size of contract:
 - A Project manager will be assigned to each phase of the debris removal/management operations, (i.e., Load & Haul Manager, Site Manager).
 - Each Project manager will report daily to the Task Order Superintendent
 - Each crew will be under the direction of a Crew Foreman who will report to the Project manager
 - Crew foremen will be responsible for maintaining daily reports and overseeing the crew operations
- Each Project manager will:
 - Provide daily work assignments to each crew foreman
 - Perform daily reviews with the Task Order Superintendent of work performed, time schedules, performance targets and work assignments for the following day.

Managing Multiple Subcontractors on Multiple Task Orders

If awarded multiple task orders in different geographical areas, TFR will assign a separate Project Manager for each region to oversee TFR operations and subcontractors. Subcontracting agreements will be often executed in the field and copies of all agreements along with necessary, tax, insurance and license information will be available for review and approval by Government Representatives. As in all projects, it remains absolute condition precedence; all subcontractors will be under the direction of a TFR Supervisor.

Each superintendent will establish a field office located within the area of the assigned Task Order. The Superintendent for each task order will have the authority to hire subcontractors and additional field personnel when necessary. All field office personnel will have electronic linkage with the capability of communicating and sending information and daily records to the home office. Daily ticket recording and recordkeeping will be conducted and maintained in the field. Should the quantity of work warrant enhanced capabilities for the region and at the discretion of the Superintendent, TFR shall dispatch additional mobile command units where necessary. Reconciled information for subcontractors will be sent to the home office weekly and billings and subcontractor payments as well as local employees, vendors and suppliers will be recorded posted, and checks written on National Banks from the home office. Checks for payments will be processed weekly and sent to the field office by either courier or public carrier (such as Federal Express or UPS) for disbursement.

Task Order Superintendents will appoint Load & Haul Crew Managers, Hazardous Tree Trimming and Removal Managers, Site Managers and Demolition and ROE Managers (as needed per task order).

Each Task Order Superintendent shall have the authority to commit the Corporation, and resources of TFR including signing contracts and modifications. They shall also have the authority to provide administrative and financial resources, equipment and personnel in support of the project. Their authority will include supporting and investing authority and oversight to Project Managers and Supervisors, Safety Officer, Quality Control Officer, Environmental Officer, and Health and Safety Officer.

The Task Order Superintendent is responsible for day-to-day operations, including waste stream documentation, daily reporting/progress and planning requirements, communications with Government Representatives, enforcement of Scope of Work, and oversight of Load and Haul and Site Managers. They report to the Operations Manager and the on-site Government Representative and act as liaison between the two.

Subcontracting agreements will be often executed in the field and copies of all agreements along with necessary, tax, insurance and license information will be available for review and approval by Government Representatives. As in all projects as it remains absolute condition precedence, all subcontractors will be under the direction of a TFR Supervisor.

Corporate Safety Program

The safety and health of our employees continues to be the first consideration in the operation of our business. TFR Enterprises, Inc., and its' principals are committed to maintaining a safe and healthy workplace for each employee by providing guidelines for safe practices and accident prevention. Safety is considered a condition of employment and is the responsibility of all associated with TFR Enterprises, Inc. whether in the capacity of employee or subcontractor. As a condition of employment, each employee is expected to use safe work practices and identify all unsafe conditions immediately. All employees are required to report any violations, unsafe conditions or known safety hazards to their immediate supervisors at once.

All subcontract agreements are subject to the Company's Safety and Occupational Health Policy as a condition of the contract agreement. To ensure compliance, the Safety Officer is empowered with the authority to take such actions necessary to protect life, health, and safety and to protect the environment, as they deem necessary. This authority shall be irrevocable and shall include, but is not limited to, the power to unilaterally alter, suspend and/or halt any operation or portion thereof that endangers or potentially endangers life, health and safety or threatens the protection of the environment. The Safety Officer will report to the Operations Manager and to the Chief Executive Officer of the corporation.

A copy of the Company's Safety and occupational Health Policy and its related Accident Prevention Plan was not included with this proposal because of its length but can be supplied upon request.

Safety for Subcontractors and Suppliers

Safety is considered a condition of employment and is the responsibility of all associated with TFR, whether in the capacity of employee or subcontractor. All subcontract agreements are subject to this Safety and Occupational Health Policy as a condition of the contract agreement.

The following procedures will be administered to assure that all subcontractor activities are fully integrated into the project safety plan and job hazards analysis. When subcontractors first report to the job site and prior to beginning work, the project manager shall review with the subcontractor safety representative the contractual obligation to safety and the project safety rules that subcontractor employees are required to follow.

1. Review the Corporate Accident Prevention Plan and stress all the applicable requirements and procedures.
2. Review the specific Company safety rules and regulations.
3. Review hazardous work conditions presented by the physical assessment of the project.
4. Instruct their safety representative that they are to attend a monthly safety meeting.
5. It must be firmly established that all subcontractors' employees must be abide by the applicable OSHA regulations.

Housekeeping

Housekeeping is essential in accident prevention and is the responsibility of each employee and subcontractor. The work area must be maintained in a neat and orderly manner and excess materials and waste should be removed daily. Supervisors and managers are to inspect and enforce orderly, safe and clean working areas at all times.

Subcontractors will generally be responsible for their own First Aid and medical treatment. However, the following will be required in writing in the subcontract agreement:

- Contact the Contractors foreman and supervisor of any incident requiring First Aid treatment.
- Provide all their foremen and supervisors a listing (with directional maps) indicating the location of the nearest emergency facilities such as Hospitals, Emergency Medical Facilities, Police Departments and Fire Departments.
- Provide their foremen and supervisors with a 16-man first aid kit.

Quality Control Program

The purpose of this Quality Control Program is for TFR to establish a quality control system to perform sufficient inspections and tests of all items of work, including that of our subcontractors, to insure conformance to applicable specifications and drawings with respect to the production, quantities, field activities, materials, workmanship, construction, finish, functional performance, and identification. This control will be established for all activities except where the special provisions and the technical provisions of the contract provide for specific government control by inspections, test, or other means.

The TFR control system will specifically include the surveillance and tests required in the technical provisions of the contract specifications. Both onsite and off-site fabrication will be controlled and keyed to the proposed construction sequence. The personnel assigned to the Quality Control Section will also be charged with the responsibility of policing TFR's approved safety program as required by the Accident Prevention Plan of the contract specifications.

General

The Quality Control System will include at least three phases of inspection for all technical provisions of the specifications as follows:

Preparatory Inspection:

1. This inspection is to be performed prior to beginning any work on a section of the technical provisions of the specifications.
2. The inspection will include a review of contract requirements; a check to assure that all materials and/or equipment have been tested, submitted, and approved.
3. Check to assure that provisions have been made to provide required control testing.
4. Examination of the work area to ascertain that all preliminary work has been completed.
5. A physical examination of materials and equipment to assure that they conform to approved shop drawings or submittal data and that all materials, certificates, and other submittal data prior to submission to the contracting officer.
6. Each submittal offered to the contracting officer for approval will bear the date and signature of a member of TFR's Quality Control organization indicating that he has reviewed the submittal and found it to be acceptable (or showing the required changes).
7. Review of the appropriate Activity Hazard Analysis to assure safety requirements are met.
8. Discussion of procedures for controlling quality of the work including repetitive deficiencies. Document construction tolerances and workmanship standards for that feature of work.
9. Check to ensure that a Government Representative has accepted the plan for the work to be performed.

Initial Inspection:

An initial inspection will be performed as soon as representative segment of the particular item of work has been accomplished and to include examination of the quality of workmanship and a review of control testing for compliance with contract requirements, use of defective or damaged materials, omissions, and dimensional

requirements. This phase shall be accomplished at the beginning of a definable feature of work. The following shall be accomplished:

1. A check of work to ensure that it is in full compliance with contract requirements. Review minutes of the preparatory meeting.
2. Verify adequacy of controls to ensure full contract compliance. Verify required control inspection and testing.
3. Establish level of workmanship and verify that it meets minimum acceptable workmanship standards.
4. Resolve all differences.
5. Check safety to include compliance with an upgrading of the safety plan and activity hazard analysis. Review the activity analysis with each worker.
6. Notify a Government Representative at least 24 hours in advance of the beginning of the initial phase. Separate minutes of this phase shall be prepared by the CQC System Manager and attached to the daily CQC report. Exact location of initial phase shall be indicated for future reference and comparison with follow-up phases.
7. The initial phase will be repeated for each new crew to work onsite, or at any time acceptable specified quality standards are not being met.

Follow Up Inspections:

Follow-up inspections will be performed daily or as frequently as necessary to assure continuing compliance with contract requirements, including control testing, until completion of the particular segment of work.

Records: TFR will maintain current records of all inspection and test performed on the format detailed below, entitled *Quality Control Report*. This form will provide factual evidence of the required inspections or tests involved, results of inspections or tests, nature of defects, causes for rejection, etc., proposed remedial action and corrective actions taken. TFR's records will cover both conforming and defective items and must include a statement that all supplies and materials incorporated in the work are in full compliance with the terms of the contract. Legible copies of these records will be furnished to a Government Representative daily. Daily, TFR's designated representative will verify records.

Site Specific Quality Control Plan

The site or contract specific QC Plan must accomplish the complete daily documentation of operations, utilization and production, safety, and variations from normal operations of a debris management operation. It must be in place and approved for use prior to beginning any field operations, including site preparation. It must be in full compliance with contract requirements.

Multiple forms are usually formatted for the Plan, which cover different activities. A summary general daily form is also usually formatted for the project that is completed by the CQC Officer, and totals of all activities reported on summary forms. Usually, all originals and one set of copies are delivered to a Government Representative, and TFR keeps two copies of each form.

Quality Control Organization

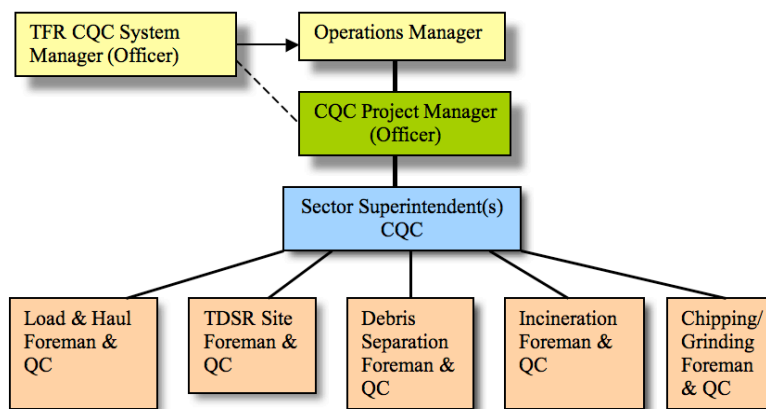
The duties and specific areas of responsibility of the various members of the Quality Control Organization are as follows:

Operations Manager: Advises all supervisory personnel including, but not limited to, Sector superintendents and key foremen assigned to critical areas, of the requirements of the specifications and advises supervisors concerning methods to be used and the degree of workmanship required.

Quality Control Officer: The Quality Control Officer is responsible for the direct supervision of all superintendents and subcontractor and superintendents to ensure that the work is being performed according to the Contract Plans and Specifications and TFR’s Contractor Quality Control Program. He/she will supervise the Quality Control Personnel and advise other job personnel in advance of Quality Control Requirements, submittal material, inspections, etc. of their work. When work does not comply with contract requirements, he will immediately advise the Project Manager and together they will decide what corrective action should be taken. The corrective action taken will be shown in the daily log. The designated Quality Control Supervisor will have full authority in implementing the Quality Control Program and the Safety Program of TFR Enterprises, Inc.

Quality Control Technician: Performs inspections as directed by the Quality Control Supervisor and reports any deviations from the contract directly to the Quality Control Supervisor.

A chart, documenting TFR’s Quality Control organizational structure is detailed below:



Memorandum of Appointment

A sample memorandum of appointment and notification to supervisors and foreman of the appointment of the Quality Control Officer is detailed below:



MEMORENDUM OF UNDERSTANDING

DATE: TBD

TO: All TFR Enterprises, Inc. Supervisory Personnel

FROM: William R. Droke, Vice President/COO

SUBJECT: Quality Control Supervision

CONTRACT No. _____

Effective July 1, 2009, until completion of the project or relieved by written notice, Robert "Bobby" Day is hereby assigned the duty of Quality Control Manager. He is hereby authorized to place in effect TFR Enterprises, Inc.'s Quality Control Program. We expect and require all TFR Enterprises, Inc.'s foremen and supervisory personnel to cooperate with Mr. Day, and comply with his orders and instructions in carrying out this program.

Each Supervisor, Engineer, and Foreman who is designated to be the Quality Control Representative for his particular part of the work will see to it that they check the following:

- 1) Checks the specifications to see what is required on work items.
- 2) Check to see that the equipment-materials to be incorporated in the work meets requirements.
- 3) Checks to see that the equipment-materials are properly maintained.
- 4) The work and work area is safe and in compliance with TFR Enterprises, Inc.'s Safety Program and the Engineers Safety Manual.
- 5) Reports all deficiencies and corrective action taken.

Signed,

William R. Droke, Vice President/COO

QC Daily Reporting Procedures

The CQC Plan and the TFR Quality Control Manager shall address the Recording and Reporting requirements with all levels of supervisors and Crew Foremen. Different levels will have different requirements. A sample form as a model is provided above, and all final versions of all forms will be approved with the final CQC Plan, including any additional required modifications. This discussion shall include the general procedures set forth below:

- All loading and hauling crews are under the direction of a TFR supervisor.
- Daily reports are maintained by the crew foreman and recoding all equipment down time for repairs on the daily reports.
- Hours, of each piece of equipment and each employee, are recorded and reconciled daily.
- Daily Reports shall have daily and year-to-date totals for each piece of equipment/personnel tasked.
- Signatures of both TFR's Representative and by a Government Representative are required on all Daily Reports.

The TFR Quality Control Officer shall prepare, sign and submit to the Government Representative a *Quality Control Summary Sheet*. This report at a minimum shall include originals and one copy of all levels of QC reports received and in addition shall include a summary of safety issues, infrastructure damage, total numbers of trucks loaded, equipment and plant hours worked and idled or down, testing performed and by whom, loads and quantities hauled to DMS, quantity of debris reduced, number of subcontractors working, contract non-compliance issues and all corrective actions.

QC Inspection Methods and Procedures

During work on the contract the Quality Control personnel will perform the required inspections on both the TFR's and subcontractor's work. The staff that performs the Quality Control inspections will be charged with the following duties:

1. Maintain and keep in serviceable condition, all machinery and materials.

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2. Take whatever corrective action is necessary to replace or repair deficiencies observed at any time that affect the operation of machinery and materials.
 3. Inspect for compliance with contract requirements.
 4. Maintain copies of Inspection Records.

Detailed below are the procedures and methods that will be implemented:

Safety Issues:

The role of QC in support of safety is to document that the safety plan provisions are being followed. At each level, the *Quality Control Report* has appropriate reporting requirements for safety, including worker protection, equipment safety, trimming of loads, flagmen, work zone safety and traffic control. Each level of *Quality Control Report* for each activity should have a section addressing daily safety meetings, issues and activities.

Debris Eligibility:

TFR should only be handling materials authorized by our contract. The CQC Officer shall train the field ROW personnel on these materials classifications, and shall include the general eligibility requirements set forth below:

Eligible Debris-

C&D Debris is non-burnable debris and can consist of recyclable as well as non-recyclable debris that will eventually be delivered to a landfill. Samples of this type of debris include, but are not limited to, mattresses, clothing, masonry, concrete, asphalt, metals, plastics, lumber, manufactured furniture, building components, etc.

Vegetative Debris is burnable debris of natural origin such as grass, shrubs, and trees and can be reduced and/or recycled by either incineration or by chipping/grinding.

Household Hazardous Waste (HHW) is debris of a chemical nature and includes such items as household chemicals, pesticides, liquids, paint, batteries, waste oil, waste fuels, antifreeze, spray cans, etc.

White Goods refers to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as freon or oil, which must be remediated by someone with the appropriate license and certifications to do so.

Metals, both Ferris and non-Ferris such as copper, aluminum, steel or iron and which may include parts from automobiles, trucks, bicycles, small engines, buildings, small appliances and other items.

Ineligible Debris-

Any Debris which is not located on the Right of Way, regardless of category, i.e., C&D, Vegetative, Household Hazardous Waste, White Goods, or Metals is INELIGIBLE DEBRIS. Debris removal from private property is the responsibility of the individual property owner. No TFR crews or Subcontractors are allowed to work for the private sector while under employment/contract to TFR Enterprises, Inc. during the duration of the Project/Task Order. Fallen trees located on public property but in an unused forested or wilderness area is ineligible unless specifically directed.

Daily Household Garbage, or what could be classified as Municipal Solid Waste (MSW), is ineligible debris.

Debris, which is not the result of the disaster event, for example, debris from demolition that was performed before the disaster event occurred, is ineligible debris.

Segregation of Debris at Curbside Pick Up

1. All loading operators are also instructed of the importance of maintaining segregation of eligible debris when loading.

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2. All vegetative debris will be loaded on trucks hauling vegetative debris only. If other debris is encountered alongside the vegetative debris, it will be left at the curbside to be later loaded on the trucks hauling whatever type of debris that is left.
 3. Separate trucks will be used for loading Construction and Demolition debris.
 4. Metals and white goods will also be loaded and hauled separately.
 5. Any household hazardous waste shall be left at the curbside for the HHW crew to load and haul.
 6. When possible, any “mixed piles” of debris encountered at the curbside will be separated by hand before loading. If it is not practical to separate the mixed piles at the curbside by hand, the mixed piles will be loaded on separate trucks and the load ticket will indicate “mixed debris.”

Loading:

1. All Loaders will have been previously inspected at the staging area for safety and compliance before being dispatched to the loading location.
2. All Loader operators will receive safety briefings before beginning loading operations.
3. Flagmen will be located ahead of loading operations to direct and control traffic.
4. All flagmen will be properly attired and wearing safety equipment including hard hats, safety shoes, reflective vests and carrying traffic directing flags.
5. All flagmen are under the supervision of the crew foreman.
6. Operators are cautioned to be observant and conscious of their surroundings at all times, in particular being aware of hanging and downed power lines and structures hidden by debris, such as fire hydrants, water mains, fences, etc.
7. Operators are cautioned not to overload trucks with debris so that the transporting of the debris could cause the excess debris to become dislodged and fall into traffic areas.
8. Operators are cautioned to stay on the rights of way and not to enter private property during the loading process.
9. Operators are equipped with mobile radios and are supervised by crew foreman.
10. Operators are instructed to keep the debris loads segregated between (a) burnable (vegetative), (b) non-burnable (C&D), (c) mixed piles where C&D, non-burnable, and vegetative are co-mingled and cannot efficiently be separated at the curbside, (d) other (such as household hazardous waste [HHW])
11. Household hazardous waste (HHW) crew, trained in EPA requirements for handling of HHW, will load HHW materials, (household cleansers, butane, poisons, etc.) at the curbside by hand in a specially equipped compartmental truck. HHW will be delivered to the collection point.
12. As it is TFR policy, Loading and Hauling Crews shall complete any and all debris clearing operations that have been started on any particular pass through a neighborhood, and shall not “skip” through designated work areas for “gravy” loads.
13. All Loading and hauling crews are under the direction of a TFR supervisor. Daily reports are maintained by the crew foreman and record all equipment down time for repairs on the daily reports. Hours, of each piece of equipment and each employee, are recorded and reconciled with the Government Representative daily.
14. In the event of notice of a violation as a result of the actions of any employee or subcontractor, the Operations Manager will take immediate corrective action and follow up on the enforcement of such action and so notate in his daily log record.

Hauling:

1. All Trucks will have been previously inspected at the staging area for measurement, numbering, safety and compliance before being dispatched to the loading location.
2. All truck operators will be instructed to observe traffic regulations and follow the instructions of the flag persons.
3. All truck operators are to wear safety equipment, hard hats and steel-toed shoes.

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4. Truck operators are not allowed to leave with “overhanging” loads. Loads will either be trimmed or reloaded before being allowed to leave the loading area.
 5. It is the truck operator responsibility to check and determine that his load is safe before leaving the loading site.
 6. Truck operators are equipped with mobile radios and are supervised by crew foreman.
 7. Truck operators will be issued a “load ticket” and at the loading site and will deliver the ticket to the inspector at the dump site.

Dumping:

1. Dumping operations will be at either the DMS or at a landfill/disposal site designated.
2. All traffic regulations and speed limits will be observed at the dump site.
3. Truck operators will report to the weigh station and deliver their “load ticket” to the TFR QC and Government QA for inspection and approval before proceeding to dump his/her debris.
4. Each truck operator will be directed as to where to dump each load at the dump site location by the designated dumpsite operator.
5. Each truck operator will inspect his truck and tailgate after the dumping process is completed to assure that it is secure before leaving the dump area.
6. Truck operators will follow the designed traffic flow when leaving the dump and return to the designated loading area.

QC Private Property (ROE) Program Procedures

The Company’s Quality Control Manager shall discuss the requirements and procedures for the removal of debris from private property under the Right of Entry (ROE) Program with all Crew Foremen. This discussion shall include the general procedures set forth below:

1. Before a demolition project on private property can begin, a Right-of-Entry document must be executed, including:
 - a. Authorization to enter the property for demolition
 - b. Hold harmless agreement accompanied by a non-duplication of benefits agreement from the City/County.
2. TFR crews are not permitted to enter private property except at the direction of TFR ROE Manager or Government Representative.
3. Proper completion of a TFR ROE Program Checklist:
 - a. HHW crew will be assigned to remove any hazardous materials from the property.
 - b. All HHW materials will be cataloged and disposition defined.
 - c. All utility connections will be inspected to ensure that they are disconnected.

After demolition, all materials can be either placed on the right of way to be picked up under the debris removal agreement or taken directly to the DMS for separation and disposal.

QC Rental of Equipment with Operators

1. Inspection and Identification of Equipment & Materials before any machinery or materials are placed in use; they shall be inspected and tested by competent personnel. The Contractor’s personnel will perform such duties.
2. The contractor’s personnel chosen by the Quality Control Officer will perform inspection of all machinery and materials daily.
3. Records of inspections shall be maintained at the site and shall be available on request.
4. Preventative maintenance procedures recommended by the manufacturer shall be followed.
5. All repairs on machinery or materials shall be made at a location, which will provide protection from traffic for repairmen. Any machinery or equipment found by the contractor to be unsafe shall be dead lined until unsafe conditions have been corrected.

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6. Only TFR designated personnel shall operate machinery and mechanized equipment.
 7. The Quality Control Supervisor shall instruct all operators in the use and details of Safety Operations.
 8. Operators of machinery will establish and confirm requirements on a daily basis as to comply with contract documents with TFR's representative.
 9. Material deficiencies observed shall be reported to the proper TFR personnel for correction.
 10. All safety procedures will be used in accordance with TFR's Accident Prevention Plan.
 11. All phases of work being performed will be inspected daily by the responsible member of the Quality Control team.

QC Damage Control and Reporting

The goal of sound debris removal is to protect the public and private infrastructure and the overall health of citizens while collecting and disposing of debris rapidly. TFR is fully committed to this and strives for a goal of ZERO claims. TFR takes a proactive approach to the protection of infrastructure. During "Toolbox" Meetings, TFR's Quality Control Officer shall address the following general procedures to avoid careless activities during collection:

- Operators are reminded to stay on the rights of way and not to enter private property during the loading process.
- Operators are cautioned to be observant and conscious of their surroundings at all times, in particular being aware of hanging and downed power lines and structures hidden by debris (such as fire hydrants, water mains, fences, etc.).
- Operators are cautioned about debris weight distribution to be maintained during the loading process.
- Operators are instructed not to overload trucks with debris in such a manner that the transporting of the debris could cause the excess debris to become dislodged and fall into traffic areas or snag low or hanging power lines.
- Debris shall not hang over vehicle sides or extend more than 24 inches above the sides. Overloaded trucks shall be trimmed or removed prior to departing the loading area as instructed by the Crew Foreman.

However, a few claims are unavoidable. TFR maintains a strict Damage Control and Reporting Procedures to ensure that each claim is handled with expediency and care while meeting the needs of the claimant. TFR's Quality Control Officer shall address the Damage Control and Reporting Procedures with all field ROW personnel during initial safety meetings. All Crew Foreman's are required to report any and all damages directly to the Quality Control Officer immediately. Upon notification, the Quality Control Officer will prepare a *Damage Report* without delay, and is instructed to seek the following information:

1. Name, address and phone number of property owner.
2. Who was present when the accident took place?
3. Detailed description of what happened, including what activity was being performed at the time of the damage, why did it happen and documenting all unsafe conditions, equipment and/or acts.
4. To the best of the witness's knowledge, was there a previously known and/or reported problem or condition associated with the accident?
5. Date, time and record of TFR's Quality Control personnel that investigated the damage.
6. Date, time and record of when and who (property owner) was contacted and notes as to what was discussed or agreed.
7. Date and time of repair, or resolution agreement.

A copy of the *Damage Report* executed by the Quality Control Officer is conveyed below:

Under Contract With: _____

DAMAGE REPORT

Date Damage Report Received: _____ Time: _____ No. _____ AM / PM

Report Received By: _____ Reported Thru: Walk-In / Hotline / Email / Other _____

LOCATION OF CLAIM / DAMAGES: _____

NAME & ADDRESS OF PERSON REPORTING CLAIM: _____

Telephone Number: _____ Email Address: _____

Best time to contact: _____ Best Method of Contact: _____ Phone / Email _____

Date and Time, if known, that Damage Occurred: _____

Date: _____ Time: _____ AM / PM

Identify or describe, if known, the party who caused the damage: _____

Witness? Yes / No _____ If Yes, by whom? _____

Was the party who caused the damage notified at the time of occurrence? Yes / No _____

GENERAL DESCRIPTION OF THE DAMAGE: _____

FOLLOW UP

Claim Reported To: (Field Project Manager / Crew Foreman)

Date: _____ Name: _____

Time: _____ Signed: _____

ACTION TAKEN

Claim Investigated By: _____ Date: _____

Comments: _____

Damage Attributed To: _____ Cost: \$ _____

Anticipated Date of Resolution: _____

Comments: _____

Date Claim Resolved: _____ Release Form on File: Yes / No _____

Release Executed By: _____

TFR will investigate all damages and complaints and make resolutions within 24 hours. If a resolution was reached, a copy of the Quality Control Officer's *Damage and Claim Release Form* shall be attached to the Report. If a resolution is not agreed to between the property owner and TFR, TFR shall provide its General Liability Carrier with all the necessary information. All *Damage Reports* will be maintained in a file in TFR's Field Office. A catalog of all information and supporting action on each incident will be provided to Government Officials weekly in a condensed list.

Billing/Reconciliation Procedures

Billing procedures are established to ensure consistency from collecting, processing and reconciling load tickets while stressing accuracy through the entire process. With over thirty (30) years' experience conducting disaster relief and recovery efforts, TFR has developed a battle-tested billing system that plans for encumbrances, highlights transparency, emphasizes expediency, and forces accuracy. These four (4) pillars of the billing cycle are the foundation of a well-vetted billing system through which TFR conducts its disaster relief and recovery efforts. The billing procedures are outlined below, from the DMS to payment from home office:

1. Truck passes under the ticket tower to be assessed capacity. Tickets are collected and the appropriate copies are given to the truck operator, Government representative, monitoring firm (if one), FEMA representative and TFR representative.
2. TFR representative maintains a collection of the load tickets, as that representative desires generally on a clipboard, and once every 3 hours, another TFR representative will collect those load tickets from the TFR tower representative.
3. Onsite ticket processing center, also known as a Mobile Command Unit, controls the entering of load ticket data into Excel spreadsheets with pivot tables to quickly access the data based on a number of input criteria.
4. Each morning, one Government Representative and one TFR representative shall review the load tickets and reconcile the previous workday totals.
5. The reconciled load tickets and their associated spreadsheets are sent to the home office for invoice processing and billed to City/County every two weeks, or as established in the contract documents.

Company Owned Resources

TFR maintains an extensive number of equipment to provide our clients with greater value and to ensure the quality of our work. With the largest fleet in the industry coupled with numerous staging areas, TFR can respond to any natural or man-made disaster quickly and efficiently. This rapid response capability provides the client with vital emergency road clearance services to allow federal, state, and local officials access to debris restricted areas and begin the disaster recovery efforts. Often on TFR projects, our equipment and manpower completely fulfill all project scopes and requirements in a timely manner. When subcontractors are used on large-scale projects, TFR self-performs all key elements of the project to satisfaction of the client and to certify the work is done properly to the TFR standard.

Furthermore, our in-house maintenance crew provides immediate support to our field operators to provide the sustainability of our equipment and operations. With years of experience working on Diamond Z's to overhauling dozer engines, TFR's maintenance crew is the logistical support necessary to ensure the limiting of costly downtime. Dedicated to their trade, TFR's maintenance crew can quickly identify, address, and repair any problem befalling our equipment and additionally, make the appropriate modifications on other similar equipment to avoid future pitfalls.

For large-scale projects, TFR can augment our own resources with local rental suppliers in the area. TFR maintains valuable, fruitful relationships with rental companies to rapidly obtain any additional equipment needed to perform the work under contract. With corporate accounts and a priority call rating with Hertz Equipment Rental, Sunbelt Rentals, United Rentals, and Volvo Construction Equipment, TFR can readily access hundreds of pieces of specialized equipment quickly to achieve desired project goals and time requirements. Furthermore, with years of loyalty with National Dealers for Caterpillar, Prentice Loaders and Diamond Z Corporation, TFR can obtain new and used equipment for rent or purchase faster than any other company in the industry. This vital lifeline to equipment suppliers allows TFR to mobilize a job however large and specialized the project may be.

Real Time GPS Tracking

Our fleet is equipped with Real-Time tracking so that we can ensure our trucks are deployed and active where assistance is needed most. This gives our leadership the tools to adapt to the ever-changing demands of the project. The helicopter view is an easy-to-use feature that displays all the information one needs to efficiently dispatch &/or locate crews. All vehicle movement is saved in the Samsara cloud allowing for the routes to be reviewed and the next day's work planned. Geofencing is another feature that provides a variety of alerts to help us efficiently manage trucks and routes in the recovery efforts. With this state-of-the-art technology, TFR is always in compliance with ELD mandates and DOT/FMCSA regulations.

Equipment Highlights

- (22) Self-Loading Haul Units (Knuckleboom)**
- (15) Heavy Haulers (Semi-Trucks)**
- (11) Service Trucks**
- (10) Dozers**
- (9) Excavators**
- (6) Diamond Z1463 Tub Grinders**
- (2) Diamond Z4000 Horizontal Grinders**



Samsara Features

REAL-TIME GPS TRACKING

- Live vehicle location tracking
- Trip histories
- Geofence alerts

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TRAILER TRACKING

- Theft detection
- Utilization reporting
- Cargo and temperature

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- In-cab voice coaching
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ROUTING & MESSAGING

- Real-time route tracking
- Historical performance analysis
- Two-way messaging

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DOCUMENTS

- Document upload with photos
- Centralized record-keeping
- Proof of delivery, fuel & more

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FLEET MAINTENANCE

- Fault code monitoring
- Paperless DVIRs
- Usage-based maintenance

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WIFI HOTSPOT

- In-cab WiFi
- Cellular data included
- For any mobile app or device

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ELD COMPLIANCE

- FMCSA-listed ELD
- Works with any mobile device
- Centralized real-time visibility

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REEFER MONITORING

- Easy to install wireless monitors
- Live temperature change alerts
- Automatic historical logs

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REPORTING & ALERTS

- Fuel efficiency & vehicle health
- Activity and driver behavior
- IFTA, ELD, and FSMA

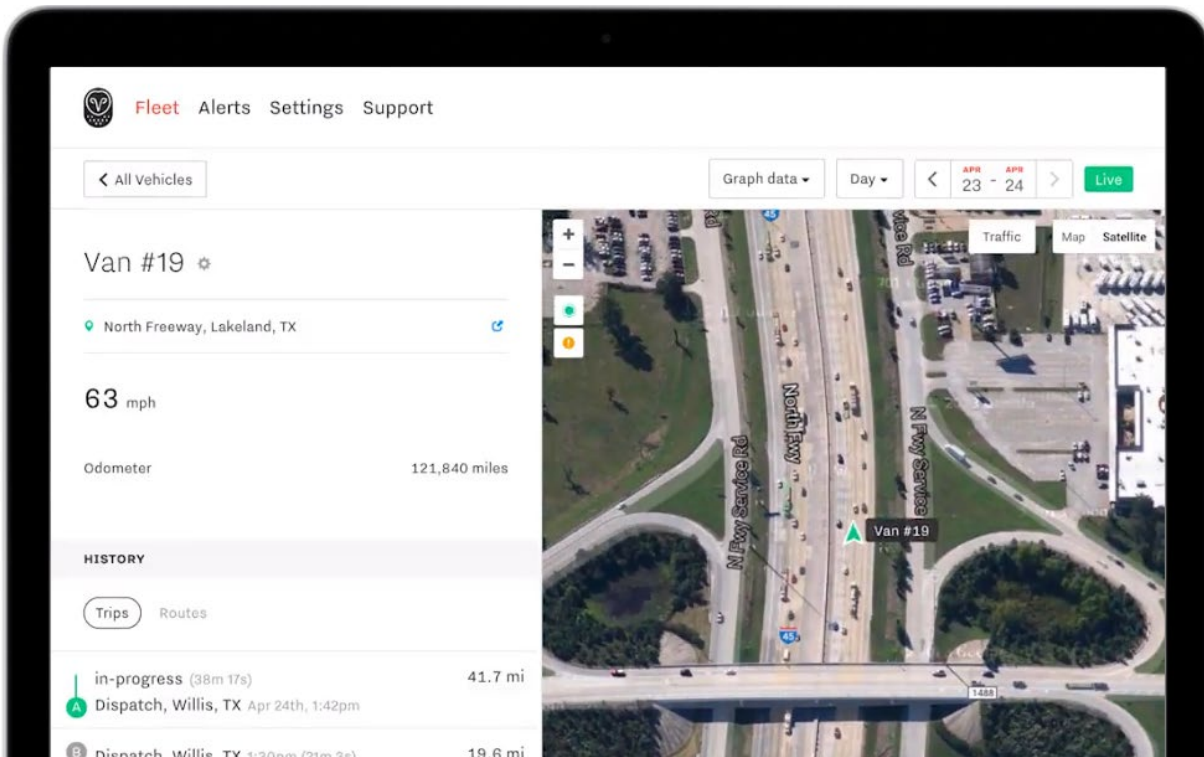
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DEVELOPER APIS

- Open REST APIs
- TMS, payroll, GIS integrations
- Custom software and apps

[Developer docs](#)

Samsara Helicopter View



Year	Description	Primary VIN	Unit Make	Model
Self-Loading Grapple Trucks				
1998	Knuckleboom	1NPALT9X0WN461734	Peterbilt	357
1998	Knuckleboom	1NPALT9X5WN461728	Peterbilt	357
2003	Knuckleboom	2FZHAZAS73AK28772	Sterling	LT9500
2003	Knuckleboom	1NKDLU0X43J710108	Kenworth	T800
2003	Knuckleboom	1FVHBGAS53HK52388	Freightliner	FLD112
2006	Knuckleboom	5KKPALAV96PV43823	Western Star	4901 Tri-Drive
2007	Knuckleboom	5KKPALAV47PY35512	Western Star	4902 Tri-Drive
2007	Knuckleboom	1NKDLT0X87J190818	Kenworth	T800
2008	Knuckleboom	1NKDLU0X78J235352	Kenworth	T800
2008	Knuckleboom	1XKDDU0X18J223975	Kenworth	T800
2008	Knuckleboom	1XKDDU0X78J223981	Kenworth	T800
2008	Knuckleboom	1XKDDU0X78J228727	Kenworth	T800
2009	Knuckleboom	1NKDLU0X69J242505	Kenworth	T800
2009	Knuckleboom	1NKDLU0XX9J242507	Kenworth	T800
2009	Knuckleboom	1NKDLU0X89J242506	Kenworth	T800
2009	Knuckleboom	1NKDLU0X09J242502	Kenworth	T800
2009	Knuckleboom	1XKDDU0X89J246574	Kenworth	T800
2009	Knuckleboom	1NKDLU0X99J242501	Kenworth	T800
2009	Knuckleboom	1NKDLU0X69J256033	Kenworth	T800
2009	Knuckleboom	1NKDLU0X39J237424	Kenworth	T800
2010	Knuckleboom	1NDLU0XXAR266280	Kenworth	T800
2011	Knuckleboom	1NKDLU0X6BJ281035	Kenworth	T800
2011	Knuckleboom	1NKDL0UX7BJ278354	Kenworth	T800
Knuckleboom Pup Trailers (Secondary Trailers)				
2006	Knuckleboom Pup Trailer	1G9CD23336S139786	Great Lakes	TR2250DC - Pup Trailer
2006	Knuckleboom Pup Trailer	1G9CD23346S139779	Great Lakes	TR2250DC - Pup Trailer
2006	Knuckleboom Pup Trailer	1G9CD23376S139712	Great Lakes	TR2250DC - Pup Trailer
2006	Knuckleboom Pup Trailer	1G9CD23356S139711	Great Lakes	TR2250DC - Pup Trailer
2012	Knuckleboom Pup Trailer	MOHMTRAILER020044	Homemade	Homemade Trailer - PUP Trailer
2013	Knuckleboom Pup Trailer	TR206832	Homemade	Homemade Trailer - PUP Trailer
2018	Knuckleboom Pup Trailer	M0HMTRAILER025812	Homemade	Homemade Trailer - PUP Trailer
2018	Knuckleboom Pup Trailer	M0HMTRAILER025813	Homemade	Homemade Trailer - PUP Trailer
2018	Knuckleboom Pup Trailer	MOHMTRAILER025811	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2629KS589119	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2625KS589103	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2624KS589089	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2627KS589118	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2626KS589126	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2627KS589135	Homemade	Homemade Trailer - PUP Trailer
2019	Knuckleboom Pup Trailer	1E9US2627KS589149	Homemade	Homemade Trailer - PUP Trailer
2020	Knuckleboom Pup Trailer	1E9US2923LS589159	Homemade	Homemade Trailer - PUP Trailer
Air Curtain Burners				
1998	Air Burner	T35FN01052	Air Burner	T-350
1999	Air Burner	103846	Air Burner	M30F Air Curtain Burner
2013	Air Burner	1113770	McPherson	M30F Air Curtain Destructor
Dozers				

1978	Dozer D6D	6X597	Caterpillar	D6D
1979	Dozer	4X5133	Caterpillar	D6D
1981	Dozer D8K	77V18840	Caterpillar	D8K
1984	Dozer D7H	79201488	Caterpillar	D7H
1989	Dozer	08Z53048	Caterpillar	DV060
1991	Dozer D7H LGP II	4FG04117	Caterpillar	D7H LGP II
2003	Dozer D7R	AEC00681	Caterpillar	D7R
2006	Dozer D6R LGP III	CAT00D6RKWRG00215	Caterpillar	D6R LGP Series III Crawler
2008	Dozer D7R	AEC01989	Caterpillar	D7R
2010	Dozer D6T	KJL01165	Caterpillar	D6T
Excavators				
1992	Excavator 690 D	DW690DL533807	John Deere	690-D LC
2001	Excavator	A85139	Komatsu	PC270LC-6
2004	Excavator	EC330V10324	Volvo	EC330BLC
2011	Excavator	A20028	Komatsu	PC240LC-10
2012	Excavator	A20120	Komatsu	PC240LC-10
2013	Excavator PC210LC	KMTPC243V02450356	Komatsu	PC210LC
2014	Excavator	210418	Volvo	EC220DL
2019	Excavator	C80715	Komatsu	PC210LC-11
2019	Excavator	LL1610594	Kobelco	SK260LC-10
Wheel Loaders				
2005	Wheel Loader	L120EV64601	Volvo	L120E
2006	Wheel Loader	L120EV64757	Volvo	L120E
2011	Wheel Loader	30275	Volvo	L120G
2013	Wheel Loader	VCEL120GL00030787	Volvo	L120G
Grinders				
1999	Grinder - Tub mini me	1D9FX4236XN147003	Diamond Z	PWG-1352BL
1999	Grinder - Tub	1D9FX46364C147293	Diamond Z	PWG-1463 B TUB
2001	Grinder - Tub	1D9FX4537WN147252	Diamond Z	PWG-1463B
2003	Grinder - Tub	1D9FX4530NN147068	Diamond Z	1463B
2003	Grinder - Tub	1D9FX4639YC147259	Diamond Z	PWG-1463 B TUB
2004	Grinder - Tub	1D9FX46311C147262	Diamond Z	PWG-1463 B TUB
2013	Stump Grinder	(stump hog for M100)	Fecon	SH260
2014	Grinder - Horizontal	1R9FX390XEC722024	Diamond Z	DZH4000TK
2014	Grinder - Horizontal	1R9FX3904EC722030	Diamond Z	DZH4000TK
Low Boy Trailers				
1994	Low Boy	40FH0482R1010817	Talbert	TDW-30-SRG-T-11
2013	Low Boy	13NE51308D3560602	Fontaine	Fontaine 55 Ton
2014	Low Boy	57JE5130XE3561385	Fontaine	55 TON
Light Box				
2012	Light Box	4FVLSACA6CU444257	Doosan	LSC
	Light Box	5AJLS16138B005724	Magnum	
	Light Box	80743	Magnum	MLT3060MMH
	Light Box	170255	Magnum	MLT3060MMH
Pressure Washers				
	Pressure Washer	P1200-63897	Landa	
	Pressure Washer	P062-23113	Landa	
	Pressure Washer	15041361	Mi-T-M Corp	1901

	Pressure Washer	C-368	American Kleaner	MX-6A
	Pressure Washer	H51669 0800	Hotsy	1070SS
	Pressure Washer	P00306	Landa	Jun-00
Skid Steers				
2003	Skid Steer	5219-12445	Bobcat	T300
2005	Skid Steer	5258-15902	Bobcat	S-300
2019	Skid Steer	AT6318872	Bobcat	T770
2019	Skid Steer	AT6318861	Bobcat	T770
Track Loaders				
2001	Track Loader	CAT0973CK3RZ00613	CATERPILLAR	973C
	Track Loader	0963CKBBD01120	CATERPILLAR	963C
Bucket Trucks				
1999	Bucket Truck	392752C000650	BT112	BT112
1999	Bucket Truck	1HTSDAAN0XH659739	International	V0255RV
Power Screens				
2001	Power Screen	9500531	TROMMEL	725
	Power Screen	9202071	TROMMEL	830
Water Trucks				
2000	Water Truck	1FV6HJAA3YHB19746	Freightliner	FL70
2000	Water Truck	3FRNF65995V180949	Ford	F650
2006	Water Truck	5PKUEH2236W052290	Eco	Water Truck
Flat Bed Trailers				
1997	Flat Bed Trailer	1C6EG102XV1752300	Centerville	15' Generator Trailer
1997	Flat Bed Trailer	1RNF48A27VR003233	Reitnouer	
1999	Flat Bed Trailer	4AG6U2338XC029735	Homemade	Generator Trailer
2005	Flat Bed Trailer	4YNBN20245C027949	Anderson	
2006	Service Trailer	4KBTT14226L161597	Tow master	T10T
2007	Flat Bed Trailer	16VGX202672680173	Big Tex	20GN-20BK+5
2008	Flat Bed Trailer	4KNNT14248L161314	Tow master	TRLER
2008	Flat Bed Trailer	4KNNT14218L162002	Tow master	TRLER
2008	Flat Bed Trailer	4KNNT14257L162843	Tow master	TRLER
2011	Flat Bed Trailer	4P5B52027B2159392	Magnum	Tandem Axle Buggy Hauler
2013	Flat Bed Trailer	16VPX1629C2348689	Big Tex	Flat Bed
2015	Service Trailer	5DYAAB2L5FC006883	JLG	TRLER
2015	Flat Bed Trailer	4P5FD3623F1217625	PJ Trailers	
2016	Flat Bed Trailer	16VFX2020G2074525	Big Tex	
Service Trucks				
2001	Service Truck	1FDXF46F31EA27158	Ford	F450
2005	Service Truck	1FDXF46P05EC08622	Ford	F450
2007	Service Truck	1FDWF37Y77EB48421	Ford	F350 SD
2009	Service Truck	1FDAX46R79EA14566	Ford	F450 Super Duty
2011	Service Truck	1FDRF3G6XBEA70849	Ford	F350 XL
2012	Service Truck	1FT8W3BT1CEC38201	Ford	F350
2013	Service Truck	1FTFW1ET1DKD64424	Ford	F150
2014	Service Truck	1FT8W3BT6EEA40636	Ford	F350
2014	Service Truck	3C7WRNBL8EG228497	Dodge	RAM 5500
2018	Service Truck	5TFCZ5AN9JX150501	Toyota	Tacoma
2020	Service Truck	3C7WRTCLXLG103257	Dodge	3500

Service Trailers				
1992	Service Trailer	1TKB0529NM030565	Trail King	FB
1992	Service Trailer	1TKS00517NM030566	Trail King	Double drop trailer
1994	Service Trailer	2HTTGCUTXRC081161	International	UT
1997	Service Trailer	11WEC1623VM227765	WW	VN
1999	Service Trailer	11WHC162XYW251191	WW	VN
1999	Service Storage Trailer	1V5BA1624X1133175	Magnum	UT
2001	Service Trailer	5DZC8162511001697	Titan	UT
2002	Service Trailer	4X4TSEV282U200791	Cargo Mate	VN
2003	Service Trailer	1UYVS12823M880206	Utility	UT
2003	Service Trailer	1UYVS12803M124504	Utility	UT
2007	Gooseneck	1DA72C7N07C018695	Trail-EZE	Gooseneck Trlr
2009	Service Trailer	13NM0510493550127	Fontaine	TRAI
2011	Service Trailer	16VPX1622B2374954	Big Tex	UT
2011	Service Trailer	16VPX1629B2374952	Big Tex	UT
2012	Service Trailer	16VCX2021C2H40730	Big Tex	UT
2015	Service Trailer	16VFX2026F2092400	Big Tex	UT
Semi-Trucks				
2000	Semi	1M2P324C8YM049453	Mack	RD688S
2000	Semi	1M2AA18Y4YW127565	Mack	Truck-Tractor
2001	Semi	2FWJA3AV91AH73667	Sterling	A9500
2004	Semi	1M1AE06Y64N016666	Mack	CX613
2005	Semi	1XP5PBEX75D826166	Peterbilt	379
2005	Semi	1HSHXSBR15J144431	International	8600
2007	Semi	1HTXTAPT97J459305	International	5900
2007	Semi	2FWBADE97AX16739	Sterling	A 9500
2007	Semi	1HSHXahr57J375403	International	8600
2008	Semi	1XKDDU9X68R213592	Kenworth	T800
2009	Semi	1XKDDU9X89J256363	Kenworth	T800
2009	Semi	1XKDP4EX59J253787	Kenworth	T800
2010	Semi	1XKDDU9XXAR259318	Kenworth	T800
2010	Semi	1XDDU9X4AR260416	Kenworth	T800
2012	Semi	5KJJABDR5DPBU1199	Western Star	W4900
Walking Floor Trailers				
2002	Walking Floor	5MAMN45292C005339	MAC	Walking Floor
2004	Walking Floor	5MAMN48214C007357	MAC	Walking Floor
2005	Walking Floor	5MAMN48285C008359	MAC	Walking Floor
2005	Walking Floor	5MAMN482X5C008556	MAC	Walking Floor
2008	Walking Floor	5MAMN48288C016384	MAC	Walking Floor
2019	Walking Floor	5MAMN4822KE051069	MAC	Walking Floor
2019	Walking Floor	5MAMN4824KW051073	MAC	Walking Floor
Office Trailer/Command Center				
1984	Office Trailer	1GXDBAF21EW001008	Grumman	Office Trailer
1987	Office Trailer	1E9EE5743H1013022	ELLIS	Office Trailer/Command Center
1992	Office Trailer	1PT011AH6W9002247	TRAIL MBL	Office Trailer
1992	Office Trailer	1M9X25225TA237065	MOEX	Office Trailer
1997	Office Trailer	1M9A6A729VH022102	Coach	Office Trailer/Command Center
1999	Office Trailer	1M9X25227TA237058	MOEX	Office Trailer/Command Center

Additional Equipment				
1990	Air Compressor	92190020	Emglo	Y5A-60V
1993	Street Sweeper	13-1438	Army	53MH
1994	Camper Trailer	1EA1M2429R2451643	Fleetwood	RV
1998	Coach Bus	2PCV33493V1011707	Prevost	Coach Bus
2000	Dump Truck	1FV6HLAA5YHB76509	Freightliner	FL70 25cy
2000	Vacuum Truck	1FVUFXYB9YPB65702	Freightliner	Straight Truck
2003	Air Compressor	338927UGN221	Ingersoll Rand	
2004	Camper Trailer	1UJBJ02N741EF1875	Jayco	RV
2006	Air compressor	365253UAX	Ingersoll Rand	Air source portable
2006	Camper Trailer	47CTD1R216P615392	Denali	RV
2007	Tractor	50790	KUBOTA	9540
2011	Versa Handler	368112100	Bobcat	V723
2012	Air Compressor	435426UAW048	Doosan	XP375WJD-T3
2013	Pressure Washer	16VNX122XD2C97883	Flat Bed Big Tex	45LA
2013	Track Carrier Mower	C100LGP0281113	FECON	FTX100-LGP
2013	Trim-All	TA301022012001	Trim-ALL	UM0752
	Air compressor	1945	Ingersoll Rand	MC-2A
	Air Compressor	1111111	Campbell Hausfeld	
	Forklift - electric	72A00217	TCM	FTB15
	Forklift - propane	A15K0152		FCG30T7T
	Forklift tractor	333-601-1403	International Harvester	M10A
	Forklift tractor	33602-2132	International Harvester	M10A
	Root Rake	HDR430586		
	Tractor	59523	KUBOTA	M9960HDC
	Welder	LB258571	Miller	
	Welder-portable	LH370131E	Miller	Big Blue 300P CC/CV
	Wood Picker	200-4	CTC	CTC200

Local Subcontracting

TFR is uniquely positioned within the debris removal industry as one of the premier companies maintaining an extensive fleet of machinery utilized in debris removal, reduction and management efforts to fully operate independently. To accommodate your debris project needs, TFR provides access to 150+ pieces of equipment including, but not limited to, twenty-five (25) self-loaders with trailers, six (6) Diamond Z Tub Grinders, two (2) Diamond Z Horizontal Grinders, heavy haulers, excavators and five (5) mobile command units maintaining electronic access to manage entire projects. This extensive list would be insufficient without the pairing of our in-house maintenance crew. These individuals ensure that key equipment necessary for fluid, efficient operations shall never hamper the ongoing project and impact TFR's project timeline to the client. TFR's maintenance crew augments the daily responsibilities of our employees and subcontractors by fulfilling any and all duties to the client to secure the vitality of our equipment and the project.

With the large fleet of equipment and the necessary logistical support, TFR is fully capable of quickly and efficiently responding independently with a substantial workforce of equipment and personnel to an effected community almost immediately. However, this independence does not secure the necessary goals strictly outlined and routinely reinforced by upper management in response to our service-minded attitudes. TFR firmly believes that our business cannot be sustained and grow without the strong, positive working relationship with our clients, suppliers and our countless subcontractors. This service-minded attitude drives the business and fortifies the strong relationships TFR maintains with our subcontractors. Therefore, such relationships maintained with small business, minority-owned, and numerous other companies allow TFR to fulfill the requirements that may be mandated by the client's Representatives and other Government Agencies.

Local Subcontracting Procedures

At TFR, we firmly believe that local contractors provide the most cost-effective measure to complete the contract requirements while aiding the local economy after the impact of a disaster. TFR plans to utilize local subcontractors to the extent at which they are available and properly licensed. TFR shall exhaust any and all avenues to obtain qualified local subcontractors to meet the needs of the community while infusing the local economy with needed revenue. As such, TFR is committed to identifying the local subcontractors qualified and prepared to support the community on the path to recovery. TFR plans to solicit and establish local subcontractors through the following plan:

TFR Enterprises' principals and managers have always exercised a policy of recruiting subcontractors in the affected work local. This practice is considered good business because of the advantages received by contracting with local companies residing in the affected area. There are a number of factors that contribute to the overall effectiveness of local subcontractors: (1) familiarity with the areas to be worked, (2) knowledge of the most efficient traffic patterns, and (3) information on local suppliers for parts, equipment repairs, etc., With these reasons in mind, TFR is committed to fulfilling the requirements of the client by implementing the *Local Subcontracting Plan* listed below:

1. If necessary TFR will establish a local/toll free telephone line so that it may be contacted easier than calling to long-distance cell phone numbers.
2. The Company will post signs and telephone numbers at the entrance to its work site and at its field office as needed.
3. Subcontracting opportunities will be posted on TFR's website. (www.tfrinc.com)
4. During the search for subcontractors following an award, the company's Chief Operating Officer will contact the Small Business Administration office in the work area and access the Procurement Marketing and Access Network, National Minority Purchasing Council Vendor

-
- Information Service and the Research and Information Division of the Minority Business Development Agency in the Department of Commerce.
5. The local Veteran's Administration is contacted upon the company's assignment of a task order, and alerted as to the type of products and service the contract requires, and the company's local telephone number and address is registered with them, not only for subcontracting, but for short-term employment opportunities
 6. State and local trade agencies will be contacted, such as the Association of General Contractors (AGC) for example. They oftentimes maintain databases sorted by business classification and status and can provide a resource of small businesses in the area.
 7. The Chamber of Commerce in the affected area will be contacted and asked to provide a listing of any (a) trade associations, (b) business development organizations and (c) HUBZone concerns.

Contacts arising from these inquiries are followed up with calls to local subcontractors requesting detailed information leading to their qualification for work. With such action, TFR shall exhaust all avenues to identify, qualify and employ local subcontractors that are available and properly licensed. Under circumstances in which local subcontractors are unavailable, outside sources may be contacted to achieve the desired mobilization goals.

Disadvantaged Business Enterprise (DBE) Utilization

During the past the past two (2) decades, TFR has actively promoted the participation of small and small disadvantaged business in the performance of disaster-related debris removal. Born from a small tree service company in 1954, TFR was a long-time small business enabled firm working in Memphis, Tennessee. Renamed TFR and incorporated in 1989, owner, Tipton Rowland, considers this sector of the industry to be a vital and reliable source of debris management resources recalling his days as a small business owner himself. As such, TFR executives are directly involved in the achievement of small business and small disadvantaged business plans and goals by project.

TFR has developed effective procedures to secure the utilization of small business and small disadvantaged business. Administered by the *Program Manager*, Sharon Lyell, her duties and responsibilities include:

1. Reviewing and updating TFR's existing database of subcontractors
2. Advise on matters relating to the use of small business and small disadvantage business concerns and issue policy statements and internal operating instructions relative to implementing the requirements of Public Laws 95-507 and 100-656 in addition to other applicable government regulations
3. Participate in or sponsor programs which provide training to personnel relative to Public Laws 95-507 and 100-656
4. Assist in evaluating subcontracting plans on a continual basis
5. Screen operations to break out segments identifiable as opportunities for qualified small businesses and small disadvantaged businesses
6. Review contractual obligations of TFR to ensure compliance with DBE utilization
7. Review records of in-progress and completed projects for comparison to stated contract goals

TFR is continually working to achieve higher goals for qualified small business and small disadvantaged business subcontractors. For the purposes of this proposal, TFR will strive to exceed the goals under the contract to small businesses and small disadvantaged business.

Subcontractor Registration

Subcontractors interested in doing business with TFR can register at www.tfrinc.com.

Roles and Responsibilities on Large Projects Utilizing Subcontractors

Team Member	Responsibilities	Qualifications
Prime Contractor		
	<ul style="list-style-type: none"> • Prime Contractor with 100% Contract Authority; Program/Project Management • Emergency Debris Removal Services • ROW Tree and Debris Maintenance • Hazardous Tree Removal • Land Clearing • Canal and Waterway Debris Removal 	<ul style="list-style-type: none"> • 31 years of emergency debris removal experience. • 350+ available debris management personnel. • 250+ successfully completed FEMA-funded debris removal projects. • Over \$2B in procured debris removal contracts. • Company-owned fleet of 150+ specialized equipment, including eight 1,000+ HP grinders and 25 self-loading haul units. • Nationwide network of subcontractors, providing 1,000+ pieces of specialized equipment.
Major Subcontractors		
	<ul style="list-style-type: none"> • ROW Storm Debris Removal • Private Property Debris Removal • Waterway Debris Removal • Hazardous Tree Removal 	<ul style="list-style-type: none"> • 35 years of proven disaster debris removal and management experience • Over 200 units of company owned specialized equipment including knuckleboom trucks, heavy haulers, dump trucks, bunkhouses, air boats, barges, skid steers, dozers, excavators, loaders, skidders, and tree cutters • Owner and key employees certified in tree removal/chainsaw management by the Missouri Forestry Department
	<ul style="list-style-type: none"> • Emergency Debris Removal Services • ROW Tree and Debris Maintenance • Hazardous Tree Removal • Land Clearing • Canal and Waterway Debris Removal 	<ul style="list-style-type: none"> • WBE • Incorporated in 2013 • Principles hold Florida & California Contractors License • Owner and Principles have more than 25 years of combined experience in Disaster Response Debris Removal and Hazardous Tree Trimming and Removal • Exceptional Customer Satisfaction

Additional Subcontractors & Service Providers

The following is a list of potential subcontractors and service providers TFR Enterprises, Inc. may utilize if activated. This list is not exhaustive, and resources may be added or substituted if needed. TFR offers preference to qualified local subcontractors, including local DBE subcontractors, who have the necessary equipment and experience to meet the project requirements.

Company Name	State	DBE
Black Services, Inc.	Alabama	
Chad Ward Inc.	Alabama	
Global Rental Co. Inc.	Alabama	
HAL Construction LLC	Alabama	
Hall's Tree Service	Alabama	
Hunter Fuzzell	Alabama	
Moore Lawn & Landscape	Alabama	
Oak Hill Construction, LLC	Alabama	
Southeastern Logistics, LLC	Alabama	
Ward Land & Timber, LLC	Alabama	
Z & H Enterprises, LLC	Alabama	
A & A Trucking LLC	Arizona	
Sunstate Equipment Co	Arizona	
Carter Global	Arkansas	
Conway Enterprises	Arkansas	
John L Weaver	Arkansas	
Labor Finders	Arkansas	
McFadin Global Construction, Inc.	Arkansas	
Moore's Dozer Service	Arkansas	
Troy Brown	Arkansas	
Chriso Tree Trimming	California	
Core Tree Care	California	
D & E Construction Inc.	California	
FGL Environmental	California	
Granite Construction Inc	California	
Inland Empire Equipment	California	
Myers Tire Supply	California	
Palomar Mountain Premium Spring Water	California	
Silverstrand Construction	California	
Triton Transport Ltd.	California	
Front Range Landfill	Colorado	
Jim's Pride Landscaping & Maintenance	Colorado	
Larimer Solid Waste	Colorado	
Lenahan Land Clearing & Grinding	Connecticut	
A Soto Southern Ag Inc	Florida	

Absolute Asphalt Services Inc	Florida	
Acme Barricades	Florida	
AES Portable Sanitation	Florida	
AM Environmental	Florida	
Anderson Rentals Inc.	Florida	
Aqua Control Tech	Florida	
Arrow Service & Towing	Florida	
Arthur Auville	Florida	
Atlantic Coast Transport, LLC	Florida	
Aucilla Area Solid Waste	Florida	
Ayleen Trash Hauling Service	Florida	Yes
Backstrom Trucking	Florida	
Better Barricades	Florida	
BG Katz Nurseries, LLC	Florida	
Branching Out	Florida	
Coffin Marine	Florida	
CSA Land Clearing	Florida	Yes
Dawnell Ayres	Florida	
DeFord's Fuel & Oil, Inc	Florida	
Downrite Engineering Corp.	Florida	
Dyna Trucking	Florida	
East Coast Site Works	Florida	
Edgewater Recycling	Florida	
Emergency Standby Power LLC	Florida	
Evergreen Tree Service	Florida	
Fast Track Logistics	Florida	
Flagler Construction Equipment	Florida	
Florida Developers of Tallahassee	Florida	Yes
Florida Equipment Service and Repair Inc	Florida	
Florida Paving & Trucking Service	Florida	
Fort Lauderdale Ice	Florida	
G Hemphill Tree Service	Florida	
Gallegos Trucking Inc.	Florida	
Gaston TDR	Florida	
Gill Sikes	Florida	
Green's Tree & Landscape	Florida	
Grinder Wear Parts, Inc.	Florida	
Gulf Coast Environmental Contractors, Inc.	Florida	Yes
Hamilton County Landfill	Florida	
Haulin Dixon	Florida	
Kessler Hauling Inc.	Florida	

Knight Jon Boy	Florida	
Landscape Service Professionals	Florida	
Lank Oil	Florida	
Lee County Solid Waste	Florida	
Leon County Solid Waste	Florida	
Lopez Trucking Inc	Florida	
Lucas Garage & Trucking	Florida	
Macias & Sons	Florida	
Macias Landscape Inc. dba Miguel Macias Landscape	Florida	
Miami-Dade County Dept of Solid Waste	Florida	
Morgan Marine Salvage & Recovery, LLC	Florida	
National Waste Management, Inc	Florida	
Nicolas Macias	Florida	
North Oak Recycling	Florida	
Payne's Environmental Services, LLC	Florida	Yes
Pine Island Group, LLC	Florida	
Prism Lighting Services	Florida	Yes
Putnam County Central Landfill	Florida	
Rainey Cawthon Distributor	Florida	
RIO Harvesting	Florida	
Rio Indio, LLC	Florida	
Ron's Trucking & Equipment	Florida	
S & B Machine, LLC	Florida	
Sampson Tree Service	Florida	
Samsula Waste Inc	Florida	
Seminole County Solid Waste Mgmt	Florida	
Spinning Crane Works	Florida	
T-Roy & Sons, Inc.	Florida	
Tate Transport Corporations	Florida	
Texas Aquatic Harvesting	Florida	
USA Services	Florida	
Yahl Mulching & Recycling	Florida	
YG Construction	Florida	Yes
ZZ Truck Inc	Florida	
All Star Mobile RV	Georgia	
Bobcat of Orlando	Georgia	
Bolgers Tree Service	Georgia	
Brian Brinson dba Brinson Tree & Stump	Georgia	
Brown's Tree and Logging Service	Georgia	
Casey Tree Experts	Georgia	
Colonial Fuel and Lubricant Services, Inc.	Georgia	

HeavyQuip	Georgia	
Horner Services, LLC	Georgia	
Jaguar Tree Service	Georgia	
KDF Enterprises, LLC	Georgia	
Kelly Services, Inc.	Georgia	
Kelly's Clearing & Grinding	Georgia	
Neff Rental	Georgia	
Parkway Tire and Service	Georgia	
Southeastern Modular Construction	Georgia	
Sunbelt Rentals	Georgia	
Synergy Rents LLC	Georgia	
Terry Bucks Contracting, LLC	Georgia	
TRC Staffing Services	Georgia	
Waste Management - Florida	Georgia	
Diamond Z Manufacturing	Idaho	
DZ Grinders LLC AKA Diamond Z	Idaho	
Rule Steel Tanks, Inc	Idaho	
A-1 Tree Care	Illinois	
JJ Keller	Illinois	
JT's Tree Service	Illinois	
Southwest OKC Landfill	Illinois	
Richards Tree Service	Illinois	Yes
Buchanan Hauling & Rigging, Inc.	Indiana	
K & K Dirt Works	Indiana	Yes
Pac Van, Inc.	Indiana	
Poseidon Barge	Indiana	
Richard Clemons dbs Clemons Tree Service	Indiana	
Blue Beacon	Kansas	
Custom Tree Care Inc	Kansas	
Freightquote.com	Kansas	
Kansas City Tree Care LLC	Kansas	
Lakeside Tree Service	Kansas	
Reno Truck & Tractor	Kansas	
Team DriveAway	Kansas	
United Disaster Response, LLC	Kansas	
Douglas Keeton	Kentucky	
Mr. Pressure	Kentucky	
Oakland Farms Trucking	Kentucky	
Aqua Tech	Louisiana	
Brooks Industrial	Louisiana	
Cabildo Services	Louisiana	Yes

Coastal Heavy Haulers	Louisiana	
Coastland Trucking, LLC	Louisiana	
Complete Staffing	Louisiana	
G & M Rentals	Louisiana	
Gator Environmental Waste Solutions, LLC	Louisiana	
Gills Crane Service	Louisiana	
Gordon's Disposal, LLC	Louisiana	
Gordon's Landfill, LLC	Louisiana	
Greenpoint, Inc	Louisiana	
H & E Equipment Services	Louisiana	
Leaf Services, LLC	Louisiana	
Michael Munna	Louisiana	
Northshore Tree & Bucket Truck	Louisiana	
Pearl River Navigation	Louisiana	
Pipeworks Plumbing / Demolition	Louisiana	
PMI Resource Inc	Louisiana	
Traffic Control Products of Louisiana	Louisiana	
Wilco Marsh Muggies, Inc	Louisiana	
Wishams Hauling	Louisiana	
J Carlson Trucking	Michigan	
Fastenal	Minnesota	
Davy Busby dba Famco	Mississippi	
Forrester & Associates	Mississippi	
Lonnie Roberts II dba Lil Al's Tree	Mississippi	
PK Diesel	Mississippi	
Ruiz Contracting Solutions, LLC	Mississippi	
TLW Inc	Mississippi	
Atlas Tree Care, LLC	Missouri	
Crooked River	Missouri	
Custom Truck One Source	Missouri	
Dotson & Sons Logging	Missouri	
Double D Disaster Relief LLC	Missouri	
Gary Long	Missouri	
Grainger	Missouri	
Hampel Oil	Missouri	
Ozark Machinery Company	Missouri	
Timberline Trading Inc	Missouri	
Titan Machinery, LLC	Missouri	
Tri Rivers Logging Inc.	Missouri	
Turbo Supply	Missouri	
R & L Transport	New Jersey	

Ricelli Enterprises, Inc.	New York	
Scott Macon Equipment Rental	New York	
Ascendum Machinery, Inc.	North Carolina	
Berico Fuels, Inc.	North Carolina	
Bobcat of New Bern	North Carolina	
Carolina Tree Debris, Inc.	North Carolina	
Columbus County Landfill	North Carolina	
Couch Oil Company	North Carolina	
Disaster Recover Group & Tree	North Carolina	Yes
East Coast Disaster Recovery	North Carolina	
Graham County Land Company	North Carolina	
Premier Staffing Solutions	North Carolina	
Slickrock Development, LLC	North Carolina	
Soundside Recycling	North Carolina	
Stafford Debris Removal	North Carolina	
TSI Disaster	North Carolina	
RDO Equipment Co	North Dakota	
Bruce Sloan Tire Service	Oklahoma	
Butler Brothers Sand & Gravel	Oklahoma	
Express Employment Professionals	Oklahoma	
Kirby-Smith Machinery, Inc.	Oklahoma	
Kudron Trucking	Oklahoma	
Mosely Welding	Oklahoma	
Norman Tree Service	Oklahoma	
Quality Towing Service	Oklahoma	
Sprague's Backhoe	Oklahoma	
Tree Dr., LLC	Oklahoma	
Eagle Rock Freight	Oregon	
Blake Marine Group	Pennsylvania	
Davidson Trucking	Pennsylvania	
Antilles Power Depot, Inc	Puerto Rico	
Garden Max and Power Equipment	Puerto Rico	
Green Group, Inc.	Puerto Rico	
RZ Contractors, Inc	Puerto Rico	
Buddin Construction	South Carolina	
Comeback Rentals	South Carolina	
Creative Fence Concepts	South Carolina	
DTS Inc.	South Carolina	
Ferrell Construction	South Carolina	
State Tree Service, LLC	South Carolina	
Willis Recovery LLC	South Carolina	

Dysart Trucking	South Dakota	
Hodkinson Construction	South Dakota	
Jacobsen Tree Experts	South Dakota	
John Nelson Trucking	South Dakota	
Lacey Rentals	South Dakota	
Robert Bungert	South Dakota	
4 Corners Truck Service	Tennessee	
DeLoy Brown Petroleum LLC	Tennessee	
Industrial Rubber	Tennessee	
Isis Tree	Tennessee	
Robinson Tree Service, Inc.	Tennessee	
South East Mowing, LLC	Tennessee	
Stowers Machinery Corp	Tennessee	
Yardworks, Inc.	Tennessee	
1st Fire Safety	Texas	
3TM Transport LLC	Texas	
A & W Water Well Service	Texas	
A Line Auto Parts	Texas	
A-1 Tire & Service	Texas	
Aaron Johnson	Texas	
ABC Erosion Control, Inc	Texas	Yes
Absolute Diesel	Texas	
Action Propane	Texas	
Action Roll-Offs, Inc	Texas	Yes
Adobe Machinery Services, LLC	Texas	
Advanced Flamecutting & Steel, Inc.	Texas	
Airgas - Mid South	Texas	
Alamo Welding Supply Co., Inc.	Texas	
All Star Land Surveying	Texas	
Art's Truck & Equipment	Texas	
Aspen Tree Service	Texas	
Austin Brake & Clutch Supply, Inc.	Texas	
Bane Machinery Houston, LP	Texas	
BFI Colonial Landfill	Texas	
Big Bird Tree Service	Texas	
Binswanger Glass	Texas	
Black Rose Steel & Trading	Texas	Yes
Blue Beacon Truck Wash	Texas	
Blue Ridge Landfill Texas LP	Texas	
BlueLine Rental	Texas	
Bobcat Quality Equipment	Texas	

Burkett Construction	Texas	
C.J. Express, Inc.	Texas	
Capitol Auto Parts	Texas	
Capitol Bearing Service	Texas	
Capitol Hydraulics	Texas	
Cedar Park Wrecker & Recovery Service	Texas	
Charles Gamelin	Texas	
Chrome Enterprises	Texas	
Complete Environmental Product	Texas	
Crocker Crane Rentals	Texas	
Dennis Sissell	Texas	
Diesel Specialists	Texas	
Diesel Tech Services, Inc	Texas	
Diversified Machining Inc	Texas	
Double Diamond Heavy Haul	Texas	
Dusty Berryhill	Texas	
DVT Freightways	Texas	Yes
Earthco Landscape Construction	Texas	Yes
Eggemeyer Land Clearing, LLC	Texas	Yes
Environmental Allies	Texas	
Equipment and Diesel Techs	Texas	
Fabcon Products, Inc.	Texas	
Fleetcard, Inc	Texas	
Flex Supply	Texas	
Francisco Perez	Texas	
Franks Nursery	Texas	
Freightliner of Austin	Texas	
Fresno Fence	Texas	
GAC Equipment, LLC	Texas	
Golden Triangle Landfill	Texas	
Greenseen	Texas	
Green Planet, Inc.	Texas	Yes
Gulley-Hurst Landfill	Texas	
H2eco Bulk Water	Texas	
Herc Rentals Inc	Texas	
Hertz Equipment Rental	Texas	
Hi-Line	Texas	
Highway Barricades and Services, Inc.	Texas	Yes
Holt Cat	Texas	
Holtsy/ Carlson Equipment Co.	Texas	
Houston Bearing	Texas	

Hudgins Co.	Texas	
Hydraulic Specialists, Inc	Texas	
Hydraulics of Texas	Texas	
Iron Horse	Texas	
ISNetwork	Texas	
JTB Demolition Services	Texas	
Just Hydraulics & Mechanics	Texas	
Kenneth Caplan	Texas	
King Jehu Trucking, Inc	Texas	
Labor Ready	Texas	
Lampasas Trucking	Texas	
Land and Sea Services	Texas	
Liberty Hill Truck Service	Texas	
Llano River Fence	Texas	Yes
Longhorn INT Truck	Texas	
Lyellco, Inc	Texas	Yes
Matoka, Inc	Texas	
Mayo Mulch, Sand and Gravel, Inc.	Texas	
McLaughlin Transport, LLC	Texas	
Mike Berryhill	Texas	
Mimbres Tree & Debris	Texas	
Monge Trucking	Texas	
Motion Industries	Texas	
Mustang Cat	Texas	
Mustang Rental	Texas	
Naegli Transportation	Texas	
Novus Wood Group	Texas	
Onsite Diesel	Texas	
Pacesetter Personnel Services	Texas	
Peninsula Marine	Texas	
PeopleReady Florida, Inc.	Texas	
Port Lavaca Plumbing	Texas	
Precision Tracking Solutions	Texas	
Precision Truck & Trailer	Texas	
Pro Glass	Texas	
R & R Tire Service	Texas	
R & S Tractor & Dump Truck Service	Texas	
RAM Products LTD	Texas	
Red River Equipment	Texas	
Redwine Enterprises, Inc.	Texas	Yes
Regional Traffic Services	Texas	

Reid Services	Texas	
Rene Bates Auctioneers, Inc.	Texas	
River City Hose and Supply, Inc.	Texas	
Rock Plus	Texas	
Romco Equipment Company	Texas	
RSC Equipment Rental	Texas	
Rush Truck Center	Texas	
Southern Tire Mart	Texas	
Spartan Divers	Texas	
Sprint - Fort Bend County Landfill	Texas	
Stewart & Stevenson	Texas	
Suncoast	Texas	
Sundance Fuels	Texas	
TDH Transport	Texas	Yes
Texas Disposal System	Texas	
Texas Hydraulics	Texas	
Texas Outhouse	Texas	
Texas Welding Supply Co.	Texas	
Three-B's Stump Removal	Texas	
Tire & Truck Masters	Texas	
Titan Sandblasting & Coating	Texas	
TNK Services	Texas	Yes
Tucker Oil Co.	Texas	
United Rentals	Texas	
United Site Services of Florida Inc.	Texas	
Vanguard Truck	Texas	
Vermeer Equipment	Texas	
Walt Pene Trucking	Texas	
Waste Connections Seabreeze	Texas	
Waukesha-Pearce Industries, LLC	Texas	
WCA Waste Corporation	Texas	
Wingfoot Commercial Tire Systems LLC	Texas	
Off Duty Services	Texas	Yes
Flex Fleet Rental LLC	Utah	
Kitchen Corps, Inc	Virginia	Yes
Medek Tree Service	Virginia	Yes
Southern Transportation, LLC	Virginia	

CONTRACTOR'S PRICE PROPOSAL

Date 4/21/2021

Proposal of TEB Enterprises, Inc (hereinafter called "Contractor"), authorized to do business under the laws of the State of (insert State), proposes to Santa Rosa County, (hereinafter called "County").

Ladies and Gentlemen:

The Contractor, in compliance with your invitation to bid for:

DISASTER DEBRIS REMOVAL

Having examined the specifications with related documents and the sites of the proposed work, and being familiar with all of the conditions surrounding the work of the proposed project, including availability of equipment and labor, hereby proposes to perform in accordance with this Invitation to Bid, and at the prices stated. These prices shall cover all expenses incurred in performing the work required under the Contract Documents, of which this bid is a part. Unbalanced bids will not be accepted and are cause for rejection of any bid.

Contractor hereby agrees to commence work under the Contract on or before a date to be specified in a written "Notice to Proceed" of the County and to fully complete the work in the Contractual period of time allotted.

This price proposal form must be completed, signed and submitted. No substitute forms will be accepted. Proposals submitted without this completed price proposal will be rejected.

Contractor acknowledges receipt of the following addenda:

1 and # 2 and # 3

CC License # CRC1332507

Submit the following information in addition to the pricing requested:

- Vendor financial information
- Past performance for like contracts
- Company demographics
- Litigation history
- Approach and process to successfully complete the work

Contractor agrees to complete the project as described in accordance with the specifications and other information included in the contract documents for the following prices:

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
1.0	REMOVAL AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS TO A DISPOSAL SITE OR DMS , including limbs and trees placed on ROW under other pay items.	250,000 CY	<u>Seven dollars and fifteen cents.</u>	\$ <u>7.15</u>	\$ <u>1,787,500.00</u>
2.0	SITE MANAGEMENT AND GRINDING OF ELIGIBLE VEGETATIVE DEBRIS AT A DMS PROVIDED BY THE CONTRACTOR , including grinding of eligible disaster related debris delivered to the DMS by the Contractor, County, or others.	250,000 CY	<u>Three dollars and twenty cents.</u>	\$ <u>3.20</u>	\$ <u>800,000.00</u>
3.0	LOADING AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY GRINDING FROM DMS TO AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others.	60,000 CY	<u>Four dollars and zero cents.</u>	\$ <u>4.00</u>	\$ <u>240,000.00</u>
4.0	DISPOSAL OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY GRINDING AT AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others, with Contractor paying all tipping fees.	60,000 CY	<u>Seven dollars and fifty cents.</u>	\$ <u>7.50</u>	\$ <u>450,000.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
5.0	SITE MANAGEMENT AND BURNING OF ELIGIBLE VEGETATIVE DEBRIS AT A DMS PROVIDED BY THE CONTRACTOR , including burning of eligible disaster related debris delivered to the DMS by the Contractor, County, or others.	250,000 CY	<u>Two dollars and zero cents.</u>	\$ <u>2.00</u>	\$ <u>500,000.00</u>
6.0	LOADING AND HAULING OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY BURNING FROM DMS TO AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others.	25,000 CY	<u>Four dollars and zero cents.</u>	\$ <u>4.00</u>	\$ <u>100,000.00</u>
7.0	DISPOSAL OF ELIGIBLE VEGETATIVE DEBRIS REDUCED BY BURNING AT AN APPROVED LANDFILL , including eligible debris which has been reduced by the Contractor, County, or others, with Contractor paying all tipping fees.	25,000 CY	<u>Five dollars and fifty cents.</u>	\$ <u>5.50</u>	\$ <u>137,500.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
8.1	REMOVAL AND HAULING OF ELIGIBLE C&D DEBRIS TO AN APPROVED DMS OR TRANSFER STATION.	200,000 CY	<u>Eight dollars and fifteen cents.</u>	\$ <u>8.15</u>	\$ <u>1,630,000.00</u>
8.2	REMOVAL AND HAULING OF ELIGIBLE C&D DEBRIS TO AN APPROVED DISPOSAL SITE.	200,000 CY	<u>Nine dollars and zero cents.</u>	\$ <u>9.00</u>	\$ <u>1,800,000.00</u>
9.0	SITE MANAGEMENT OF C&D DEBRIS, IF APPROVED IN WRITING BY COUNTY.	200,000 CY	<u>One dollars and zero cents.</u>	\$ <u>1.00</u>	\$ <u>200,000.00</u>
10.0	LOADING AND HAULING OF C&D DEBRIS TO AN APPROVED DISPOSAL SITE, AS IDENTIFIED BY THE COUNTY OR MONITOR.	200,000 CY	<u>Four dollars and zero cents.</u>	\$ <u>4.00</u>	\$ <u>800,000.00</u>
11.0	DISPOSAL OF C&D DEBRIS AT AN APPROVED LANDFILL including eligible debris which has been removed by the	200,000 CY	<u>Ten dollars and zero cents.</u>	\$ <u>10.00</u>	\$ <u>2,000,000.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
	Contractor, County, or others, with Contractor paying all tipping fees.				
12.0	REMOVAL OF HAZARDOUS LIMBS and placement to be loaded and hauled under other pay items.	5,000 Trees	<u>Sixty-nine dollars and zero cents.</u>	\$ <u>69.00</u>	\$ <u>345,000.00</u>
13.1	REMOVAL OF HAZARDOUS TREES OVER 6 AND UP TO 12 INCHES and placement to be loaded and hauled under other pay items.	250 Trees	<u>Two hundred twenty-five dollars and zero cents.</u>	\$ <u>225.00</u>	\$ <u>56,250.00</u>
13.2	REMOVAL OF HAZARDOUS TREES OVER 12 AND UP TO 24 INCHES and placement to be loaded and hauled under other pay items.	100 Trees	<u>Two hundred ninety-five dollars and zero cents.</u>	\$ <u>295.00</u>	\$ <u>29,500.00</u>
13.3	REMOVAL OF HAZARDOUS TREES OVER 24 AND UP TO 36 INCHES and placement to be loaded and hauled under other pay items.	50 Trees	<u>Five hundred dollars and zero cents.</u>	\$ <u>500.00</u>	\$ <u>25,000.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
13.4	REMOVAL OF HAZARDOUS TREES OVER 36 INCHES and placement to be loaded and hauled under other pay items.	10 Trees	Nine hundred dollars and zero cents.	\$ 900.00	\$ 9,000.00
14.1	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 24 AND UP TO 36 INCHES including backfill of the hole.	250 Stumps	Three hundred seventy-five dollars and zero cents.	\$ 375.00	\$ 93,750.00
14.2	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 36 AND UP TO 48 INCHES including backfill of the hole.	100 Stumps	Four hundred seventy-five dollars and zero cents.	\$ 475.00	\$ 47,500.00
14.3	EXTRACTION, TRANSPORT, AND DISPOSAL OF HAZARDOUS STUMPS OVER 48 INCHES including backfill of the hole.	10 Stumps	Five hundred seventy-five dollars and zero cents.	\$ 575.00	\$ 5,750.00
15.0	REMOVAL, HAULING, AND DISPOSAL OF REGULATED ASBESTOS CONTAINING MATERIAL.	2,000 Tons	Ninety-five dollars and zero cents.	\$ 95.00	\$ 190,000.00

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
16.0	REMOVAL, HAULING, AND RECYCLING/DISPOSAL OF WHITE GOODS.	1,000 Each	<u>Forty-five dollars</u> <u>and zero cents.</u>	\$ <u>45.00</u>	\$ <u>45,000.00</u>
17.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF ELECTRONICS WASTE.	10,000 Lbs.	<u>one dollar</u> <u>and zero cents.</u>	\$ <u>1.00</u>	\$ <u>10,000.00</u>
18.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF CONCRETE AND MASONRY MATERIALS.	2,000 Tons	<u>Sixty-one</u> <u>dollars and</u> <u>zero cents.</u>	\$ <u>61.00</u>	\$ <u>122,000.00</u>
19.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF HOUSEHOLD HAZARDOUS WASTES (HHW).	10,000 Lbs.	<u>one dollar</u> <u>and zero cents.</u>	\$ <u>1.00</u>	\$ <u>10,000.00</u>
20.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF LAWMOWERS AND EQUIPMENT WITH SMALL ENGINES.	500 Each	<u>Eight dollars</u> <u>and zero</u> <u>cents.</u>	\$ <u>8.00</u>	\$ <u>4,000.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
21.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF ABANDONED TIRES.	1,000 Each	<u>Five dollars and zero cents.</u>	\$ <u>5.00</u>	\$ <u>5,000.00</u>
22.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF DEBRIS FROM DRAINAGEWAYS, STREAMS AND BAYOUS.	10,000 Linear Feet	<u>Eighteen dollars and seventy-five cents.</u>	\$ <u>18.75</u>	\$ <u>187,500.00</u>
23.0	REMOVAL, HAULING, AND RECYCLING OR DISPOSAL OF MARINE DEBRIS FROM WATERWAYS, BAYS, CANALS AND OCEANS.	5,000 CY	<u>Eighty-eight dollars and zero cents.</u>	\$ <u>88.00</u>	\$ <u>440,000.00</u>
24.0	RESTORATION OF CANAL BANKS AND SLOPES.	5,000 CY	<u>Forty-eight dollars and zero cents.</u>	\$ <u>48.00</u>	\$ <u>240,000.00</u>
25.1	REMOVAL OF ABANDONED CARS, TRUCKS AND VANS.	50 Each	<u>Two hundred fifty dollars and zero cents.</u>	\$ <u>250.00</u>	\$ <u>12,500.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
25.2	REMOVAL OF ABANDONED CAMPERS, RV'S AND SHIPPING CONTAINERS.	10 Each	Five hundred dollars and zero cents.	\$500.00	\$ 5,000.00
25.3	REMOVAL OF ABANDONED BUSES AND TRACTOR TRAILERS.	5 Each	Six hundred dollars and zero cents.	\$600.00	\$ 3,000.00
25.4	REMOVAL OF ABANDONED UTILITY AND BOAT TRAILERS.	10 Each	One hundred fifty dollars and zero cents.	\$150.00	\$ 1,500.00
25.5	REMOVAL OF ABANDONED VESSELS - 10 TO 26 FEET.	600 Linear Feet	Ten dollars and zero cents.	\$10.00	\$ 6,000.00
25.6	REMOVAL OF ABANDONED VESSELS - 27 TO 40 FEET.	300 Linear Feet	Twenty dollars and zero cents.	\$20.00	\$ 6,000.00

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
25.7	REMOVAL OF ABANDONED VESSELS – OVER 60 FEET.	150 Linear Feet	<u>Thirty dollars and zero cents.</u>	\$ <u>30.00</u>	\$ <u>4,500.00</u>
26.0	REMOVAL OF DEBRIS FROM SAND BEACHES.	200 Tons	<u>One hundred fifty dollars and zero cents.</u>	\$ <u>150.00</u>	\$ <u>30,000.00</u>
27.0	RAKING OF SAND BEACHES TO 12 INCH DEPTH.	10,000 Sq. Yards	<u>Five dollars and twenty-five cents.</u>	\$ <u>5.25</u>	\$ <u>52,500.00</u>
28.0	REMOVAL, SCREENING, REPLACING, AND GRADING OF BEACH SAND TO ORIGINAL CONTOUR.	10,000 CY	<u>Twelve dollars and fifty cents.</u>	\$ <u>12.50</u>	\$ <u>125,000.00</u>
29.0	REMOVAL OF DISASTER DEPOSITED BEACH SAND.	5,000 CY	<u>Twenty-seven dollars and zero cents.</u>	\$ <u>27.00</u>	\$ <u>135,000.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
30.0	PROVISION OF EMERGENCY POTABLE BOTTLED WATER.	75,000 Gallons	<u>Zero dollars and fifty cents.</u>	\$ <u>.50</u>	\$ <u>37,500.00</u>
31.0	EMERGENCY DELIVERY OF BAGGED ICE.	100,000 Lbs.	<u>Zero dollars and forty cents.</u>	\$ <u>.40</u>	\$ <u>40,000.00</u>
32.0	FIRE SUPPRESSION SUPPORT WATER.	75 Unit-Days	<u>Two hundred dollars and zero cents.</u>	\$ <u>200.00</u>	\$ <u>15,000.00</u>
33.0	TEMPORARY COMMUNICATIONS. SATELITE	15 Days	<u>One hundred seventy five dollars and zero cents.</u>	\$ <u>175.00</u>	\$ <u>2,625.00</u>
34.0	TEMPORARY EMERGENCY POWER GENERATION.	75 Unit-Days	<u>Two hundred dollars and zero cents.</u>	\$ <u>200.00</u>	\$ <u>15,000.00</u>
35.0	FLOOD CONTROL PUMPING AND WATER RELOCATION WITH 4 INCH MINIMUM PUMPS.	75 Unit-Days	<u>Sixty-eight dollars and zero cents.</u>	\$ <u>68.00</u>	\$ <u>5,100.00</u>

ITEM NO.	ITEM DESCRIPTION	ASSUMED QUANTITY	UNIT PRICE (Written)	UNIT PRICE (Numeric)	PRICE EXTENSION (Numeric)
36.0	SEWER AND CULVERT CLEANING.	1,000 Linear Feet	<u>Twenty-one dollars and zero cents.</u>	\$ <u>21.00</u>	\$ <u>21,000.00</u>
37.0	STORMWATER CATCH BASIN CLEANING.	3 Each	<u>Three hundred seventy-five dollars and zero cents.</u>	\$ <u>375.00</u>	\$ <u>1,125.00</u>
38.0	DECONTAMINATION OF BUILDINGS AND FACILITIES.	5,000 Sq. Feet	<u>Seven dollars and seventy-five cents.</u>	\$ <u>7.75</u>	\$ <u>38,750.00</u>
39.0	MOLD REMEDIATION OF BUILDINGS.	5,000 Sq. Feet	<u>Five dollars and seventy-five cents.</u>	\$ <u>5.75</u>	\$ <u>28,750.00</u>
SIGNATURE <u>A</u> BY <u>Tipton F. Rowland</u>			TOTAL BID \$ <u>12,896,100.00</u>		
TITLE <u>CEO</u> DATE <u>6/22/2021</u>					

INTERPRETATION OF ESTIMATED QUANTITIES

The estimated quantities listed above are based on a hypothetical disaster which could strike the County. These quantities do not reflect the actual quantities of debris that will be moved as part of the Contract. The Contractor acknowledges that no representation or guaranty is made by the County or its agents as to the actual amount of each type of debris to be moved, or the total amount of debris to be moved. The estimated type and quantities given above will be used for the sole purpose of assisting the County in its evaluation of the proposals for potential award of a Contract.

[THIS SPACE IS INTENTIONALLY LEFT BLANK]

SERVICES PROVIDED AT NO ADDITIONAL COST:

- A. Training and Assistance- Sessions for all key personnel and assistance in all disaster debris recovery planning efforts as requested.
- B. Preliminary Damage Assessment- Determining the impact and magnitude of the disaster event to help expedite any applications for federal assistance.
- C. Mobilization and Demobilization- All arrangements necessary to mobilize and demobilize the Contractor's labor force and equipment needed to perform the Scope of Services contained herein shall be made by the Contractor.
- D. Mobile Command Unit- The Contractor shall provide use of the mobile command unit for County's debris recovery management personnel to serve as a field, operations command center.
- E. Temporary Storage of Documents- The Contractor shall provide storage of daily or disaster-related documents and reports for protection during the disaster event.
- F. Debris Planning Efforts- The Contractor shall assist in disaster debris recovery planning efforts as requested by the County. These planning efforts shall include but are not limited to identification of adequate temporary debris storage and reduction sites, estimation of debris quantities, and emergency action plans for debris clearance following a disaster event.
- G. Reporting and Documentation- The Contractor shall provide and submit to the Monitor and the County, all reports and documents as may be necessary to adequately document its performance of the Contract, to include all requirements for documentation requested by FEMA, the state emergency management agency, or other agencies for reimbursement of costs.

In providing the above data, Contractor has taken into account all contingencies foreseeable by one with the expertise and knowledge in disaster debris removal, including, but not limited to, the Right-of-Entry process for debris removal from private property and the related regulatory agencies' requirements.

The foregoing prices shall include all labor, materials, equipment, removal, overhead, profit, freight, insurance, etc., to cover the finished work specified in this bid.

The undersigned affirms they are duly authorized to represent this firm, that this bid has not been prepared in collusion with any other firm, and that the contents contained herein have not been communicated to any other firm prior to the official opening.

Respectfully submitted:

TFRC Enterprises, Inc
Business

401 Leander Drive
Address

Leander, TX. 78641
City, State, Zip Code

(512) 240-3322
Office Phone

Tipton F. Rowland
Name (please print)

[Signature]
Signature

tiffany@tfrinc.com
E-mail

(512) 528-1942
Fax Number

(Seal - if bid is by corporation)



SANTA ROSA COUNTY
PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

ADDENDUM FORM

To: Planholders
From: Procurement Office
Date: June 14, 2021
Ref: Addendum #1 for ITB 21-040 Disaster Debris Removal Services

The following clarifications, amendments, additions, deletions, revisions and modifications form a part of the contract documents and change the original documents in the manner and to the extent stated.

QUESTIONS AND ANSWERS:

- 1. What was the total cost of what the county spent on debris removal services following Hurricane Zeta in 2020?

The County did not engage a debris removal services contractor for Hurricane Zeta.

- 2. In the documents it references a single bond capacity of \$50 million. Would the county consider lowering this amount to a more reasonable level? Having a capacity this high will unfairly limit competition and exclude several qualified companies that can perform this work.

No, \$50,000,000 is a reasonable minimum bonding capacity, considering that the debris removal contractor will need the capacity to respond to any debris generating disasters, including those costing more than \$50,000,000.

This Addendum is furnished to all known prospective Proposers. Please sign and include one copy of this Addendum, with original signature, with your proposal as an acknowledgement of your having received same.

NAME/TITLE: Tipton F. Rowland, CEO SIGNATURE: [Signature]
COMPANY: TFR Enterprises, Inc DATE: 6/22/2021

End of Addendum #1



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

This Addendum is furnished to all known prospective Proposers. **Please sign and include one copy of this Addendum, with original signature, with your proposal as an acknowledgement of your having received same.**

NAME/TITLE: Tipton F. Rowland, ceo SIGNATURE: 
COMPANY: TFR Enterprises, Inc DATE: 6/22/2021

See Attached Map



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

ADDENDUM FORM

To: Planholders
From: Procurement Office
Date: June 22, 2021
Ref: Addendum #3 for **ITB 21-040 Disaster Debris Removal Services**

The following clarifications, amendments, additions, deletions, revisions and modifications form a part of the contract documents and change the original documents in the manner and to the extent stated.

QUESTIONS AND ANSWERS:

1. I would like to request the bid proposals of the vendors who submitted bids on the referenced bid.

https://santarosacofl-my.sharepoint.com/:f:/g/personal/brandyk_santarosa_fl_gov/EnpdEao4vE1Ao0IZe8SM1LsB8NcStaa7DSOoHseoXIFJGQ?e=ltXE9U

This Addendum is furnished to all known prospective Proposers. **Please sign and include one copy of this Addendum, with original signature, with your proposal as an acknowledgement of your having received same.**

NAME/TITLE: Tipton F. Rowland, CEO SIGNATURE: [Signature]
COMPANY: TFR Enterprises, Inc DATE: 6/22/2021

End of Addendum #3



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

CONE OF SILENCE FORM

SRC Procurement Form COS 013_01_091619

The Board of County Commissioners have established a solicitation silence policy (Cone of Silence) that prohibits oral and written communication regarding all formal solicitations for goods and services (ITB, RFP, ITQ, ITN, and RFQ) or other competitive solicitation between the bidder (or its agents or representatives) or other entity with the potential for a financial interest in the award (or their respective agents or representatives) regarding such competitive solicitation, and any County Commissioner or County employee, selection committee member or other persons authorized to act on behalf of the Board including the County’s Architect, Engineer or their sub-consultants, or anyone designated to provide a recommendation to award a particular contract, other than the Procurement Department Staff.

The period commences from the time of advertisement until contract award.

Any information thought to affect the committee or staff recommendation submitted after bids are due, should be directed to the Procurement Officer or an appointed representative. It shall be the Procurement Officers decision whether to consider this information in the decision process.

Any violation of this policy shall be grounds to disqualify the respondent from consideration during the selection process.

All respondents must agree to comply with this policy by signing the following statement and including it with their submittal.

I, Tipton F. Rowland representing TFR Enterprises, Inc
(Print) (Company)

On this 21st day of June 2021 hereby agree to abide by the County’s “Cone of Silence” clause and understand violation of this policy shall result in disqualification of my bid/submittal.

[Signature]
(Signature)



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

SWORN STATEMENT UNDER SETION 287.133 (3) (A) FLORIDA STATUTE ON PUBLIC ENTITY CRIMES

SRC Procurement Form SSPEC 016 01 091619

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with Bid, Proposal or Contract for: 1TB# 21-040
Disaster Debris Removal Services.
2. This sworn statement is submitted by, TFR Enterprises, Inc., whose business address is, 601 Leander Drive, Leander, TX 78641, and (if applicable) Federal Employer Identification Number (FEIN) is 72-1149862 (if the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement).
3. My name is Tipton F. Rowland and my relationship to the entity named above is CEO (title).
4. I understand that a "public entity crime" as defined in paragraph 287.133 (1) (g) Florida Statute, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States including, but not limited to , any bid or contract for goods or services to be provided to any public entity or any agency or public subdivision of any other state or of the United States and involved antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy or material misrepresentation.
5. I understand that "convicted" or "convicted" as defined in paragraph 287.133 (1) (b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime with or without an adjudication of guilt, in any federal or state trial court of records relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
6. I understand that an "affiliate" as defined in Paragraph 287 .133 (1) (a), Florida Statutes, means:
 - a. A predecessor or successor of a person convicted of a public entity crime; or
 - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one of shares constituting a controlling income among persons when not for fair interest in another person, or a pooling of equipment or income among persons when not for fair market value under an length agreement, shall be a prima facie case that one person controls another person. A person who knowingly convicted of a public entity crime, in Florida during the preceding 36 months shall be considered an affiliate.
7. I understand that a "person" as defined in paragraph 287 .133 (1) (e), Florida Statutes, means any natural person or entity organized under the laws of the state or of the United States with the legal power to enter into a binding contract provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies)

- Neither the entity submitting this sworn statement, nor any officers, directors, executive, partners, shareholders, employees, member, or agents who are active in management of the entity, nor affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989 And (please attach a copy of the final order)
- The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order)
- The person or affiliate has not been placed on the convicted vendor list. (Please describe any action taken by, or pending with, the department of General Services)

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM

Tipton F. Rowland
Name

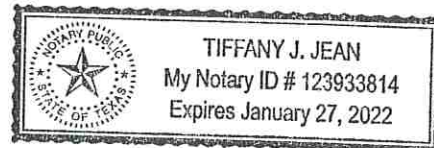
[Signature]
Signature

6/21/2021
Date

PERSONALLY APPEARED BEFORE ME, the undersigned authority, who, after first being sworn by me, affixed his/her signature at the space provided above on this day of 21st June 2021, and is personally known to me, or has provided personally known as identification.

STATE OF ~~FLORIDA~~ Texas
COUNTY OF: Williamson
My Commission expires: January 27, 2022

Notary Public





SANTA ROSA COUNTY
PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

DEBARMENT FORM

SRC Procurement Form Debar 022_00_082719

Certification Regarding Debarment, Suspension, And Other Responsibility Matters

- 1. The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
a. Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
b. Have not within a three-year period preceding this proposal been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or Local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
c. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or Local) with commission of any of the offenses enumerated in paragraph (1)(b) of this certification; and
d. Have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State, or Local) terminated for cause or default.
2. Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

Name: Tipton F. Rowland Title: CEO
Signature: [Handwritten Signature]
Firm: TFR Enterprises, Inc
Street Address: 401 Leander Drive
City: Leander
State: TX Zip Code: 78641
Solicitation Name Disaster Debris Removal # XX-XXX 21-040



SANTA ROSA COUNTY
PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

REFERENCES FORM

SRC Procurement Form Memo 024_00_082719

List work which best illustrates current qualifications relevant to this solicitation accomplished by personnel that will be assigned to the County's project. List at least three but no more than five (5) projects. (This form may be reproduced.)

YOUR FIRMS NAME TFR Enterprises, Inc
BID POINT OF CONTACT Tiffany Jean PHONE 92.565.0710 EMAIL tiffany@tfrinc.com

REFERENCE I.

PROJECT NAME: 2020 Derecho
AGENCY: Iowa Dept. of Homeland Security
ADDRESS: 6100 NW 75th Avenue
CITY, STATE, ZIP CODE: Johnston, IA. 50131
CONTACT PERSON: Jordan Moser
TITLE: Strategic Planner
EMAIL: jordan.moser@iowa.gov
TELEPHONE: (515) 323-4246
PROJECT COST: 4,962,064.40
COMPLETION DATE: 12/2020

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items: (You may attach information to this form)

1,345,640 cubic yards of vegetative debris reduction.

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):

Sharon Lyell, Operations Manager, Tiffany Jean, Contract manager, Rigo Mejia, Site manager



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

REFERENCE II.

PROJECT NAME: Hurricane Debris Removal
AGENCY: City of Roberts dale
ADDRESS: 22647 Racine Street
CITY, STATE, ZIP CODE: Robertsdale, AL. 36567
CONTACT PERSON: Greg Smith
TITLE: City Engineer
EMAIL: gregsmith@robertsdale.org
TELEPHONE: (251)947-8955
PROJECT COST: 1,930,528.98
COMPLETION DATE: 01/2021

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items:
(You may attach information to this form)

ROW Hauling, Hazardous Tree Removal Grinding and
Final disposal 157,000 cubic yards.

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):

TFR subcontracted out to our Prime Subcontractor,
Timberline Trading. 100% available to Santa Rosa County.

REFERENCE III.

PROJECT NAME: Hurricane Debris Removal
AGENCY: City of Citronelle
ADDRESS: 19135 South Main Street
CITY, STATE, ZIP CODE: Citronelle, Alabama 36522
CONTACT PERSON: Jason Stringer
TITLE: Mayor
EMAIL: mayor@cityofcitronelle.com
TELEPHONE: (251)866-7973
PROJECT COST: \$942,531.18
COMPLETION DATE: 02/2021

SCOPE of Project (list tasks, attach samples of deliverables, outlines or descriptions of items:
(You may attach information to this form)

ROW Hauling, Hazardous Tree Removal, Grinding and
Final disposal (74,000 cubic yards)

List key personnel assigned to this project that will work on the County project (include assignments. You may attach information to this form):

Sharon Lyell, Contract Manager, Timberline
Trading. 100% available to Santa Rosa County



SANTA ROSA COUNTY PROCUREMENT DEPARTMENT

6495 Caroline Street, Suite L | Milton, Florida 32570 850-983-1870 procurement@santarosa.fl.gov

CONFLICT OF INTEREST DISCLOSURE FORM

SRC Procurement Form COS 027_00_091319

For purposes of determining any possible conflict of interest, all respondents, must disclose if any Santa Rosa Board of County Commissioner, employee(s), elected officials(s), or if any of its agencies is also an owner, corporate officer, agency, employee, etc., of their business.

Indicate either "yes" (a county employee, elected official, or agency is also associated with your business), or "no". If yes, give person(s) name(s) and position(s) with your business.

Yes: _____ No:

Name(s)	Position(s)
_____	_____
_____	_____
_____	_____
_____	_____

All respondents must agree to comply with this policy by signing the following statement and including it with their submittal.

FIRM NAME: TFR Enterprises, Inc
 BY (PRINTED): Tipton F. Rowland
 BY (SIGNATURE): [Signature]
 TITLE: CEO
 ADDRESS: 001 Leander Drive, Leander State TX Zip Code 78641
 PHONE NO: (512) 240-3302
 E-MAIL: tiffany@tfrinc.com
 Date: 6/21/2021

**Attachment “B”
Insurance Requirements**

**Santa Rosa County
Insurance Requirements
March 2021**

Workers' Compensation – meet statutory limits in compliance with the Workers Compensation Laws of Florida. This policy must include Employer Liability with a limit of \$100,000 for each accident, \$500,000 disease policy limit and \$100,000 disease each employee limit.

Commercial General Liability – coverage shall provide minimum limits of liability of \$1,000,000 per occurrence, \$2,000,000 Aggregate, for bodily injury and property damage. This shall include coverage for:

- a. Premises/operations
- b. Products/complete operations
- c. Contractual liability
- d. Independent contractors

Business Auto Liability – coverage shall provide minimum limits \$500,000. Combined Single Limit for bodily injury and property damage. If Split limit coverage is provided Limits of **1,000,000** per person/**1,000,000** per accident and **1,000,000** for property damage are required. This shall include coverage for:

- a. Owned autos
- b. Hired autos
- c. Non-owned autos

Special Requirements:

1) Prior to execution of a contract or agreement, certificates of insurance will be produced that shall provide for the following:

- a. Santa Rosa County shall be named as an additional insured on all coverages except workers' compensation.
- b. Santa Rosa County will be given thirty (30) days' notice prior to cancellation or modification of any stipulated insurance.

2) It is the responsibility of the contractor to ensure that all subcontractors comply with all insurance requirements.

3) It should be noted that these are minimum requirements which are subject to modification in response to specialized or high hazard operations. In the event of unusual circumstances, the County Administrator, or his designee, may adjust these insurance requirements.

**Attachment “C”
Civil Rights Clauses**

Attachment “C”

Title VI List of Pertinent Nondiscrimination Acts and Authorities

During the performance of this Agreement, the Contractor, for itself, its assignees, and successors in interest (hereinafter referred to as the “Contractor”), as applicable, agrees to comply with the following non-discrimination statutes and authorities; including but not limited to:


- Title VI of the Civil Rights Act of 1964 (42 USC § 2000d *et seq.*, 78 stat. 252) (prohibits discrimination on the basis of race, color, national origin);
 - 49 CFR part 21 (Non-discrimination in Federally-assisted programs of the Department of Transportation—Effectuation of Title VI of the Civil Rights Act of 1964);
 - The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, (42 USC § 4601) (prohibits unfair treatment of persons displaced or whose property has been acquired because of Federal or Federal-aid programs and projects);
 - Section 504 of the Rehabilitation Act of 1973 (29 USC § 794 *et seq.*), as amended (prohibits discrimination on the basis of disability); and 49 CFR part 27;
 - The Age Discrimination Act of 1975, as amended (42 USC § 6101 *et seq.*) (prohibits discrimination on the basis of age);
 - Airport and Airway Improvement Act of 1982 (49 USC § 471, Section 47123), as amended (prohibits discrimination based on race, creed, color, national origin, or sex);
 - The Civil Rights Restoration Act of 1987 (PL 100-209) (broadened the scope, coverage and applicability of Title VI of the Civil Rights Act of 1964, the Age Discrimination Act of 1975 and Section 504 of the Rehabilitation Act of 1973, by expanding the definition of the terms “programs or activities” to include all of the programs or activities of the Federal-aid recipients, sub-recipients and contractors, whether such programs or activities are Federally funded or not);
 - Titles II and III of the Americans with Disabilities Act of 1990, which prohibit discrimination on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities (42 USC §§ 12131 – 12189) as implemented by U.S. Department of Transportation regulations at 49 CFR parts 37 and 38;
 - The Federal Aviation Administration’s Nondiscrimination statute (49 USC § 47123) (prohibits discrimination on the basis of race, color, national origin, and sex);
 - Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations, which ensures nondiscrimination against minority populations by discouraging programs, policies, and activities with disproportionately high and adverse human health or environmental effects on minority and low-income populations;
 - Executive Order 13166, Improving Access to Services for Persons with Limited English Proficiency, and resulting agency guidance, national origin discrimination includes discrimination because of limited English proficiency (LEP). To ensure compliance with Title VI, you must take reasonable steps to ensure that LEP persons have meaningful access to your programs (70 Fed. Reg. at 74087 to 74100);
 - Title IX of the Education Amendments of 1972, as amended, which prohibits you from discriminating because of sex in education programs or activities (20 USC 1681 *et seq.*)
-

Attachment "D"
Scrutinized Contractors Certificate

VENDORS ON SCRUTINIZED COMPANIES LISTS

By executing this Certificate, the bid proposer, certifies that it is not: (1) listed on the Scrutinized Companies that Boycott Israel List, created pursuant to section 215.4725, Florida Statutes, (2) engaged in a boycott of Israel, (3) listed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to section 215.473, Florida Statutes, or (4) engaged in business operations in Cuba or Syria. Pursuant to section 287.135(5), Florida Statutes, the County may disqualify the bid proper immediately or immediately terminate any agreement entered into for cause if the bid proposer is found to have submitted a false certification as to the above or if the Contractor is placed on the Scrutinized Companies that Boycott Israel List, is engaged in a boycott of Israel, has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or has been engaged in business operations in Cuba or Syria, during the term of the Agreement. If the County determines that the bid proposer has submitted a false certification, the County will provide written notice to the bid proposer. Unless the bid proposer demonstrates in writing, within 90 calendar days of receipt of the notice, that the County's determination of false certification was made in error, the County shall bring a civil action against the bid proposer. If the County's determination is upheld, a civil penalty shall apply, and the bid proposer will be ineligible to bid on any Agreement with a Florida agency or local governmental entity for three years after the date of County's determination of false certification by bid proposer.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

DATE: July 7, 2021 SIGNATURE: 
COMPANY: TFE Enterprises, Inc NAME: Tipton F. Rowland
(Typed or Printed)
ADDRESS: 1001 Leander Dr. TITLE: CEO
Leander, TX E-MAIL: tiffany@tfinc.com
78641
PHONE NO.: (512) 260-3322

**Attachment “E”
Special Conditions
Additional Federal Requirements**

Special Conditions
Federal Requirements
Over \$150,000.00 w/Work Safety

When applicable, the following special conditions may apply to the Agreement and are incorporated herein by reference:

Clean Air Act (42 U.S.C. 7401-7671q.) and Federal Water Pollution Control Act (33 U.S.C. 1251-1387) Contractor agrees to comply with all applicable standards, orders, and regulations issued pursuant to the Clean Air Act (42 USC § 740-7671q) and the Federal Water Pollution Control Act as amended (33 USC § 1251-1387). The Contractor agrees to report any violation to the Owner immediately upon discovery. The County assumes responsibility for notifying the Environmental Protection Agency (EPA).

Contractor must include this requirement in all subcontracts that exceeds \$150,000.

Byrd Anti Lobbying Amendment (31 U.S. C. 1352). The Certification regarding Lobbying executed by Contractor and attached as part of Attachment “A” to the Agreement is hereby acknowledged and made part of the Agreement by reference.

Work Hour and Safety Standards (40 U.S.C. 3701-3708). The Certification regarding Work Hours and Safety Standards executed by Contractor and attached as part of Attachment “A” to the Agreement is hereby acknowledged and made part of the Agreement by reference.

Equal Employment Opportunity (2 CFR Part 200, Appendix II(C); 41 CFR § 61-1.4; 41 CFR 61-4.3; Executive Order 11246). During the performance of this contract, the Contractor agrees as follows:

- (1) The Contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, or national origin. The Contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, sex, sexual orientation, gender identify, or national origin. Such action shall include, but not be limited to, the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff, or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.
 - (2) The Contractor will, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive considerations for employment without regard to race, color, religion, sex, or national origin.
 - (3) The Contractor will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers’ representatives of the Contractor’s commitments under
-

this section and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

(4) The Contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.

(5) The Contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.

(6) In the event of the Contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the Contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

(7) The Contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (7) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The Contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance: *Provided, however*, that in the event a contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency the Contractor may request the United States to enter into such litigation to protect the interests of the United States.

Davis-Bacon Act (2 CFR Part 200; 29 CFR Part 5).

1. Minimum Wages.

(i) All laborers and mechanics employed or working upon the site of the work will be paid unconditionally and not less often than once a week, and without subsequent deduction or rebate on any account (except such payroll deductions as are permitted by the Secretary of Labor under the Copeland Act (29 CFR Part 3)), the full amount of wages and bona fide fringe benefits (or cash equivalent thereof) due at time of payment computed at rates not less than those contained in the wage determination of the Secretary of Labor which is attached hereto and made a part hereof, regardless of any contractual relationship which may be alleged to exist between the Contractor and such laborers and mechanics.

Contributions made or costs reasonably anticipated for bona fide fringe benefits under section 1(b)(2) of the Davis-Bacon Act on behalf of laborers or mechanics are considered wages paid to such laborers or mechanics, subject to the provisions of paragraph (1)(iv) of this section; also, regular contributions made or costs incurred for more than a weekly period (but not less often than quarterly) under plans, funds, or programs which cover the particular weekly period, are deemed to be constructively made or incurred during such weekly period. Such laborers and mechanics shall be paid the appropriate wage rate and fringe benefits on the wage determination for the classification of work actually performed, without regard to skill, except as provided in 29 CFR Part 5.5(a)(4). Laborers or mechanics performing work in more than one classification may be compensated at the rate specified for each classification for the time actually worked therein: *Provided* that the employer's payroll records accurately set forth the time spent in each classification in which work is performed. The wage determination (including any additional classification and wage rates conformed under (1)(ii) of this section) and the Davis-Bacon poster (WH-1321) shall be posted at all times by the Contractor and its subcontractors at the site of the work in a prominent and accessible place where it can easily be seen by the workers.

(ii)(A) The contracting officer shall require that any class of laborers or mechanics, including helpers, which is not listed in the wage determination and which is to be employed under the contract shall be classified in conformance with the wage determination. The contracting officer shall approve an additional classification and wage rate and fringe benefits therefore only when the following criteria have been met:

- (1) The work to be performed by the classification requested is not performed by a classification in the wage determination;
- (2) The classification is utilized in the area by the construction industry; and
- (3) The proposed wage rate, including any bona fide fringe benefits, bears a reasonable relationship to the wage rates contained in the wage determination.

(B) If the Contractor and the laborers and mechanics to be employed in the classification (if known), or their representatives, and the contracting officer agree on the classification and wage rate (including the amount designated for fringe benefits where appropriate), a report of the action taken shall be sent by the contracting officer to the Administrator of the Wage and Hour Division, Employment Standards Administration, U.S. Department of Labor, Washington, DC 20210. The Administrator, or an authorized representative, will approve, modify, or disapprove every additional classification action within 30 days of receipt and so advise the contracting officer or will notify the contracting officer within the 30-day period that additional time is necessary.

(C) In the event the Contractor, the laborers, or mechanics to be employed in the classification, or their representatives, and the contracting officer do not agree on the proposed classification and wage rate (including the amount designated for fringe benefits where appropriate), the contracting officer shall refer the questions, including the views of all interested parties and the recommendation of the contracting officer, to the Administrator for determination. The

Administrator, or an authorized representative, will issue a determination within 30 days of receipt and so advise the contracting officer or will notify the contracting officer within the 30-day period that additional time is necessary.

(D) The wage rate (including fringe benefits where appropriate) determined pursuant to subparagraphs (1)(ii) (B) or (C) of this paragraph, shall be paid to all workers performing work in the classification under this contract from the first day on which work is performed in the classification.

(iii) Whenever the minimum wage rate prescribed in the contract for a class of laborers or mechanics includes a fringe benefit which is not expressed as an hourly rate, the contractor shall either pay the benefit as stated in the wage determination or shall pay another bona fide fringe benefit or an hourly cash equivalent thereof.

(iv) If the Contractor does not make payments to a trustee or other third person, the Contractor may consider as part of the wages of any laborer or mechanic the amount of any costs reasonably anticipated in providing bona fide fringe benefits under a plan or program: *Provided* that the Secretary of Labor has found, upon the written request of the Contractor, that the applicable standards of the Davis-Bacon Act have been met. The Secretary of Labor may require the Contractor to set aside in a separate account assets for the meeting of obligations under the plan or program.

2. Withholding.

The County shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld from the Contractor under this contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to Davis-Bacon prevailing wage requirements, which is held by the same prime contractor, so much of the accrued payments or advances as may be considered necessary to pay laborers and mechanics, including apprentices, trainees, and helpers, employed by the Contractor or any subcontractor the full amount of wages required by the contract. In the event of failure to pay any laborer or mechanic, including any apprentice, trainee, or helper, employed or working on the site of work, all or part of the wages required by the contract, may, after written notice to the Contractor, County, Applicant, or Owner, take such action as may be necessary to cause the suspension of any further payment, advance, or guarantee of funds until such violations have ceased.

3. Payrolls and Basic Records.

(i) Payrolls and basic records relating thereto shall be maintained by the Contractor during the course of the work and preserved for a period of three years thereafter for all laborers and mechanics working at the site of the work. Such records shall contain the name, address, and social security number of each such worker; his or her correct classification; hourly rates of wages paid (including rates of contributions or costs anticipated for bona fide fringe benefits or cash equivalents thereof of the types described in 1(b)(2)(B) of the Davis-Bacon Act); daily and

weekly number of hours worked; deductions made; and actual wages paid. Whenever the Secretary of Labor has found under 29 CFR 5.5(a)(1)(iv) that the wages of any laborer or mechanic include the amount of any costs reasonably anticipated in providing benefits under a plan or program described in section 1(b)(2)(B) of the Davis-Bacon Act, the Contractor shall maintain records that show that the commitment to provide such benefits is enforceable, that the plan or program is financially responsible, and that the plan or program has been communicated in writing to the laborers or mechanics affected, and that show the costs anticipated or the actual costs incurred in providing such benefits. Contractors employing apprentices or trainees under approved programs shall maintain written evidence of the registration of apprenticeship programs and certification of trainee programs, the registration of the apprentices and trainees, and the ratios and wage rates prescribed in the applicable programs.

(ii)(A) The Contractor shall submit weekly for each week in which any contract work is performed a copy of all payrolls if the agency is a party to the contract, but if the agency is not such a party, the Contractor will submit the payrolls to the applicant, County, or Owner, as the case may be, for transmission. The payrolls submitted shall set out accurately and completely all of the information required to be maintained under 29 CFR 5.5(a)(3)(i), except that full social security numbers and home addresses shall not be included on weekly transmittals. Instead the payrolls shall only need to include an individually identifying number for each employee (*e.g.* the last four digits of the employee's social security number). The required weekly payroll information may be submitted in any form desired. Optional Form WH-347 is available for this purpose from the Wage and Hour Division Web site at www.dol.gov/whd/forms/wh347instr.htm or its successor site. The prime contractor is responsible for the submission of copies of payrolls by all subcontractors. Contractors and subcontractors shall maintain the full social security number and current address of each covered worker and shall provide them upon request to the agency if the agency is a party to the contract, but if the agency is not such a party, the Contractor will submit them to the applicant, County, or Owner, as the case may be, for transmission to the agency, the Contractor, or the Wage and Hour Division of the Department of Labor for purposes of an investigation or audit of compliance with prevailing wage requirements. It is not a violation of this section for a prime contractor to require a subcontractor to provide addresses and social security numbers to the prime contractor for its own records, without weekly submission to the County or government agency (or the applicant, County, or Owner).

(B) Each payroll submitted shall be accompanied by a "Statement of Compliance," signed by the Contractor or subcontractor or his or her agent who pays or supervises the payment of the persons employed under the contract and shall certify the following:

(1) The payroll for the payroll period contains the information required to be provided under 29 CFR § 5.5(a)(3)(ii), the appropriate information is being maintained under 29 CFR § 5.5 (a)(3)(i), and that such information is correct and complete;

(2) Each laborer and mechanic (including each helper, apprentice, and trainee) employed on the contract during the payroll period has been paid the full weekly wages earned, without rebate,

either directly or indirectly, and that no deductions have been made either directly or indirectly from the full wages earned, other than permissible deductions as set forth in Regulations 29 CFR Part 3;

(3) Each laborer or mechanic has been paid not less than the applicable wage rates and fringe benefits or cash equivalents for the classification of work performed, as specified in the applicable wage determination incorporated into the contract.

(C) The weekly submission of a properly executed certification set forth on the reverse side of Optional Form WH-347 shall satisfy the requirement for submission of the "Statement of Compliance" required by paragraph (3)(ii)(B) of this section.

(D) The falsification of any of the above certifications may subject the Contractor or subcontractor to civil or criminal prosecution under Section 1001 of Title 18 and Section 231 of Title 31 of the United States Code.

(iii) The Contractor or subcontractor shall make the records required under paragraph (3)(i) of this section available for inspection, copying, or transcription by authorized representatives of the County, or the Department of Labor and shall permit such representatives to interview employees during working hours on the job. If the Contractor or subcontractor fails to submit the required records or to make them available, the Federal agency may, after written notice to the Contractor, County, applicant, or Owner, take such action as may be necessary to cause the suspension of any further payment, advance, or guarantee of funds. Furthermore, failure to submit the required records upon request or to make such records available may be grounds for debarment action pursuant to 29 CFR 5.12.

4. Apprentices and Trainees.

(i) Apprentices. Apprentices will be permitted to work at less than the predetermined rate for the work they performed when they are employed pursuant to and individually registered in a bona fide apprenticeship program registered with the U.S. Department of Labor, Employment and Training Administration, Bureau of Apprenticeship and Training, or with a State Apprenticeship Agency recognized by the Bureau, or if a person is employed in his or her first 90 days of probationary employment as an apprentice in such an apprenticeship program, who is not individually registered in the program, but who has been certified by the Bureau of Apprenticeship and Training or a State Apprenticeship Agency (where appropriate) to be eligible for probationary employment as an apprentice. The allowable ratio of apprentices to journeymen on the job site in any craft classification shall not be greater than the ratio permitted to the contractor as to the entire work force under the registered program. Any worker listed on a payroll at an apprentice wage rate, who is not registered or otherwise employed as stated above, shall be paid not less than the applicable wage rate on the wage determination for the classification of work actually performed. In addition, any apprentice performing work on the job site in excess of the ratio permitted under the registered program shall be paid not less than the applicable wage rate on the wage determination for the work actually performed. Where a contractor is performing

construction on a project in a locality other than that in which its program is registered, the ratios and wage rates (expressed in percentages of the journeyman's hourly rate) specified in the Contractor's or subcontractor's registered program shall be observed. Every apprentice must be paid at not less than the rate specified in the registered program for the apprentice's level of progress, expressed as a percentage of the journeymen hourly rate specified in the applicable wage determination. Apprentices shall be paid fringe benefits in accordance with the provisions of the apprenticeship program. If the apprenticeship program does not specify fringe benefits, apprentices must be paid the full amount of fringe benefits listed on the wage determination for the applicable classification. If the Administrator determines that a different practice prevails for the applicable apprentice classification, fringes shall be paid in accordance with that determination. In the event the Bureau of Apprenticeship and Training, or a State Apprenticeship Agency recognized by the Bureau, withdraws approval of an apprenticeship program, the Contractor will no longer be permitted to utilize apprentices at less than the applicable predetermined rate for the work performed until an acceptable program is approved.

(ii) Trainees. Except as provided in 29 CFR 5.16, trainees will not be permitted to work at less than the predetermined rate for the work performed unless they are employed pursuant to and individually registered in a program which has received prior approval, evidenced by formal certification by the U.S. Department of Labor, Employment and Training Administration. The ratio of trainees to journeymen on the job site shall not be greater than permitted under the plan approved by the Employment and Training Administration. Every trainee must be paid at not less than the rate specified in the approved program for the trainee's level of progress, expressed as a percentage of the journeyman hourly rate specified in the applicable wage determination. Trainees shall be paid fringe benefits in accordance with the provisions of the trainee program. If the trainee program does not mention fringe benefits, trainees shall be paid the full amount of fringe benefits listed on the wage determination unless the Administrator of the Wage and Hour Division determines that there is an apprenticeship program associated with the corresponding journeyman wage rate on the wage determination that provides for less than full fringe benefits for apprentices. Any employee listed on the payroll at a trainee rate that is not registered and participating in a training plan approved by the Employment and Training Administration shall be paid not less than the applicable wage rate on the wage determination for the classification of work actually performed. In addition, any trainee performing work on the job site in excess of the ratio permitted under the registered program shall be paid not less than the applicable wage rate on the wage determination for the work actually performed. In the event the Employment and Training Administration withdraws approval of a training program, the Contractor will no longer be permitted to utilize trainees at less than the applicable predetermined rate for the work performed until an acceptable program is approved.

(iii) Equal Employment Opportunity. The utilization of apprentices, trainees, and journeymen under this part shall be in conformity with the equal employment opportunity requirements of Executive Order 11246, as amended, and 29 CFR Part 30.

5. Compliance with Copeland Act Requirements.

The Contractor shall comply with the requirements of 29 CFR Part 3, which are incorporated by reference in this contract.

6. Subcontracts.

The Contractor or subcontractor shall insert in any subcontracts the clauses contained in 29 CFR Part 5.5(a)(1) through (10) and such other clauses as may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all the contract clauses in 29 CFR Part 5.5.

7. Contract Termination: Debarment.

A breach of the contract clauses in paragraph 1 through 10 of this section may be grounds for termination of the contract, and for debarment as a contractor and a subcontractor as provided in 29 CFR 5.12.

8. Compliance with Davis-Bacon and Related Act Requirements.

All rulings and interpretations of the Davis-Bacon and Related Acts contained in 29 CFR Parts 1, 3, and 5 are herein incorporated by reference in this contract.

9. Disputes Concerning Labor Standards.

Disputes arising out of the labor standards provisions of this contract shall not be subject to the general disputes clause of this contract. Such disputes shall be resolved in accordance with the procedures of the Department of Labor set forth in 29 CFR Parts 5, 6, and 7. Disputes within the meaning of this clause include disputes between the Contractor (or any of its subcontractors) and the contracting agency, the U.S. Department of Labor, or the employees or their representatives.

10. Certification of Eligibility.

(i) By entering into this contract, the Contractor certifies that neither it (nor he or she) nor any person or firm who has an interest in the Contractor's firm is a person or firm ineligible to be awarded Government contracts by virtue of section 3(a) of the Davis-Bacon Act or 29 CFR 5.12(a)(1).

(ii) No part of this contract shall be subcontracted to any person or firm ineligible for award of a Government contract by virtue of section 3(a) of the Davis-Bacon Act or 29 CFR 5.12(a)(1).

(iii) The penalty for making false statements is prescribed in the U.S. Criminal Code, 18 USC 1001.
